

**GRENFELL TOWER  
PUBLIC INQUIRY**

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**Witness Statement of  
Ruth Angel**

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**I, RUTH ANGEL, FORMERLY EMPLOYED BY RBKC, WILL SAY:**

1. I make this Witness Statement further to receipt of the Rule 9 letter from the Public Inquiry dated 12 July 2018 and to provide assistance to the Public Inquiry.
2. The matters contained in this statement are either known to me or are ones which I believe (in which case I have specifically said so) or are derived from records including computer records maintained by the Royal Borough of Kensington and Chelsea ('the Borough' or 'the Council'), and to which I have access and with which I am familiar and which I believe to be accurate.
3. I attach to my Witness Statement an Index of the Exhibits to which I refer in the following paragraphs of my statement.
4. I confirm that I have not been interviewed by the police in relation to the fire at Grenfell Tower.
5. At the outset I would like to say that my heart goes out to all of those who lost their lives in such terrible circumstances, to those who lost family and friends and to those who lost their homes and treasured possessions.

6. Most of the time I was working for the Borough I was working with residents on the Silchester Estate. I often think of many of the people I met who must have witnessed the fire and the terrible effect it must have had on them. They must still have the reminder of that terrible night every time they walk past Grenfell Tower, which they have no choice but to do every day. I cannot imagine the effect this must have on their daily lives and they are often in my thoughts.

My role within the Borough: Regeneration and 'Hidden Homes'

7. I have a degree in Social History and Sociology and am a member of the Chartered Institute of Housing. I have largely worked in local government and have a total of 38 years' experience in the field of social housing. I started at Lewisham London Borough Council ('LBC') as a trainee Housing Officer, before moving to Hackney LBC as an Estate Manager and later the Greater London Council administering housing grants. I worked at Newham LBC for 13 years in a variety of housing-related roles, before working on a freelance and temp basis in housing for a further 8 years with a variety of local authorities. From 2007 to 2010 I then worked with LB Waltham Forest's Housing Department in the Regeneration section.
8. I was employed by the Borough between May 2010 and January 2017 to work within the Regeneration Team, formerly known as the 'Strategy and Regeneration' Team. This sat within the Borough's Housing Department. I was initially employed as a Housing and Regeneration Project Manager for two and a half years, then was promoted to Head of Strategy and Regeneration in about January 2013. I left employment with the Borough in January 2017 and now work with Hackney LBC as an Estate Regeneration Project Manager.
9. Within the Borough, 'regeneration' was a term used to refer to development projects where Borough-owned properties would be demolished to allow more and better quality homes to be developed.
10. In organisational terms, 'regeneration' projects were separate and distinct from 'major works', a term used to refer to development projects where existing properties were

improved by way of renovation or refurbishment. A crucial distinction between these two terms was that 'regeneration' projects were generally carried out and delivered directly by the Borough, whereas 'major works' refurbishments fell within the remit of Kensington and Chelsea TMO ('the TMO') as managing agent of the Borough's residential housing stock. In some cases however – particularly in relation to 'Hidden Homes', as discussed below – there was some overlap between the two.

11. There was also a distinction in funding between 'regeneration' and 'major works'. Major works were funded through the Housing Revenue Account. However regeneration was usually (if not always) funded from the Borough's General Fund.
12. When I first joined the Borough in 2010, the Council had no particular regeneration strategy and its approach to regeneration projects was very limited, perhaps best described as ad hoc. The remit of my team was essentially to initiate and deliver a formal regeneration programme for the Borough.
13. At the time I arrived, a project had just started at Silchester Garages to develop 63 new affordable homes within a tight deadline, which involved procuring a housing association to build the new properties. A new position of Project Manager had been created to oversee this work, which took between 2 and 3 years to complete. This was the position I initially took up. As it focused full-time on one particular project, I had limited involvement with other properties – including Grenfell Tower – before I became Head in January 2013.
14. In January 2013 I took over the position of Head from Jane Trethewey, who had moved on from the Borough. Within this role I initially reported directly to Laura Johnson. Around 2015 a new post of Head of Development and Regeneration was created above me. This was filled by Martin Miah, and I subsequently reported directly to him rather than to Ms Johnson.
15. As Head, the team of staff under my management consisted of:
  - a) Tony Heavey, Policy Officer;

