Message

CASH Simon [/O=ORGARTELIA/OU=EXCHANGE ADMINISTRATIVE GROUP From:

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=SIMON CASH43F]

Sent: 10/1/2015 12:04:07 AM

To: REED Neil [/O=ORGARTELIA/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Neil

Reed5d7]

CC: MALCOLM Andrew [/O=ORGARTELIA/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Andrew Malcolmf5b]; LOWE Michelle [/O=ORGARTELIA/OU=EXCHANGE

ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=LOWE Michelleb32]; LIM Chweechen

[/O=ORGARTELIA/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Chwee Chen

Lime86]

Grenfell - sit rep following visit Thursday 24th September 2015 Subject:

Neil,

For your info, I had a good meeting with Peter Maddison this afternoon and we went through the various concerns regarding quality, programme, costs etc. He is conscious that his relationship with Steve goes back a long way and Steve talks to him direct. However, Peter, does not want that relationship to circumvent Artelia and by pass the role that we are playing in trying to get the project finished to the required quality and within budget. Peter fully appreciates what we are doing and is very supportive of our approach. What we did agree was that he and I would meet with Steve next week to have an offline chat to review the overall situation and try and explain that no one is threatening Rydon's or trying to be aggressive, but rather we are trying to guide them as to what they need to do to sort themselves out. Hopefully, this might make Steve open up a little more that when he is in meetings where he feels under threat and is therefore less forthcoming.

Peter, re-iterated that the key for him is still budget, then quality and finally time. There is a huge political agenda sitting over him and what he needs us to do is ensure that he does not get strung up as a result of reporting things that turn out not to be true.

Peter was unaware of the quality issues being raised in the CoW reports as he does not see them. So, he is interested to know what these are, as given the delay, quality cannot be seen to suffer. In fact, there is reason to say that the quality should be excellent, given the time that is being taken.

Similarly, he was also unaware of the issue regard the AOVs. I was not able to give him details, but again he was under the impression that this is a Rydon design responsibility.

Both the above are indications to me that Claire is not keeping Peter updated on what is happening. I have undertaken to keep the dialogue going with Peter so that he is kept up to date.

Simon



Simon CASH Director of Cost Management ARTELIA UK

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From: REED Neil

Sent: 27 September 2015 20:30

To: CASH Simon

Cc: MALCOLM Andrew; LOWE Michelle

Subject: Grenfell - sit rep following visit Thursday 24th September 2015

Simon,

Further to our telecom on Friday I set out below the current status at Grenfell to help inform your discussions with Peter on Wednesday. Please treat the below more of a summary of key issues in no particular order. Andrew - please feel free to add anything else you think I may have missed.

- i. For context Peter attended the last progress meeting on 15th September. He will be aware that Rydon is reporting a significant delay against its current Contract Programme (Completion 23rd Oct) and all parties have agreed it should start reporting against its Revised Completion programme (completion 21st Jan 2016). The progress report was therefore academic and discussion focussed on non-compliance with the commissioning strategy and closure of items which remain outstanding e.g. provisional sum items requiring design, survey input, etc.
- 2. Since the meeting the CoWs report that further and ongoing delays (cladding) mean there is little confidence in completion being achieved in January 2016. I believe February is looking more tenable based on the delays in September but this may worsen should significant progress not be achieved in the coming 2 weeks. The CoW continue to flag quality control related problems which I am concerned Rydon is not closing expediently and SB and SL simply need to do better to work with the CoW and resolve the quality issues being raised.

Artelia 00006656

3.	3. Rydon has yet to submit a formal request for an Extension of Time with prolongation costs although this has been discussed and provision included in both Rydon's Valuation Breakdown and Artelia's Financial Report during September. Provision is made for 7 weeks prolongation to 18 th December where after Rydon has acknowledged it will have to suffer the consequences.
4.	⁴ Artelia believe that Rydon will have grounds for an Extension of Time given the circumstances relating to the relocation of HIUs in some of the Kitchens. There may be further grounds associated with the AOV works arising as a consequence of the additional flats – the implications of which have only come to light in late August and September.

- 5. A handover/ completion kick off meeting took place on 24th September, although Rydon sought to treat it as a meeting to review all the outstanding actions and items raised at the previous progress meeting. This was a little frustrating as much of what had been discussed, agreed and minuted at the progress meeting was revisited and clarified. A completion strategy was discussed briefly and a further meeting will be organised with stakeholders on or around 8th October. This is to allow 2-3 meetings to take place prior to Completion (anticipated to be achieved no earlier than January). It will serve as a forum in which to define success, agree the deliverables, track and manage actions proactively and ensure that Rydon provide the things it is obliged to provide under the contract. Rydon will be adopting what they describe as a Trade Approach to producing the information and will issue a tracker document ahead of the meeting to identify all the things it plans to provide. Artelia will issue an agenda and chair the meeting.
- 6. 5. TMO need to appoint a PD given the withdrawal of the CDMC role on 6th October. Paul Burrows is understood to be providing a CDM handover pack in readiness to submit the pack to the newly appointed PD. The PD will need to attend the Completion Meeting.
- 7. External works costs (the extra BYUK works) should be available early in w/c 28th Sept now that Rydon has provided the external works contract drawing. This was required to reconcile the works now required with those originally planned. The contract drawings held by each party differed making it necessary to obtain a copy of the drawing appended to the hard copy of the contract drawings filed in Rydons office. Concluding this exercise will allow TMO to revert to RKBC Re the additional funding required for BYUK works.
- 8. Benchmark Flats were being offered for inspection on 24th September but work had not been completed. It was anticipated that the CoW would be inspecting these with Claire on Friday 25th but we understand Tony Batty was not going to be available. Accordingly an urgent action for w/c 28th Sept is to agree the quality of the works in the flats (136 and 115) to aid efficient and effective sign off of each flat during the transition works.

End

Neil Reed

27th Sept 2015



Neil REED Head of Project Delivery ARTELIA UK

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