Paragraph Number	TMO Reference	Inquiry URN	Description
		{TM000000892}	Witness statement of Peter Maddison
		{TM010049933}	
			Index to the witness statement of Peter Maddison
27	PM/1:TM010001939)	{TM010001939}	Exhibit PM/1 - TMO Board meeting 15 November 2012
27	PM/2:TM010001766	{TM010001766}	Exhibit PM/2, Exhibit MA/11 - 15 November 2012 TMO Board: Confidential - Grenfell Tower
36	(PM/3:TM010002849	{TM010002849}	Exhibit PM/3 - Report to TMO Programme Board 20 June 2013
37	PM/4:TM000840255	{TM000840255}	Exhibit PM/4 - Update on Grenfell Tower Improvement Works and recent power surges 16 July 2013
38	PM/5:TMO10003173	{TM010003173}	Exhibit PM/5 - TMO Board Meeting 25 July 2013
40	PM/6:TMO10004645	{TM010004645}	Exhibit PM/6 - Artelia Letter Invitation to Tender 29 November 2013
49	PM/7:TM000837550	{TM000837550}	Exhibit PM/7 - Newsletter April 2014
77	PM/8:TMO	{TM010049937}	Exhibit PM/8 - Newsletter September 2015
84	PM/9:TMO	{TM010049902}	Exhibit PM/9 - Exova Outline Fire Safety Strategy 31 October 2012
84	PM/10:TMO	{TM010049904}	Exhibit PM/10 - Exova Outline Fire Safety Strategy 24 October 2013
84	PM/11:TM010017186	{TM010017186}	Exhibit PM/11 - Exova Outline Fire Safety Strategy 7 November 2013
86, 212	PM/12:TMO10042446	{TM010042446}	Exhibit PM/12 - Carl Stokes Fire Risk Assessment 17 October 2014
158	PM/13:TMO10005816)	{TM010005816}	Exhibit PM/13 - Executive Team Meeting Minutes 6 February 2013
159	PM/14:TMO10038426	{TM010038426}	Exhibit PM/14 - Programme Board Meeting 21 February 2013
161	PM/15:TMO10003105	{TM010003105}	Exhibit PM/15, Exhibit SJ/7 - Minutes of TMO Executive Team meeting on 04.03.13
161	PM/16:TMO10002337)	{TM010002337}	Exhibit PM/16 - Chief Executive's Report to Board 21 March 2013
162	PM/17:TMO10038870	{TM010038870}	Exhibit PM/17 - Programme Board 25 March 2013
165	PM/18:TMO10002602	{TM010002602}	Exhibit PM/18, Exhibit PD/10 - Email from Bruce Sounes (Studio E) to Peter Maddison (TMO) re proposed changes to Grenfell Tower Regeneration Project, including alternative cladding options to zinc
166	PM/19:TMO10028438	{TM010028438}	Exhibit PM/19 - Programme Board Meeting 24 April 2013
167	PM/20:TM000830537	{TM000830537}	Exhibit PM/20 - Artelia TMO Notes from Project Review Meeting 26 April 2013
168	PM/21:TMO	{TM010049941}	Exhibit PM/21 - Project Review Meeting 8 May 2013
169	PM/22:TM010010078	{TM010010078}	Exhibit PM/22 - TMO Board Meeting 16 May 2013
170	PM/23:TM000837688	{TM000837688}	Exhibit PM/23 - Notes from Grenfell Tower evening meeting 17 June 2013
171	PM/24:TMO	{TM010049978}	Exhibit PM/24 - Programme Board Meeting 20 June 2013
172	PM/25:TM010002849	{TM010002849}	Exhibit PM/25 - Update Report 20 June 2013
173	PM/26:TM010003173	{TM010003173}	Exhibit PM/5, Exhibit PM/26 - TMO Board Meeting 25 July 2013

174				
176	174	PM/27:TMO	{TM010049910}	Exhibit PM/27 - Notes of Residents' Meeting 15 August 2013
176   PM/30:TMO10003403   (TMO10003403   Exhibit PM/30 - TMO Board Assets and Regeneration Update (Decision) 5 September 2013   177   PM/31:TMO10003560   (TMO10003560   Exhibit PM/31 - Max Fordham Schedule 6 September 2013   Exhibit PM/32 - Programme Board 15 October 2013   Exhibit PM/32 - Programme Board 21 November 2013   Exhibit PM/33 - Exhibit PM/32 - Programme Board 21 November 2013   Exhibit PM/33 - Exhibit PM/34 - Programme Board 21 November 2013   Exhibit PM/34 - Programme Board 19 December 2013   Exhibit PM/35 - Progress Meeting No 8 Minutes 20 January 2014   Exhibit PM/35 - Progress Meeting