- b) Gilly Tobin, who was initially a Policy Officer but later took over my role as Project Manager;
  - c) Stan Logan, Housing Enabling Manager, who took early retirement soon after I became Head;
  - d) Kitty Mortimer, a Housing Project Manager who was appointed to the post vacated by Stan Logan. Kitty was involved in a programming role in relation to Hidden Homes, which included the Hidden Homes component at Grenfell Tower;
  - e) Anne Robson, Communications Manager; and
  - f) Charlene Halal, who ran projects to assist unemployed tenants find work. This included tenants of Registered Providers of social housing.
16. As Head, my role changed over time. I managed the staff and budget, and I worked on developing a regeneration strategy which aimed to redevelop some of the Borough's estates in order to deliver new or additional affordable residential properties. That included reviewing the various towers in the Borough along with the Cabinet Member for Housing and the Chief Executive, Nicholas Holgate and the Leader of the Council, Nicholas Paget-Brown. When I became Head of Regeneration, there was still a fairly ad hoc approach to regeneration within the Borough. That began to change when Cllr Feilding-Mellen became Cabinet Member for Housing. He wanted to bring an impetus to the delivery of regeneration within the Council's housing stock on a strategic level. I undertook a stream of work in around 2013 and 2014, drafting discussion papers and project documents to develop a regeneration strategy. This identified various approaches which the Borough could take in identifying areas for regeneration, including various methodologies which could be considered, factors which should be taken into account and competing issues which needed to be weighed.
17. By way of an example of projects which were underway at the time, one development under discussion was that at Edenham Way. This was a site adjoining Trellick Tower where there had initially been a care home which had been decommissioned and demolished some years previously. The site had been earmarked for development of affordable housing. This was one of the projects which the Regeneration Team picked up and took through to a developed scheme, i.e. commissioning architectural plans, identifying the types of properties which would be built, having the project costed and discussing planning matters. This project was worked on initially by Gilly Tobin and

then by Kitty Mortimer throughout my time with the Borough, up to the point at which I left.

18. In the context of that development, it was understood that Trellick Tower would also benefit from refurbishment and works to the external public realm. However this was a major works project within the remit of the TMO. Over the years there were various discussions about whether it would be possible to carry out the works at both Edenham Way and Trellick concurrently to save on costs and disruption. This is an example of the kind of overlap which tended to happen between regeneration and major works projects.
19. Within my role as Head of Regeneration my remit was also to have an overview of the Borough's 'Hidden Homes' programme. This had been in its infancy when I arrived in 2010 but over the years it became a more active effort. It involved finding spaces on council estates which had been designed for one use but that use had become defunct, and considering whether the spaces were amenable to being converted into new homes. For example, we had a particular stream of work which focused on 'undercrofts', spaces underneath properties previously used for parking or other activities but which had gradually been closed off to residents, for example due to anti-social behaviour. There was a strategic effort on the part of my team as part of the regeneration strategy to identify suitable spaces and generate proposals as to how this could happen. Hidden Homes was considered 'regeneration' because it entailed the creation of new homes through the redevelopment of redundant spaces (as opposed to refurbishment of existing flats). The proposals would be put forward by our team to be considered under the Council's usual constitutional processes for decision-making, particularly as to how funding would be secured.
20. When I first joined the Borough there was a small Hidden Homes programme which had been on-going for a few years. The first Hidden Homes programme was in a block in the south of the Royal Borough which was situated in Elm Park Gardens, which had been started before I arrived at the Borough. We also worked on Homefield House and on Greeves and Whistler Walk.
21. What is important to note about Hidden Homes projects is that (unlike other regeneration projects such as that at Silchester Garages), the specifications and details were developed

and drawn up by the TMO. That is because the residential properties where suitable spaces were being identified were managed solely by the TMO. In practical terms they would deal with the architects and surveyors, drawing up the plans and costing the works, etc.

