COHEN-HATTON, SABRINA[SABRINA.COHENHATTON@london-fire.gov.uk]; GROVES, PETER[peter.groves@london-fire.gov.uk]; To:

fire.gov.uk]; DRAWBRIDGE, LEE DAVID[lee.drawbridge@london-fire.gov.uk]

From: ELLIS, DOMINIC[/O=LONDON FIRE AND CIVIL DEFENCE AUTHORITY/OU=BRIGADE

HQ/CN=RECIPIENTS/CN=ELLISDI

Fri 19/08/2016 2:24:47 PM (UTC+01:00) Sent:

RE: PDP meeting Subject:

All noted Sab – good work – thank you.

Regards.

Dom Ellis

Assistant Commissioner – Fire Stations

London Fire Brigade HQ | 169 Union St | SE1 OLL | M:









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From: COHEN-HATTON, SABRINA **Sent:** 19 August 2016 14:05

To: ELLIS, DOMINIC; GROVES, PETER; DRAWBRIDGE, LEE DAVID

Subject: PDP meeting

Dear all,

Than you for your contribution to this mornings discussion, I think we made a great deal of progress. Just to summarise our discussions and some next steps:

- We discussed a model whereby the brand of PDPs are scrapped and we move to a system where everyone had a 'development portfolio' or a CPD log which captures any areas of development.
- I will link in with Ronnie and develop a draft policy based on this principle. We will work towards an agreed draft ready fro CMB at Xmas and launch by April.
- It will include the following principles:
 - o People on development will not have learning outlined in a separate system (such as PDP replacement), rather learning will be captured in their e-PDR. 'Development' be a safe space.
 - o Positive 'generic staircase development' templates will form a framework for development to other roles/additional skills
 - o Develop clear protocols for use of PDPs that focus on development, rather than discipline
- D&T will explore the development of a training package/CBT package to support managers
- D&T will explore the best point of contact to provide 'advice' to managers but will not write plans for them
- I will review standard tariffs that require PDPs
- I will provide some draft wording to Lee that covers the issuing of development points for the DIOT policy, in line with the PDP (replacement) policy by the 7th Sept. This will reflect todays discussions, primarily the use of discussion points and where Development points are given from incidents, it will involve a three way meeting with the observer, the recipient and their line manager to ascertain whether it requires formal development, and if so, what.
- We agreed that people on development/temporarily promoted should have learning from incidents captured in their e-PDRs, rather than development points individually allocated to them. I will reflect this in the draft wording.
- Lee will explore methods of ensuring the e-PDR system feeds in operational development to the IMP database so that organisational trends are identified.
- I will liaise with IM to standardise the colour of Development points and explore removing them after 2 years.

If there is anything that I've missed, please give me a nudge, if not, I'll be in touch with some progress soon!!

Dr Sabrina Cohen-Hatton

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