No 8 Minutes 20 January 2014   Exhibit PM/36 - Grenfell Tower Refurbishment Board Report 27 March 2014   Exhibit PM/37 - Contractor Introduction Meeting Minutes 1 April 2014   Exhibit PM/37 - Contractor Introduction Meeting Minutes 1 April 2014   Exhibit PM/38 - Email exchange Marc Watterson and Philip Booth April 2014   Exhibit PM/38 - Email exchange Marc Watterson and Philip Booth April 2014   Exhibit PM/37 - Molecular M	175	PM/28:TMO	{TM010049930}	Exhibit PM/28 - Notes of Residents' Meeting (power surges) 15 August 2013
177	176	PM/29:TM010010079	{TM010010079}	Exhibit PM/29 - Board Meeting 5 September 2013
178	176	PM/30:TM010003403	{TM010003403}	Exhibit PM/30 - TMO Board Assets and Regeneration Update (Decision) 5 September 2013
179	177	PM/31:TMO10003560	{TM010003560}	Exhibit PM/31 - Max Fordham Schedule 6 September 2013
180	178	PM/32:TMO	{TM010049949}	Exhibit PM/32 - Programme Board 15 October 2013
181   PM/35:TM000829831   (TM000829831)   Exhibit PM/35 - Progress Meeting No 8 Minutes 20 January 2014   182   PM/36:TM010005571   (TM010005571   Exhibit PM/36 - Grenfell Tower Refurbishment Board Report 27 March 2014   183   PM/38:TM010041034   (TM010041034   Exhibit PM/38 - Grenfell Tower Refurbishment Board Report 27 March 2014   188   PM/38:TM010041034   (TM010041034   Exhibit PM/38 - Contractor Introduction Meeting Minutes 1 April 2014   190   PM/39:TM010005829   (TM010005829)   Exhibit PM/38 - Email exchange Marc Watterson and Philip Booth April 2014   191   PM/40:TM010005900   (TM010005900)   Exhibit PM/39 - TM0/Council Finance Meeting 14 April 2014   192   PM/41:TM010005904   (TM010005904)   Exhibit PM/40 - RBKC/TM0 Joint Management meeting 23 April 2014   195   PM/42:TM010005924   (TM010005924)   Exhibit PM/42 - Sarah Scannell to Marc Watterson 16 May 2014   197   PM/43:TM0   (TM010049943)   Exhibit PM/44 - Email Bruce Sounes to Claire Williams and Simon Lawrence 23 May 2014.pdf   PM/45:TM010041379   Exhibit CW/37, Exhibit CW/37, Exhibit CW/38, Exhibit PM/45 - Emails to Peter Maddison and David Gibson regarding planning permission, 4 June 2014   200   PM/46:TM0000832490   (TM000832490)   Exhibit PM/44 - Pre-start meeting 13 June 2014   201   PM/47:TM010005911   (TM010007580)   Exhibit PM/47 - Report by Director of Housing to Cabinet Meeting 19 June 2014   202   PM/49:TM010006859   (TM010007880)   Exhibit PM/47 - Programme Board 1 July 2014   204   (PM/50:TM0   (TM010049929)   Exhibit PM/45 - Programme Team Meeting 24 June 2014   205   PM/51:TM0000835445   (TM010049591)   Exhibit PM/50 - Email Chweechen Lim to TM0 15 July 2014   206   (PM/52:TM010007302   (TM010007302   Exhibit PM/53 - TM0 Board Meeting 26 August 2014   208   PM/56:TM0 (200374)   (TM010049951)   Exhibit PM/55 - Programme Board 1 July 2014   209   PM/56:TM0 (200374)   (TM010049961)   Exhibit PM/57 - Fmail Brace Sounes to Simon Lawrence, Claire Williams 10 November 2014   213   PM/57:TM000083709   (TM0100083709   Exhibit PM/57 - Email	179	PM/33:TMO10010079	{TM010010079}	Exhibit PM/33, Exhibit PM/29 -Programme Board 21 November 2013
182   PM/36:TM010005571   TM010005571   Exhibit PM/36 - Grenfell Tower Refurbishment Board Report 27 March 2014	180	PM/34:TMO10040834	{TM010040834}	Exhibit PM/34 - Programme Board 19 December 2013
183   PM/37:TM010023253   (TM010023253)   Exhibit PM/37 - Contractor Introduction Meeting Minutes 1 April 2014	181	PM/35:TMO00829831	{TM000829831}	Exhibit PM/35 - Progress Meeting No 8 Minutes 20 January 2014