22. An unused area in Grenfell Tower was identified as suitable for conversion to a number of 'Hidden Homes'. To the best of my recollection the initial identification was done by the TMO (rather than our team) in the context of them looking at the building for the purposes of their 'major works' project to refurbish the tower.
23. I was not involved in the decision to identify Grenfell as a site for major refurbishment works or in planning the scheme of refurbishment works. I believe that decision was taken before I became Head in January 2013, but in any event I believe that the Regeneration Team would not have been closely involved in that decision given it fell outside our remit. My only involvement (and I believe that of my team) was in coordinating the Hidden Homes aspect of the Grenfell project with the TMO after I became Head of Regeneration.
24. The decision had been taken that the TMO would appoint one contractor to carry out both the major works and build the Hidden Homes, and therefore it was always part of the overall Grenfell contract and budget albeit it only formed a small part of the overall works. For example minutes of 'Hidden Homes' meetings held in late 2011 and early 2012 show the role being taken by the TMO in developing the regeneration plans at Grenfell. At the time the person at the TMO overseeing the delivery of the Project was Mark Anderson. During this period Mr Anderson was meeting with the design team and architects drawing up plans for Grenfell, was considering options for cladding, and was providing costings for the development **(RA/1: RBK00000347), (RA/2: RBK00000355), (RA/3: RBK00000676) and (RA/4: RBK00000425).**
25. I recall that the Borough had renovated a number of properties at Elm Park Gardens and sold some of them on the open market. A decision was taken that the proceeds should be applied as the Council's contribution to the major works at Grenfell. For example this was discussed at the Hidden Homes meeting on 14 February 2012 **(RA/3: RBK00000676).**

26. Whether as part of that process or otherwise, the budget for the Grenfell works was agreed before my appointment in January 2013. I believe this included the Hidden Homes element, and it would have been handled by my predecessor Jane Trethewey. I'm aware that the budget subsequently changed, but I didn't have a part in those discussions because they were handled by more senior officers.
27. When it came to Hidden Homes at Grenfell, my role was essentially one of oversight. My team and I put in place timescales and reporting structures, and I received regular updates from the TMO on its progress albeit in relation to Hidden Homes only. One of the key mechanisms we used for this was the "Hidden Homes" meetings, which is discussed further below.
28. To the extent that the Council provided input into the TMO's decisions, this was usually limited to providing comments and review on proposals brought to us by the TMO, who had responsibility for day-to-day liaison with architects and contractors.
29. Developing a Hidden Homes project with the TMO was often a lengthy process. For example, the spaces would be jointly identified by the TMO and Borough: sometimes members of our team went to view sites and spaces together with the TMO. The TMO would then put forward a request for funding for feasibility studies. If the Borough decided to approve that funding, the TMO would then carry that forward. This would involve the technical aspects of feasibility such as (for example) investigating whether a proposed new home would meet space standards or had adequate head room, how access to the properties would be secured, or whether services such as pipes or conduits running through the space could be relocated, etc. If the feasibility study indicated properties were feasible, then the TMO would develop the scheme in more detail and then in sufficient detail to obtain planning permission. This was the stage at which architects' plans were drawn up, surveys carried out and costings done. The final proposal would then be put to the Council for consideration. This decision was not made by my team but through the democratic processes, via the Cabinet Member and the Housing and Property Scrutiny Committee. My team would have provided input and guidance throughout all this process. We would touch base with the Cabinet Member and keep them informed of progress when the final decision was before them for review.



