

Paragraph Number	LFB Reference	Inquiry URN	Description
		{LFB00055191}	2019.05.01 [SIGNED] Witness statement of Scott Hayward
20	SH/1- Minutes Lakanal House 15 September 2010	{LFB00055192}	Exhibit SH/1 - Minutes Lakanal House Minutes 15 September 2010
20	SH/2- Lakanal House Assurance Review, August 2018	{LFB00004801}	Exhibit SH/2 - Lakanal House Incident Assurance Review
20	SH/3- Comparison between national guidance and LFB policy and training	{LFB00004750}	Exhibit SH/3 - Fire at Lakanal, Havil Street, SE5 on 3 July 2009- Annexes; Role and actions of the LFB Control Room
20	SH/4- Fire Service Circular 10/1993	{LFB00003617}	Exhibit SH/4 - Fire Service Circular 10/1993
20	SH/5- Policy Note 539: Emergency call management	{LFB00055196}	Exhibit SH/5 - LFB Policy 539 entitled, "Emergency call management" reviewed as current 17 July 2018
20	SH/6- Performance Review of Command proforma, "Incident Debrief – London Operation Centre"	{LFB00055197}	Exhibit SH/6 - Performance Review of Command proforma, "Incident Debrief – London Operation Centre"
20, 67.4, 75	SH/7- 2011 refresher presentation on building types and contents	{LFB00055198}	Exhibit SH/7 - 2011 refresher presentation on building types and contents
20, 77, 78.1	SH/8- 2013 FSG Operator RIF	{LFB00055199}	Exhibit SH/8 - Reference Information File- Fire Survival Guidance (Operator)
20	SH/9- 2013 FSG Supervisor RIF	{LFB00055200}	Exhibit SH/9 - Reference Information File- Fire Survival Guidance (Supervisor)
20	SH/10- Fire Service Circular 54/2004	{LFB00055201}	Exhibit SH/10 - Fire Service Circular 54/2004
20, 21.9	SH/11- 2011 draft letter to DCLG	{LFB00004744}	Exhibit SH/11 - 2011 draft letter to DCLG re. Brief for CFRAU regarding National Fire Survival Guidance for control operators
20	SH/12- 2010 training audit	{LFB00055203}	Exhibit SH/12 - Draft 2010 training audit
20	SH/13- June 2011 Supervisor FSG presentation	{LFB00055204}	Exhibit SH/13 - Supervisor Fire Survival Guidance- OST Training, June 2011
20	SH/14- Control sequence of events Lakanal House fire	{LFB00055205}	Exhibit SH/14 - Control sequence of events Lakanal House fire
21.1	SH/15- Minutes Lakanal House Board 7 January 2010	{LFB00055206}	Exhibit SH/15 - Minutes Lakanal House Board 7 January 2010
21.2	SH/16- Minutes Lakanal House Board 22 February 2010	{LFB00055207}	Exhibit SH/16 - Minutes Lakanal House Board 22 February 2010
21.3	SH/17- Minutes Lakanal House Board 22 June 2010	{LFB00055208}	Exhibit SH/17- Minutes Lakanal House Board 22 June 2010
21.3	SH/18- Policy Note 539: Emergency call management	{LFB00055209}	Exhibit SH/18 - LFB Policy 539 entitled "Emergency call management" reviewed as current 17 July 2018
21.4	SH/19- Minutes Lakanal House Board 19 July 2010	{LFB00055210}	Exhibit SH/19 - Minutes Lakanal House Board 19 July 2010
21.4	SH/20- "Fire at Lakanal, Havil Street", Control report, November 2012	{LFB00004724}	Exhibit SH/20 - "Fire at Lakanal, Havil Street, SE5 on 3 July 2009- Main report; Role and actions of the LFB Control," November 2012