188   PM/38:TM010041034   (TM010041034)   Exhibit PM/38 - Email exchange Marc Watterson and Philip Booth April 2014   190   PM/39:TM010005829   (TM010005829)   Exhibit PM/39 - TM0/Council Finance Meeting 14 April 2014   191   PM/40:TM010005102   (TM010005900)   (TM010005900)   (TM010005900)   (TM010005900)   (TM010005900)   (TM010005904)   (TM0100049943)   (TM010049943)   (TM010049943)   (TM010049943)   (TM010049943)   (TM010049943)   (TM01004913)   (TM01004913)   (TM01004913)   (TM01004913)   (TM01004913)   (TM01004913)   (TM01004913)   (TM010041379)   (TM010005911)   (TM010005911	182	PM/36:TMO10005571	{TM010005571}	Exhibit PM/36 - Grenfell Tower Refurbishment Board Report 27 March 2014
190	183	PM/37:TMO10023253	{TM010023253}	Exhibit PM/37 - Contractor Introduction Meeting Minutes 1 April 2014
191   PM/40:TM010006102   TM010006102   Exhibit PM/40 - RBKC/TM0 Joint Management meeting 23 April 2014   192   PM/41:TM010005900   (TM010005900)   Exhibit PM/41 - Meeting with RBKC Planners 8 May 2014   195, 196   PM/42:TM010005924   (TM010005924)   Exhibit PM/42 - Sarah Scannell to Marc Watterson 16 May 2014   197   PM/43:TM0   (TM010049943)   Exhibit PM/43 - Executive Team Presentation 21 May 2014   198   (PM/44:TM0   (TM010049943)   Exhibit PM/44 - Email Bruce Sounes to Claire Williams and Simon Lawrence 23 May 2014.pdf   199   PM/45:TM010041379   (TM010041379)   Exhibit CW/37, Exhibit CW/38, Exhibit PM/45 - Emails to Peter Maddison and David Gibson regarding planning permission, 4 June 2014   Exhibit PM/46 - Pre-start meeting 13 June 2014   Exhibit PM/47 - Report by Director of Housing to Cabinet Meeting 19 June 2014   202   PM/48:TM010007280   (TM010007280)   Exhibit PM/47 - Report by Director of Housing to Cabinet Meeting 19 June 2014   202   PM/49:TM010006859   (TM010006859)   Exhibit PM/46 - Pre-start meeting 19 July 2014   204   (PM/50:TM0   (TM010049929)   Exhibit CW/42, PM/49 - Capital Programme Team Meeting 24 June 2014   205   PM/51:TM000835445   (TM000835445)   Exhibit PM/50 - Email Chweechen Lim to TM0 15 July 2014   206   (PM/52:TM010007050   (TM010007050)   Exhibit PM/51 - Progress Meeting No 1 15 July 2014   207   PM/53:TM010007374   (TM010049916)   Exhibit PM/52 - Email Sarah Scannell to IBI Taylor Young 23 July 2014   208   PM/54:TM010007302   (TM010007302   Exhibit PM/55 - Programme Board Meeting 28 August 2014   209   (PM/55:TM01000837709   (TM01000837709)   Exhibit PM/55 - Programme Board Meeting 9 October 2014   213   PM/57:TM0000837709   (TM0000837709)   Exhibit PM/57 - Email Bruce Sounes to Simon Lawrence, Claire Williams 10 November 2014   215   (PM/58:TM010007968   (TM010007968)   Exhibit CW/2, Exhibit PM/58 - Email confirmation regarding the windows confirmed by	188	PM/38:TM010041034	{TM010041034}	Exhibit PM/38 - Email exchange Marc Watterson and Philip Booth April 2014
192	190	PM/39:TM010005829	{TM010005829}	Exhibit PM/39 - TMO/Council Finance Meeting 14 April 2014
195, 196	191	PM/40:TM010006102	{TM010006102}	Exhibit PM/40 - RBKC/TMO Joint Management meeting 23 April 2014
197	192	PM/41:TM010005900	{TM010005900}	Exhibit PM/41 - Meeting with RBKC Planners 8 May 2014
198	195, 196	PM/42:TM010005924	{TM010005924}	Exhibit PM/42 - Sarah Scannell to Marc Watterson 16 May 2014
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	213	PM/57:TM000837709	{TM000837709}	·
Philip Booth of Artelia dated 26 November 2014	215	(PM/58:TM010007968	{TM010007968}	
				Philip Booth of Artelia dated 26 November 2014