30. Neither I nor my team had detailed input into the design, specification or standards of the proposals being worked up, including for Hidden Homes at Grenfell. Neither I or my team were technically trained as surveyors or builders. Our role was as project managers: receiving updates, providing information or meeting TMO requests or assistance. We oversaw elements of finance and the political side of regeneration.
31. I can only recall a few areas where we provided somewhat more substantive input. One was facilitating or coordinating between the TMO and the Council's Housing Needs Team to identify the types of Hidden Homes properties which would be built. It was for Borough's Housing Department to indicate the bedroom size of the properties they required from the Hidden Homes element. For example, the Housing Needs Team (which dealt with allocations) would indicate whether there was a greater demand for a larger number of one-bedroom flats, or for a smaller number of larger new homes with more bedrooms. We would feed this back to the TMO.
32. One area where I do recall providing some assistance on Grenfell was regarding the Borough's entry into a Unilateral Undertaking related to the planning application at Grenfell Tower. I was the contact officer for a Report recommending a Key Decision put forward by Councillor Fielding-Mellen in November 2013. Individual officers could not lawfully enter into the Unilateral Undertaking, which had to be agreed by the Cabinet members. The Decision was later approved, entering the Borough into a Unilateral Undertaking to pay £72,413.30 for the education and monitoring contributions to enable the provision of 7 additional affordable (Hidden Homes) units to be developed and let in Grenfell Tower. It is standard practice in development projects for developers to make contributions towards education facilities by way of a Section 106 agreement, and the Council was subject to the same requirements.
33. As this was a planning matter it should usually have been dealt with by the TMO, and indeed the TMO had been tasked to draft this report. However due to various delays, and because the contribution was ultimately linked to the Hidden Homes development, Kitty Mortimer and I agreed to draft it on their behalf as a matter of convenience. A copy of the report is at **(RA/15: RBK00000457)**.



34. I recall attending a site visit to Grenfell Tower on one occasion. I do not recall the date, although I understand that records taken from the Council's files suggest it was in or around February 2013. This was to see the space where the Hidden Homes would be built, which was standard practice just to aid my understanding of the project. It was not a technical inspection of the site.

#### Governance / Management

35. As described above, my role was principally one of oversight. One way in which that was achieved was by attending meetings of various boards and committees convened either by officers of the Borough, or jointly by the Borough and the TMO. These meetings were important mechanisms and a key procedure used to oversee the work of the TMO. Some of the meetings touched on the TMO's day-to-day management of the Council's housing stock, others on its implementation and delivery of the Borough's regeneration plans and 'major works' projects.
36. I will describe some of these meetings and committees in turn. In each case I will explain the purpose and mandate of these groups to the best of my understanding and recollection.

#### *Hidden Homes meetings*

37. One of the groups I attended was known as the 'Hidden Homes meetings'. To the best of my recollection, our team set up these meetings after I joined the Borough as a means of exercising oversight over the TMO's activities in this field. This was because we had experienced two problems historically: firstly that although there was political will and discussion with the TMO about a need for regeneration, the TMO did not actually seem to be making progress and the Borough wanted to add some impetus. Secondly, we wanted to improve our oversight at project-level of the Hidden Homes developments which were being carried out.
38. Meetings took place monthly, and I usually attended these meetings on behalf of the Regeneration Team. After I became Head of Regeneration I tended to chair the meetings.

I occasionally missed meetings due to other commitments or when on leave. When this happened I believe I usually received a copy of the minutes by email when these were circulated to the group.

