

Paragraph Number	TMO Reference	Inquiry URN	Description
		{TMO00873629}	2020.06.19 Witness Statement of Janice Wray (Fire Risk Assessment Queries)
3	JW.1, 'Fire Risk Assessment for the Premises Gillray House':	{TMO00873667}	Exhibit JW/1 - Fire Risk Assessment for the Premises Gillray House
6	JW.2, '08 October 2009, Report by Health and Safety Advisor	{TMO00873653}	Exhibit JW/2 - 08 October 2009, Report by Health and Safety Advisor
7	JW.3, '07 September 2009, Briefing Meeting, Fire Risk Assessments in high rise blocks	{TMO00873614}	Exhibit JW/3 - 07 September 2009, Briefing Meeting, Fire Risk Assessments in high rise blocks
15	JW.4, '28 September 2009 Email from Andrew Furness RE: info from RBKC and our task based risk assessment for the contract	{TMO00873663}	Exhibit JW/4 - 28 September 2009 Email from Andrew Furness RE: info from RBKC and our task based risk assessment for the contract
		{TMO00873665}	Exhibit JW/4 - 28 September 2009 Email from Andrew Furness RE: info from RBKC and our task based risk assessment for the contract (attachment)
18	JW.5, '16 September 2009 Minutes of Introductory meeting between Consultant and Fire Brigade	{TMO00873613}	Exhibit JW/5 - 16 September 2009 Minutes of introductory meeting between Consultant and Fire Brigade
25	TMO00830598	{TMO00830598}	TMO Document entitled "TMO Fire Safety Policy" dated Nov 2013
27	JW.6, '19 October 2009 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting	{TMO00873666}	Exhibit JW/6 - 19 October 2009 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting
27	JW.7, '23 November 2009 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting	{TMO00873656}	Exhibit JW/7 - 23 November 2009 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting
27	JW.8, '26 January 2010 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting	{TMO00873657}	Exhibit JW/8 - 26 January 2010 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting
27	JW.9, '23 February 2010 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting	{TMO00873671}	Exhibit JW/9 - 23 February 2010 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting
27	JW.10, '01 April 2010 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting	{TMO00873658}	Exhibit JW/10 - 01 April 2010 Minutes of Fire Risk Assessment in high rise blocks Progress Meeting

29	JW/11, "Fire Risk Assessments Board Report 10 December 2009	{TMO00873623}	Exhibit JW/11 - Fire Risk Assessments Board Report 10 December 2009
29	RBK00052572	{RBK00052572}	Minutes of Progress Meeting between TMO, Salvus and RBKC - 26th January 2010.
31	SAL00000041	{SAL00000041}	Minutes of the Progress Meeting to discuss Fire Risk Assessment in high risk blocks with TMO, RBKC and Salvus - 01 April 2010.
31	JW.12, '20 April 2010, Minutes of meeting between LFB, RBKC Council and TMO'	{TMO00873670}	Exhibit JW/12 - 20 April 2010, Minutes of meeting between LFB, RBKC Council and TMO
33	JW.13, '13 September 2010 Minutes of the TMO Health and Safety Committee Meeting'	{TMO00873668}	Exhibit JW/13 - 13 September 2010 Minutes of the TMO Health and Safety Committee Meeting
37	CST00000991	{CST00000991}	Letter from Carl Stokes to KCTMO re The fitting of the first replacement entrance door to flat 16 Grenfell Tower
37	CST00003149	{CST00003149}	Exhibit CSS/32 - Letter dated 24 June 2011 from Carl Stokes to Abigail Acosta
37	JW/14, "07 March 2011 letter from Carl Stokes re criteria of entrance doors	{TMO00873618}	Exhibit JW/14 - 07 March 2011 letter from Carl Stokes re criteria of entrance doors
40	CST00000991	{CST00000991}	Letter from Carl Stokes to KCTMO re The fitting of the first replacement entrance door to flat 16 Grenfell Tower
40	JW.15, '26 May 2011 Email from Alex Fomin RE: Flat door replacement programme	{TMO00873676}	Exhibit JW/15 - 26 May 2011 Email from Alex Fomin RE: Flat door replacement programme
		{TMO00873677}	Exhibit JW/15 - 26 May 2011 Email from Alex Fomin RE: Flat door replacement programme (attachment)
41	CST00003149	{CST00003149}	Exhibit CSS/32 - Letter dated 24 June 2011 from Carl Stokes to Abigail Acosta
43	JW.16, '12 September 2011 Email trail RE: Door Installation - Elderly	{TMO00873633}	Exhibit JW/16 - 12 September 2011 Email trail RE: Door Installation - Elderly
43	JW.17, '04 August 2011 Letter from Carl Stokes Subject: Removal of the self-closing device on a flat entrance door	{TMO00873678}	Exhibit JW/17 - 04 August 2011 Letter from Carl Stokes Subject: Removal of the self-closing device on a flat entrance door

