

Paragraph Number	LFB Reference	Inquiry URN	Description
		{LFB00110660}	2020.05.14 Witness Statement of Sabrina Cohen-Hatton
21	SCH/1- Covering letter to the National Operational Guidance dated 7 September 2015 from Roy Wisher, CFA Director of Operations.	{LFB00110670}	Exhibit SCH1 - Covering letter to the National Operational Guidance from Roy Wisher, CFA Director of Operations.
23	SCH/2- National Operational Effectiveness Working Group Business Plan 2017/2018.	{LFB00110679}	Exhibit SCH/2 - National Operational Effectiveness Working Group Business Plan 2017/2018.
27	SCH/3- "An Investigation of Operational Decision Making in Situ: Incident Command in the U.K. Fire and Rescue Service" Sabrina R. Cohen-Hatton, Philip C. Butler, and Robert C. Honey	{LFB00110667}	Exhibit SCH/3 - "An Investigation of Operational Decision Making in Situ: Incident Command in the U.K. Fire and Rescue Service" Sabrina R.Cohen- Hatton, Philip C. Butler, and Robert C. Honey
29	SCH/4- "Goal-Oriented Training Affects Decision-Making Processes in Virtual and Simulated Fire and Rescue Environments" Sabrina R.Cohen-Hatton, R.C. Honey	{LFB00110674}	Exhibit SCH/4 - "Goal-Oriented Training Affects Decision-Making Processes in Virtual and Simulated Fire and Rescue Environments" Sabrina R.Cohen-Hatton, R.C.Honey
32	SCH/5- Joint Doctrine: The Interoperability Framework, Edition 2, July 2016.	{LFB00110662}	Exhibit SCH/5 - Joint Doctrine: The Interoperability Framework, Edition 2, July 2016.
34	SCH/6- Briefing Note, Incident Command Review for AC Dany Cotton and DAC Graham Ellis, by GM Phil Butler dated 15 December 2014.	{LFB00110668}	Exhibit SCH/6 - Briefing Note, Incident Command Review for AC Dany Cotton and DAC Graham Ellis, by GM Phil Butler
38	SCH/7- Email to James Dagleish and Dave Brown (copying Danielle Cotton and Graham Ellis) from Phil Butler dated 7 April 2015.	{LFB00110664}	Exhibit SCH/7 - Email to James Dagleish and Dave Brown (copying Danielle Cotton and Graham Ellis) from Phil Butler
40	SCH/8- Email to Sabrina Cohen-Hatton and Graham Ellis from Danielle Cotton dated 12 August 2015	{LFB00110678}	Exhibit SCH/8 - Email to Sabrina Cohen-Hatton and Graham Ellis from Danielle Cotton
40	SCH/9- National Operational Guidance – Incident Command, Provisional Impact Review. Official – Sensitive, 16 July 2015.	{LFB00110673}	Exhibit SCH/9 - National Operational Guidance – Incident Command, Provisional Impact Review. Official – Sensitive
44	SCH/10- Report on National Operational Guidance – Incident Command, addressed to Corporate Management Board, by AC Cotton, Head of Operational Assurance dated 18 November 2015.	{LFB00110676}	Exhibit SCH/10 - Report on National Operational Guidance – Incident Command, addressed to Corporate Management Board, by AC Cotton, Head of Operational Assurance
47	SCH/11- Email from Lee Drawbridge regarding NCCUG Meeting dated 5 May 2017	{LFB00110672}	Exhibit SCH/11 - Email from Lee Drawbridge regarding NCCUG Meeting