39. The meetings were also attended by Kitty Mortimer and other members of the Regeneration Team, and whoever was leading on Hidden Homes for the TMO at any given time. The meetings were always held jointly: the point of the exercise was to meet with TMO officers. Senior offices such as Laura Johnson did not usually attend.
40. A number of these meetings have been referred to above. I exhibit a number of additional minutes in order to give a flavour of some of the later discussions which took place: **(RA/5: RBK00000453), (RA/6: RBK00000476), (RA/7: RBK00000657) and (RA/10: RBK00000667).**
41. At these meetings the TMO frequently reported to us on the works at Grenfell Tower. Sometimes they reported to us on the wider scope of works beyond the Hidden Homes element, although this was usually in a context when the wider refurbishment programme impacted upon delivery of the Hidden Homes. For example, I recall one occasion when there were delays in the installation of the heating systems in the Hidden Homes because that work was dependent on the delivery of the heating systems to the rest of Grenfell Tower **(RA/11: RBK00000436).**
42. The TMO sometimes made requests for assistance of the Council via these meetings. For example the TMO had some difficulty in trying to decant the Boxing Club from the Grenfell Tower site and also in agreeing a new lease with the nursery based at the Tower. The TMO had difficulty identifying the correct person or team in the Council who could assist with that process, given that it involved commercial rather than residential premises **(RA/8: RBK00000572), (RA/9: RBK00000418).** As best I can remember, the Borough's Corporate Property team eventually ended up assisting the TMO. The Hidden Homes meetings were a convenient place for TMO officers to ask us for a steer, or to take the opportunity to use council officers as a sounding board.
43. The express intentions of all concerned was that the TMO was taking the lead on delivery of Hidden Homes. For example minutes of a meeting on 13 March 2012 at Section 5 (p.

5) show the TMO's architects were working on the design for the Hidden Homes at Grenfell and that the TMO was preparing submissions on the proposed project for its Board and later the Borough's Cabinet (**RA/4: RBK00000425**).

44. Although the TMO reported regularly to us on Grenfell and sometimes asked for some assistance with logistical issues, I did not see it as my role or indeed an area of my expertise to direct the TMO in the decisions it was making or to provide substantive input into the delivery of the projects. Nor did I 'lobby' Cabinet on behalf of the TMO due to matters arising from these meetings: there was no strategic link between me, my role, the Hidden Homes meeting group, and the political side of the Council.
45. In July 2015 it was decided between the Housing Team and the TMO to discontinue the Hidden Homes meetings, on the basis that going forward, reporting on this project could take place as part of 'Asset Management and HRA Business Planning Meetings' which were also held regularly. This was to avoid duplication of discussions and ensure all colleagues within relevant teams were updated on Hidden Homes projects. The meetings were discontinued from August 2015 (**RA/12: RBK00000780**)

*Asset Management and HRA Business Planning meeting*

46. 'Asset management' was a term used in the Borough to refer to works on existing properties, to put or to keep these properties in repair. It included both cyclical maintenance/repairs and 'major works' programmes. It fell within the remit of the Housing Commissioning Team.
47. The purpose of this meeting group was to take a holistic overview of asset management and regeneration of the Borough's residential properties. This was to ensure there was a level of coordination and 'joined up thinking' between the TMO's plans for refurbishment and cyclical maintenance on the one hand, versus the Council's long-term plans for investment in its housing stock on the other. Like the Hidden Homes meetings, this was a forum at which the TMO would report to the Council. It was not a forum where active decision-making was taking place.

48. There was wide-ranging discussion about Grenfell at these meetings but on the refurbishment as a whole. The officers who were more closely involved in monitoring the TMO's work at Grenfell were Amanda Johnson, Roger Keane and Celia Caliskan. Roger and Celia worked underneath Amanda. Their team was the team with closer links to the project.
49. I usually attended these meetings, which I believe took place roughly every month. However my focus remained on Hidden Homes, particularly after August 2015 when the Hidden Homes meetings were discontinued. For example at a meeting on 11 January 2016 a report was provided on the completion of the Grenfell Hidden Homes which were then about to become available for letting (**RA/13: RBK00002296**).
50. I cannot remember any detailed discussion at Hidden Homes or Asset Management meetings about the choice or use of materials on Grenfell or the cost of materials such as cladding. However as I would not have been a key officer for those updates, it is possible that conversations about them did take place I just don't recall them.