217	(PM/59:TMO10042475	{TM010042475}	Exhibit PM/59 - Artelia email 2 December 2014
218	PM/60:TM010008384	{TM010008384}	Exhibit PM/60 - Email Tunde Awoderu to Councillor Dent Coad 2 January 2015
218	PM/61:TM010028254	{TM010028254}	Exhibit PM/61 - Fire Risk Assessment 20 November 2012
218	(PM/62:TMO10008428)	{TM010008428}	Exhibit P/62, Exhibit PM/62 - Email Peter Maddison to Councillor Blakeman 5 January 2015
219	PM/63:TMO10011987	{TM010011987}	Exhibit PM/63 - Health & Safety Committee Meeting 19 January 2015
223	PM/64:TMO10008718)	{TM010008718}	Exhibit PM/64 - Progress Meeting No 7 20 January 2015
225	PM/65:TM010008836	{TM010008836}	Exhibit PM/65 - Programme Board 26 February 2015
226	PM/66:TM000829504	{TM000829504}	Exhibit CW/92, Exhibit PM/66 - Artelia Progress Meeting No. 9 on 17 March 2015
227	(PM/67:TMO10009164	{TM010009164}	Exhibit PM/67 - Programme Board 16 April 2015
230	PM/68:TM000830456	{TM000830456}	Exhibit PM/68 - Progress Meeting No 11 19 May 2015
231	(PM/69:TM010028488	{TM010028488}	Exhibit PM/69 - Programme Board 8 June 2015
232	PM/70:TMO	{TM010049880}	Exhibit PM/70 - Letter Peter Maddison to Councillor Blakeman (response to message 29.5.15).pdf
233	PM/71:TMO	{TM010049979}	Exhibit PM/71 - Letter Peter Maddison to Mr Mohammed 20 July 2015
234	PM/72:TMO10028489	{TM010028489}	Exhibit PM/72 - Programme Board 29 July 2015
235	PM/73:TMO00837261)	{TM000837261}	Exhibit PM/73 - Email Peter Maddison to David Collins 17 August 2015
236	PM/74:TMO10009801	{TM010009801}	Exhibit PM/74 - Progress Meeting No 14 21 August 2015
240	PM/75:TMO10010048	{TM010010048}	Exhibit PM/75 - Programme Board 3 September 2015
241	PM/76:TMO	{TM010049948}	Exhibit PM/76 - Simon Lawrence to Neil Reed 28 August 2015
243	PM/77:TM000830489	{TM000830489}	Exhibit PM/77 - Progress Meeting No 15 18 September 2015
244	PM/78:TMO10009922	{TM010009922}	Exhibit PM/78 - RBKC & TMO Joint Management Meeting
245	(PM/79:TMO	{TM010049954}	Exhibit PM/79 - Residents Compact Meeting 6 October 2015
247	(PM/80:TM000830091	{TM000830091}	Exhibit PM/80 - Progress Meeting No 16 22 October 2015
249	PM/81:TMO	{TM010049915}	Exhibit PM/81 - Compact Meeting 12 November 2015
250	PM/82:TM010011410)	{TM010011410}	Exhibit CW/105, Exhibit PM/82 - Artelia meeting minutes of 17 November 2015
251	PM/83:TM000835928	{TM000835928}	Exhibit PM/83 - Site Inspection Report 12 November 2015
252	PM/84:TM010011591	{TM010011591}	Exhibit PM/84 - Joint RBKC & TMO management meeting 2 December 2015
252	(PM/85:TM010026298	{TM010026298}	Exhibit PM/85 - Email David Collins to Peter Maddison 3 December 2015
252	PM/86:TM000835939	{TM000835939}	Exhibit PM/86 - Site Inspection Report 10 December 2015
253	PM/87:TM010027587	{TM010027587}	Exhibit PM/87 - Email Councillor Blakeman 1 December 2015
253	PM/88:TM010011652	{TM010011652}	Exhibit PM/88 - Email Janice Wray to Peter Maddison 15 December 2015
254	PM/89:TM010014782	{TM010014782}	Exhibit PM/89 - RBKC & TMO Joint Management Meeting 2 March 2016
255	PM/90:TM010012507	{TM010012507}	Exhibit PM/90 - Interim Meeting 9 March 2016

256	PM/91:TM0	{TM010049939}	Exhibit PM/91 - Revised F10 10 March 2016
258	(PM/92:TM010012811	{TM010012811}	Exhibit PM/92 - Health & Safety Committee Meeting 12 April 2016
259	PM/93:TMO10015934	{TM010015934}	Exhibit PM/93 - Executive Team Meeting 7 July 2016
260	PM/94:TMO	{TM010049883}	Exhibit PM/94 - Programme Board 20 July 2016
261	PM/95:TMO10016130	{TM010016130}	Exhibit PM/95 - RBKC & TMO Joint Management Meeting 7 September 2016