48	SCH/12- E-mail to Steve Apter dated 10 April 2017 and attached report	{LFB00110677}	Exhibit SCH/12 - E-mail to Steve Apter and attached report
51	SCH/13- Corporate Management Board Meeting Minutes 22 November 2017	{LFB00110663}	Exhibit SCH/13 - Corporate Management Board Meeting Minutes 22 November 2017
56a	SCH/14- ICPB Meeting Minutes 15 July 2015	{LFB00110671}	Exhibit SCH/14 - ICPB Meeting Minutes 15 July 2015
56b	SCH/15- ICPB Draft Meeting Minutes 2 February 2016	{LFB00110669}	Exhibit SCH/15 - ICPB Draft Meeting Minutes 2 February 2016
56c	SCH/16- ICPB Meeting Minutes 28 November 2015	{LFB00110666}	Exhibit SCH/16 - ICPB Meeting Minutes 28 November 2015
58	SCH/17- PDP review – IMP Element Report, for DAC Ops by DAC Cohen-Hatton, 22 July 2016	{LFB00110675}	Exhibit SCH/17 - PDP review – IMP Element Report, for DAC Ops by DAC Cohen-Hatton
58	SCH/18- PDP review for DAC Ops by DAC Cohen-Hatton, 22 July 2016	{LFB00110661}	Exhibit SCH/18 - PDP review for DAC Ops by DAC Cohen-Hatton
59	SCH/19- Email to Sabrina Cohen-Hatton, Peter Groves and Lee Drawbridge from Dominic Ellis dated 19 August 2016	{LFB00118188}	Exhibit SCH/19 - Email to Sabrina Cohen-Hatton, Peter Groves and Lee Drawbridge from Dominic Ellis
60	SCH/20- Personal Development Plans Review Report for Director of Safety and Assurance by Head of Development & Training/DAC Cohen-Hatton dated 20 September 2016	{LFB00118184}	Exhibit SCH/20 - Personal Development Plans Review Report for Director of Safety and Assurance by Head of Development & Training/DAC Cohen-Hatton
61	SCH/21- National Command & Control User Group Complementing Incident Command Experience: A Guide for Fire and Rescue Services by Phil Butler and Dr Sabrina Cohen-Hatton	{LFB00118182}	Exhibit SCH/21 - National Command & Control User Group Complementing Incident Command Experience: A Guide for Fire and Rescue Services by Phil Butler and Dr Sabrina Cohen-Hatton
64	SCH/22- Revalidation of Incident Command Competence Report by Head of Development addressed to the Commissioners Group dated 17 November 2015	{LFB00118186}	Exhibit SCH/22 - Revalidation of Incident Command Competence Report by Head of Development addressed to the Commissioners Group
64	SCH/23- Revalidation of Incident Command Competence Report by Head of Development addressed to the Corporate Management Board dated 16 December 2015	{LFB00118193}	Exhibit SCH/23 - Revalidation of Incident Command Competence Report by Head of Development addressed to the Corporate Management Board
70	SCH/24- Corporate Management Board Meeting Minutes 16 December 2015	{LFB00118180}	Exhibit SCH/24 - Corporate Management Board Meeting Minutes 16 December 2015
71	SCH/25- Report on the Implementation of Revalidation of Incident Command Competence – Update – Part 1 addressed to the Corporate Management Board by the Head of Development 24 February 2016	{LFB00118181}	Exhibit SCH/25 - Report on the Implementation of Revalidation of Incident Command Competence – Update – Part 1 addressed to the Corporate Management Board by the Head of Development

71	SCH/26- Report on the Implementation of Revalidation of Incident Command Competence – Update – Part 2 addressed to the Corporate Management Board by the Head of Development 24 February 2016	{LFB00118183}	Exhibit SCH/26 - Report on the Implementation of Revalidation of Incident Command Competence – Update – Part 2 addressed to the Corporate Management Board by the Head of Development
71	SCH/27- Corporate Management Board Meeting Minutes 24 February 2016	{LFB00118185}	Exhibit SCH/27 - Corporate Management Board Meeting Minutes 24 February 2016
76	SCH/28- Report on the Implementation of Revalidation of Incident Command Competence: Update addressed to Corporate Management Board by DAC Cohen-Hatton 8 June 2016	{LFB00118189}	Exhibit SCH/28 - Report on the Implementation of Revalidation of Incident Command Competence: Update addressed to Corporate Management Board by DAC Cohen-Hatton 8 June 2016
76	SCH/29- Corporate Management Board Meeting Minutes 8 June 2016	{LFB00118191}	Exhibit SCH/29 - Corporate Management Board Meeting Minutes 8 June 2016
78	SCH/30- SDIA Paper	{LFB00118196}	Exhibit SCH/30 - SDIA Paper
79	SCH/31- Report on Implementation of Revalidation of Incident Command Competence: Update by DAC Cohen-Hatton, 1 September 2016	{LFB00118190}	Exhibit SCH/31 - Report on Implementation of Revalidation of Incident Command Competence: Update by DAC Cohen-Hatton
79	SCH/32- Corporate Management Board Meeting Minutes 1 September 2016	{LFB00118179}	Exhibit SCH/32 - Corporate Management Board Meeting Minutes 1 September 2016
81	SCH/33- Draft Revalidation of Incident Command Policy 2016	{LFB00118197}	Exhibit SCH/33 - Draft Revalidation of Incident Command Policy 2016
84	SCH/34- Report on Implementation of Revalidation of Incident Command Competence: Update by DAC Cohen-Hatton, 10 January 2017	{LFB00118194}	Exhibit SCH/34 - Report on Implementation of Revalidation of Incident Command Competence: Update by DAC Cohen-Hatton
87	SCH/35- ICPB Meeting Minutes 23 February 2017	{LFB00118192}	Exhibit SCH/35 - ICPB Meeting Minutes 23 February 2017
88	SCH/36- Revalidation Project Status Report March 2017	{LFB00118187}	Exhibit SCH/36 - Revalidation Project Status Report March 2017
90	SCH/37- ICPB TCAP Review Meeting Minutes 22 August 2017	{LFB00118195}	Exhibit SCH/37 - ICPB TCAP Review Meeting Minutes 22 August 2017
		{LFB00120805}	LFB Incident Command Training Profile