*Housing Regeneration Programme Board*

51. This Board pre-dated the Leader's Development Board (which I discuss below) and was used for officers to review regeneration projects at Silchester Garages and Edenham Way, and the Hidden Homes projects on other properties in the Borough. This was an officer-level forum to monitor these projects once they started, as opposed to developing new projects coming through. It was a project-management forum rather than a decision-making mechanism.
52. The Board was chaired by Laura Johnson. All the Regeneration Team usually attended, Roger Keane or Celia Caliskan, and officers from the TMO. The meeting gathered together the persons on both sides working on any regeneration projects. It met about once a month, as far as I can remember.
53. At a meeting on 19 November 2013 the group discussed the purpose of the meeting: the minutes record my description of it as follows (**RA/14: RBK00000422**):

*“RA [Ruth Angel] set out the purpose of the group to be to make decisions on the current regeneration projects taking place and to make any decisions required. Each project has a project group for day to day management of the project. All agreed.”*

54. I believe that what I meant here was to clarify that day-to-day decisions about projects and building work were handled by the specific project group for each development. At this meeting we did not make decisions about the details of each development but rather we coordinated at a strategic level. One example I can recall is that if the Council was making an offer to leaseholders in one development (e.g. to repurchase their flats and decant them so the estate or block could be redeveloped), we would discuss equivalent offers being made to leaseholders in other developments to ensure there was a level of consistency. One example I remember is that the Council’s commercial property team was involved in dealing with leaseholders in Pembroke Road, but we needed to have a consistent policy whichever team was leading.
55. Section 3 of the minutes of 19 November 2013 also show what, as I recall, were the typical sorts of updates provided about Grenfell at these meetings: these were merely status reports on the progress of Hidden Homes initiatives.

#### *Leader’s Development Board*

56. This was a forum created for the purposes of identifying and discussing estates that may be demolished and redeveloped in the Borough. It was set up after Councillor Feilding-Mellen became Cabinet Member in 2013. It had more of a political flavour than some of the other meetings, because it dealt with the Cabinet Member’s initiative to improve and encourage development of affordable housing in the Borough.
57. The Board started off with monthly meetings but later met every two months or quarterly. The most senior officers attending the Board were Nicholas Holgate, Chief Executive and Nicholas Paget-Brown, Leader of the Council. I usually attended, my role being to provide background papers and information, and to brief the members of the group on the issues relating to regeneration, in order to agree a Borough-wide strategy. To the best of my memory this happened from about 2014 onwards, and for that reason these was

limited discussion here about Grenfell as that project was already underway. The Board was more focused on proposals for new projects.

58. The Development Board did not take decisions on behalf of the Borough. Instead, it was a discussion forum: the minutes record informal discussions for the purposes of policy development. These discussions might inform later decisions, but anything final would have to go through the usual constitutional processes.

*Housing and Regeneration Policy Board ('Digest')*

59. This meeting was a part of a system where the Cabinet Member for Housing had a weekly meeting about any housing issues of concern or interest, including regeneration. This took place every Thursday morning, and had been taking place since before I joined the Borough. It had previously been called the Councillor's 'Digest' but after Councillor Feilding-Mellen became Cabinet Member the name was changed to 'Policy Board'. The attendees were usually the Cabinet Member, sometimes Laura Johnson, and sometimes the Chief Executive Nicholas Holgate.
60. The way this worked was essentially that the Cabinet Member would be available to housing officers for a period each week, who could table matters for discussion as required. Not all officers attended every meeting: only those who needed to raise a matter with him. Often this meeting acted as a sounding board. I attended in my role as Head only when there was a matter relevant to our team which we needed to bring to the Cabinet Member.
61. For example one occasion when I was present was in June 2014 when I prepared an Options Appraisal Paper for Regeneration on RBKC Council Estates. This was during the period that I was developing a strategy for the Borough. The Development Board had asked for a paper to set out the Council's approach to regeneration, which would in due course be published and would go for approval to the full Council. This is merely an example of the types of issues discussed and aired with the Cabinet Member.