Paragraph Number	LFB Reference	Inquiry URN	Description
21.5	SH/21- Minutes Lakanal House 15 September 2010	{LFB00055212}	Exhibit SH/21 - Minutes Lakanal House 15 September 2010
21.6	SH/22- Minutes Lakanal House Board 8 November 2010	{LFB00055213}	Exhibit SH/22 - Minutes Lakanal House Board 8 November 2010
21.7	SH/23- Minutes Lakanal House Board 22 December 2010	{LFB00055214}	Exhibit SH/23 - Minutes Lakanal House Board 22 December 2010
21.8	SH/24- Minutes Lakanal House Board 4 February 2011	{LFB00055215}	Exhibit SH/24 - Minutes Lakanal House Board 4 February 2011
23	SH/25- March 2011 CAMS report re new mobilising system	{LFB00055216}	Exhibit SH/25 - 'Proposed reponse to DCLG consultation on the Future of Fire Service Control Rooms in England and replacement of our existing mobilising system' report
37	SH/26- Policy number 0847 – Out of LFB deployment	{LFB00055217}	Exhibit SH/26 - Policy number 0847 – Out of LFB deployment
41	SH/27- 2013 Remodelling of Mobilising and Resource Management (CMB)	{LFB00055218}	Exhibit SH/27 - 2013 Remodelling of Mobilising and Resource Management (CMB)
42	SH/28- 2014 Control/RMC agreement	{LFB00055219}	Exhibit SH/28 - Control/RMC agreement, 2014
67	SH/29- 2010 training audit	{LFB00055220}	Exhibit SH/29 - Draft training audit, 2010
69	SH/30- Emails between Scott Hayward and Vic Bagnelle, 7 & 8 February 2013	{LFB00055221}	Exhibit SH/30 - Emails between Scott Hayward and Vic Bagnelle re. Control Report
71	SH/31- Email correspondence re Control training, 5 - 19 February 2019	{LFB00055222}	Exhibit SH/31 - Email correspondence re. Control training (5 - 19 February 2013)
72, 74	SH/32- Control training	{LFB00055223}	Exhibit SH/32 - Spreadsheet of Control training data
75	SH/33- 2011 FSG refresher training presentation	{LFB00055225}	Exhibit SH/33 - 2011 FSG refresher training presentation
75	SH/34- 2011 FSG role play scenario 1	{LFB00055226}	Exhibit SH/34 - 2011 FSG role play scenario 1
75	SH/35- 2011 FSG role play scenario 2	{LFB00055227}	Exhibit SH/35 - 2011 FSG role play scenario 2
75	SH/36- 2011 FSG role play scenario 3	{LFB00003788}	Exhibit SH/36 - 2011 FSG role play scenario 3
75	SH/37- 2011 FSG role play scenario 4	{LFB00003682}	Exhibit SH/37 - 2011 FSG role play scenario 4
75	SH/38- December 2011 FSG updates Q&A Validation	{LFB00055230}	Exhibit SH/38 - FSG updates Q&A Validation
75	SH/39- December 2011 presentation on updates to FSG policy	{LFB00055231}	Exhibit SH/39 -Presentation on updates to FSG policy
75	SH/40- 2011 refresher presentation on call handling techniques	{LFB00055232}	Exhibit SH/40 - LFB PowerPoint training presentation 'Call handling techniques' Operational Support Team (Training)
76	SH/41- 2012 FSG presentation	{LFB00055233}	Exhibit SH/41- FSG presentation, 2012
77	SH/42- Email from Graham Bonnett 18 February 2013	{LFB00055234}	Exhibit SH/42 - Email from Graham Bonnett 'Re-Structured Fire Survival Guidance RIFs'

Paragraph Number	LFB Reference	Inquiry URN	Description
77	SH/43- Issue 24 Operational News, March 2013	{LFB00003557}	Exhibit GR/12; Exhibit SH/43 - Operational News Issue 24
77	SH/44- Policy Note 790: Fire survival guidance calls	{LFB00055236}	Exhibit SH/44 - LFB Policy 790 entitled 'Fire survival guidance calls' reviewed as current 16 November 2018
78.2.2	SH/45- Issue 20 Operational News, November 2011	{LFB00005797}	Exhibit SH/45 - Issue 20 Operational News, November 2011
78.2.2, 78.3.1	SH/46- 2013 Command Unit workshops injects	{LFB00055238}	Exhibit SH/46 - 2013 Command Unit workshops injects (version 2 - January 2014)
78.2.2, 78.3.1	SH/47- 2013 Command Unit workshops injects	{LFB00055239}	Exhibit SH/47 - 2013 Command Unit workshops injects
78.2.2, 78.3.1	SH/48- 2013 Command Unit workshops injects	{LFB00055240}	Exhibit SH/48- 2013 Command Unit workshops injects
83	SH/49- 2019 new entrants course timetable	{LFB00055241}	Exhibit SH/49 - 2019 new entrants course timetable
83	SH/50- Fire safety office element of post Grenfell FSG training	{LFB00055242}	Exhibit SH/50 - Fire safety office element of post Grenfell FSG training
88	SH/51- Report – Review of Brigade Control 2016	{LFB00055243}	Exhibit SH/51 - Report – Review of Brigade Control 2016
99	SH/52- LFB report on actions since the Grenfell fire, 24 October 2018	{LFB00024387}	Exhibit SH/52 - LFB report, 'Actions since the Grenfell Tower Fire'
106	SH/53- 2019 email re short shift	{LFB00055245}	Exhibit SH/53 - email from Tom Stibbards re. Commencement of the 2 hour training period 1400-1600