44	JW.18, '15 June 2012 Email trail FW: Flat 7 63 Finborough Road entrance door	{TMO00873609}	Exhibit JW/18 - 15 June 2012 Email trail FW: Flat 7 63 Finborough Road entrance door
46	JW.19, '26 July 2011 Email trail FW: New Doors at Grenfell Tower	{TMO00873626}	Exhibit JW/19 - 26 July 2011 Email trail FW: New Doors at Grenfell Tower
47	JW.20, '09 September 2011 Email from Abigail Acosta FW: New flat doors Milman House	{TMO00873660}	Exhibit JW/20 - 09 September 2011 Email from Abigail Acosta FW: New flat doors Milman House
48	TMO00000890	{TMO00000890}	2019.02.07 Witness Statement of Janice Wray (TMO)
48	TMO00847294	{TMO00847294}	Exhibit JW/9 - 29.02.12 RBKC TMO Meeting to discuss leaseholders flat entrance doors
49	TMO10003 733	{TMO10003733}	TMO Spreadsheet entitled "KCTMO H&S Audit Recommendations - Action Plan". Appears to be a copy updated on 6 May 2014
49	CST00002802	{CST00002802}	Email from J Wray (TMO) to C Stokes, forwarding email from C Williams (TMO) to M Smith (Max Fordham) and J Wray, re booking meeting to discuss fire strategy proposal for Grenfell Tower prior to LFB meeting on 12.02.14
50	TMO10041292	{TMO10041292}	TMO document entitled "KCTMO Performance and Development Review System Form for Janice Wray".
51	TMO10001286	{TMO10001286}	Regulatory Reform (Fire Safety) Order 2005, Grenfell Tower Fire Risk Assessment completed by Leon Taylor
52	CST00003187	{CST00003187}	Exhibit CSS/27 - Letter dated 17 September 2014 from Carl Stokes to Janice Wray
53	JW/21, '01 September 2014 Email from Janice Wray FW Grenfell Tower	{TMO00873661}	Exhibit JW/21 - 01 September 2014 Email from Janice Wray FW Grenfell Tower
53	JW/22, '04 September 2014 Email from Janice Wray FW Grenfell Tower	{TMO00873639}	Exhibit JW/22 - 04 September 2014 Email from Janice Wray FW Grenfell Tower
53	JW/23, '25 September 2014 Email from Janice Wray FW Grenfell Tower - ppm documentation	{TMO00873616}	Exhibit JW/23 - 25 September 2014 Email from Janice Wray FW Grenfell Tower - ppm documentation
53	JW.24, '26 September 2014 Email from Maria Ares RE: Grenfell Tower - ppm documentation	{TMO00873622}	Exhibit JW/24 - 26 September 2014 Email from Maria Ares RE: Grenfell Tower - ppm documentation