### *Joint Management Meetings*

62. These meetings took place quarterly between management teams at the Borough and TMO. This was also part of the Council's oversight of the TMO and was part of its general liaison with TMO as the two bodies tried to work together. My recollection is that these meetings were for coordination and transfer of information. They were less about the TMO reporting to the Council so we could exercise oversight, and more about ensuring there was joined up thinking between the two bodies so 'the left hand knew what the right hand was doing'.
63. I attended these meetings regularly though not always. The agenda generally included items of relevance to both the TMO and Council. This could embrace a wide range of issues and sometimes included regeneration amongst many other matters. No doubt Grenfell came up at times but I do not recall those discussions overlapping with my area.

### Fire safety measures within the building at the time of the fire

64. Fire safety within the Borough's properties was not within my remit, and I had no dealings with this aspect of regeneration projects or works.
65. I can only recall one occasion where I was asked about fire safety in any substance.
66. On 22 August 2016, following a fire at Shepherd Court in Shepherd's Bush (which falls within the area of the London Borough of Hammersmith & Fulham), I received a query from Maja Luna Jorgensen of the Greater London Authority ('GLA'). Ms Jorgensen asked about the Borough's fire safety policy for tower blocks, how the council reviewed it and when it was last updated. I believe that she directed this inquiry to me because I was the Borough's contact point for regeneration with the GLA. In this capacity I attended quarterly meetings at the GLA, which had also been attended by Ms Jorgensen. I believe that this was the only reason I was a contact point for her at the Council. However I was unable to assist and I passed the query on to Amanda Johnson and Celia Caliskan: ultimately the substantive response was sent by Janice Wray of the TMO on 26 August 2016 (**RA/16: RBK00000377**).



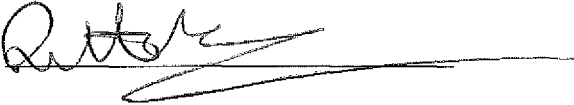
**Statement of Truth**

I believe that the facts stated in this witness statement are true.

I am willing for this statement to form part of the evidence before the Inquiry and to be published on the Inquiry's website.

Full name: Ruth Angel

Position or office held: Former Head of Regeneration, RBKC

Signed: 

Date: 25 September 2018

**GRENFELL TOWER  
PUBLIC INQUIRY**

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**Index to  
Witness Statement of  
Ruth Angel**

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<b>RA No.</b>	<b>Document</b>	<b>Date</b>	<b>URN</b>	<b>FORT No.</b>
1	Hidden Homes Meeting Minutes	02.12.11	RBK00000347	FORT00002754
2	Hidden Homes Meeting Minutes	06.01.12	RBK00000355	FORT00003652
3	Hidden Homes Meeting Minutes	14.02.12	RBK00000676	FORT00075206
4	Hidden Homes Meeting Minutes	13.03.12	RBK00000425	FORT00018026
5	Hidden Homes Meeting Minutes	12.09.12	RBK00000453	FORT00024777
6	Hidden Homes Meeting Minutes	12.03.13	RBK00000476	FORT00030346
7	Hidden Homes Meeting Minutes	09.07.13	RBK00000657	FORT00066570
8	Hidden Homes Meeting Minutes	07.01.14	RBK00000572	FORT00049739
9	Hidden Homes Meeting Minutes	03.06.14	RBK00000418	FORT00016965

10	Hidden Homes Meeting Minutes	05.08.14	RBK00000667	FORT00070215
11	Hidden Homes Meeting Minutes	01.07.15	RBK00000436	FORT00021728
12	Hidden Homes Meeting Minutes	17.08.15	RBK00000780	FORT00108225
13	Asset Management Meeting Minutes	11.01.16	RBK00002296	FORT00575246
14	Housing Regeneration Programme Board	19.11.13	RBK00000422	FORT00017170
15	Executive Decision Report: "Grenfell Tower Planning Application – permission to enter into a Unilateral Undertaking"	29.10.13	RBK00000457	FORT00025874
16	Email exchange Maja Luna Jorgensen, Ruth Angel, Celia Caliskan and Janice Wray	22.08.16	RBK00000377	FORT00008753