54	JW.25, '26 September 2014 Email from John Parsons RE: Grenfell Tower - ppm documentation	{TMO00873627}	Exhibit JW/25 - 26 September 2014 Email from John Parsons RE: Grenfell Tower - ppm documentation
55	TMO10012526	{TMO10012526}	C Stokes Record of Grenfell Tower Significant Findings Action Plan with TMO highlights / comments
56	ART00003068	{ART00003068}	Artelia minutes of Grenfell tower progress meeting 4 on 21 October 2014 dated 13 November 2014.
57	ART00003597	{ART00003597}	Minutes of Housing Management Liaison Meeting between Rydon and the TMO - 16 February 2015.
58	TMO00843558	{TMO00843558}	Email from Janice Wray to Robert Black, Barbara Matthews and Sacha Jevans re Adair Tower meeting.
60	CST00003047	{CST00003047}	Emails between C Williams, J Wray (TMO) and C Stokes re fire risk assessment for Grenfell Tower at conclusion of internal works
61	CST00000336	{CST00000336}	Letter from Carl Stokes to TMO re Grenfell Tower installation of new main gas pipe work.
61	JW/26, "27 March 2017 Email from Janice Wray RE National Grid	{TMO00873654}	Exhibit JW/26 - 27 March 2017 Email from Janice Wray RE National Grid
63	TMO10016058	{TMO10016058}	Minutes of TMO Fire Safety Meeting
63	JW /27, "20 April 2017 Scheduled meeting with Carl Stokes	{TMO00873615}	Exhibit JW/27 - 20 April 2017 Scheduled meeting with Carl Stokes
69	TMO10002246	{TMO10002246}	TMO document entitled "FRA - Action Plan items from High Risk Programme - Neighbourhood Management Items".
69	TMO10002330	{TMO10002330}	Composite FRA (High Risk) Action Plan Items for response repairs for Grenfell and other TMO stock (actions completed for Grenfell)
73	TMO10009664	{TMO10009664}	KCTMO Health and Safety High Level Exception Report.
75	TMO10009039	{TMO10009039}	TMO Minutes of Operational Health and Safety Group Meeting on 31 July 2015
78	TMO10012811	{TMO10012811}	Exhibit JW/50, Exhibit JW/40, Exhibit PM/92 - Health & Safety Committee Meeting 12 April 2016

81	TMO10049987	{TMO10049987}	2019.08.22 Witness Statement of Barbara Matthews
81	TMO00842277	{TMO00842277}	Exhibit JW/27 - FRA Tracker: 'Fire Risk Assessment by Block/ Assessment'
82	TMO00840656	{TMO00840656}	TMO, 'Fire Risk Assessments & Health & Safety – Current Progress with Completion of Actions'.
83	TMO10012526	{TMO10012526}	C Stokes Record of Grenfell Tower Significant Findings Action Plan with TMO highlights / comments
83	JW/28, "17 September 2014 Email from Janice Wray FW Grenfell Tower	{TMO00873674}	Exhibit JW/28 - 17 September 2014 Email from Janice Wray FW Grenfell Tower
		{TMO00873675}	Exhibit JW/28 - 17 September 2014 Email from Janice Wray FW Grenfell Tower (attachment)
83	JW /29: "22 September 2014 Email from Janice Wray RE Grenfell Tower fire safety issues - response from Rydons?	{TMO00873655}	Exhibit JW/29 - 22 September 2014 Email from Janice Wray RE Grenfell Tower fire safety issues - response from Rydons?
83	JW/30, "26 September 2014 Email from Janice Wray RE Grenfell Tower- ppm documentation please	{TMO00873695}	Exhibit JW/30 - 26 September 2014 Email from Janice Wray RE Grenfell Tower- ppm documentation please
		{TMO00873696}	Exhibit JW/30 - Grenfell Lightning Protection.pdf (attachment)
		{TMO00873697}	Exhibit JW/30 - H124 TRELICK TOWER 30MAY14.pdf (attachment)
		{TMO00873698}	Exhibit JW/30 - H125 TRELICK TOWER 30MAY14.pdf (attachment)
		{TMO00873699}	Exhibit JW/30 - H126 TRERLLICK TOWER 30MAY14.pdf (attachment)
83	JW/31, "26 September 2014 Email from Janice Wray RE Grenfell Tower - ppm documentation please	{TMO00873692}	Exhibit JW/31 - 26 September 2014 Email from Janice Wray RE Grenfell Tower - ppm documentation please
83	JW/32, "26 September 2014 Email from Janice Wray RE Grenfell Tower - ppm documentation please	{TMO00873685}	Exhibit JW/32 - 26 September 2014 Email from Janice Wray RE Grenfell Tower - ppm documentation please
		{TMO00873686}	Exhibit JW/32 - H090 GRENFELL TOWER 29MAY14.pdf (attachment)

		{TM000873687}	Exhibit JW/32 - H091 GRENFELL TOWER 29MAY14.pdf (attachment)
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