

<p>1 Monday, 3 September 2018</p> <p>2 (9.30 am)</p> <p>3 Procedural Hearing Number 3</p> <p>4 SIR MARTIN MOORE-BICK: Good morning, everyone, and welcome</p> <p>5 to today's hearing.</p> <p>6 Before we hear any more evidence, we are going to</p> <p>7 deal with the various procedural matters which</p> <p>8 I referred to at the hearing when we finished in August.</p> <p>9 So I'm going to begin by inviting Mr Millett to say</p> <p>10 a few words.</p> <p>11 Opening remarks by MR MILLETT</p> <p>12 MR MILLETT: Mr Chairman, thank you.</p> <p>13 Given the need to keep this procedural hearing to</p> <p>14 the 90 minutes you have allocated, I propose to say very</p> <p>15 little. We have had a large quantity of helpful written</p> <p>16 submissions from core participants from whom you will</p> <p>17 hear further this morning in accordance with the</p> <p>18 timetable that the inquiry circulated on Friday.</p> <p>19 I'm not proposing to set out the inquiry team's</p> <p>20 position at this stage because you, Mr Chairman, will</p> <p>21 need to consider all the submissions in the round and</p> <p>22 decide what to do.</p> <p>23 I will confine myself to three topics:</p> <p>24 First, the boundary of issues between Phase 1 and</p> <p>25 Phase 2 so far as concerns the evidence of senior LFB</p> <p>Page 1</p>	<p>1 decision-makers and on what material basis they were</p> <p>2 made or not made. This approach may well to date have</p> <p>3 started to reveal gaps in policy, inadequacies in</p> <p>4 training structures and delivery, misunderstandings of</p> <p>5 obligations or policy, and a lack of consistency. But</p> <p>6 it would be wrong for any of us to comment on the</p> <p>7 evidence so far.</p> <p>8 To the extent that failings have been revealed,</p> <p>9 Mr Chairman, you must keep very firmly in mind two</p> <p>10 things: first, that the evidence on Phase 1 is very far</p> <p>11 from complete; and, second, it is vital to take these</p> <p>12 questions in stages. There is a temptation, of course,</p> <p>13 to get into these issues with senior officers while</p> <p>14 they're here at Phase 1. Tempting, but wrong.</p> <p>15 It would also be wrong, we say, to say that just</p> <p>16 because we are looking at the question of urgent interim</p> <p>17 recommendations, therefore now is the time to expand</p> <p>18 Phase 1 and start asking senior LFB officers about them.</p> <p>19 Getting into issues of who designed and updated training</p> <p>20 programmes and policies or whether the LFB was properly</p> <p>21 funded are incapable of being broached without a mass of</p> <p>22 further disclosure and some focused witness evidence.</p> <p>23 We must remember that the police and not the inquiry</p> <p>24 have taken the firefighters' statements, and they have</p> <p>25 not focused specifically on these issues.</p> <p>Page 3</p>
<p>1 officers.</p> <p>2 Second, urgent interim recommendations.</p> <p>3 Third, what we have called the article 2 process.</p> <p>4 Turning to the first of those, the boundary between</p> <p>5 Phase 1 and Phase 2, many CPs want us to expand the</p> <p>6 scope of the evidence to be asked of senior firefighters</p> <p>7 to extend to matters that are not about what happened on</p> <p>8 the night of the fire, but much wider background</p> <p>9 questions such as questions about training structures,</p> <p>10 delivery, their adequacy, outsourcing, equipment,</p> <p>11 funding and the particular personal opinions of those</p> <p>12 senior officers about fire safety, stay put, evacuation</p> <p>13 strategies, et cetera.</p> <p>14 One group has even suggested that the senior</p> <p>15 officers should be questioned about interim</p> <p>16 recommendations themselves.</p> <p>17 Mr Chairman, the inquiry team's position is that</p> <p>18 these are issues manifestly for Phase 2.</p> <p>19 Although the boundary between Phase 1 and Phase 2 is</p> <p>20 sometimes elusive and flexibility has been needed and</p> <p>21 will be needed at all times, the basic line is I hope</p> <p>22 clear. Phase 1 is concerned with the primary facts as</p> <p>23 to what happened on the night of the fire. As part of</p> <p>24 that it has been and will remain necessary to explore</p> <p>25 what decisions were made or were not made by</p> <p>Page 2</p>	<p>1 To the extent that firefighters do sometimes cover</p> <p>2 these issues in their statements, it is perhaps</p> <p>3 unsurprisingly piecemeal, unevenly distributed and</p> <p>4 incomplete.</p> <p>5 A full and focused and un rushed evidential exercise,</p> <p>6 with the benefit of full disclosure and the right</p> <p>7 witnesses, will, we think, produce far better and more</p> <p>8 reliable evidence than simply throwing questions at</p> <p>9 senior officers just because they're here.</p> <p>10 If any senior officer needs to be recalled, and we</p> <p>11 anticipate some will have to be, at Phase 2, then we</p> <p>12 will recall them.</p> <p>13 At the moment, our proposed approach is to treat all</p> <p>14 London Fire Brigade witnesses in the same way, and to</p> <p>15 ask them detailed questions about their experience of</p> <p>16 what happened on the night of the fire and what was the</p> <p>17 basis of the decisions that they made or did not make to</p> <p>18 the extent that they did so.</p> <p>19 It would be wrong, and we say unfair, to ask even</p> <p>20 the commissioner detailed questions on, for example, the</p> <p>21 tendering process and pricing process by which Babcock</p> <p>22 were retained to deliver training to the Brigade without</p> <p>23 at least her having the benefit of some documents and</p> <p>24 a chance to think about it. It may well be vital</p> <p>25 stuff -- we can see that -- but not for Phase 1.</p> <p>Page 4</p>

<p>1 Turning to Phase 2, interim urgent recommendations.</p> <p>2 The process of core participants thinking about all of</p> <p>3 this over August has, we think, proved useful. What has</p> <p>4 emerged is a wide disparity of approaches as to what can</p> <p>5 and should be done and when.</p> <p>6 No clear consensus has emerged from core</p> <p>7 participants who have addressed the inquiry so far in</p> <p>8 writing about what is so obvious and dangerous that you</p> <p>9 need to and can make recommendations now without hearing</p> <p>10 any further evidence or any further views from anybody.</p> <p>11 What is clear is that a considered, even-handed and</p> <p>12 evidence-based approach is needed.</p> <p>13 Some BSRs have suggested that, as part of Phase 1,</p> <p>14 we should have some evidence from the LFB as to what</p> <p>15 they have done post-fire to address the issues that the</p> <p>16 fire has thrown up.</p> <p>17 We do see the force of that suggestion, and it might</p> <p>18 be helpful as a first step for the LFB, and, indeed, the</p> <p>19 MHCLG, the Home Department and the Mayor's office, to</p> <p>20 explain in writing what they have done and what they are</p> <p>21 planning to do to respond to the fire and to the lessons</p> <p>22 learned so far.</p> <p>23 In the light of that information, you, then,</p> <p>24 Mr Chairman, can then proceed to consider what, if any,</p> <p>25 urgent interim recommendations ahead of a Phase 1 report</p> <p style="text-align: center;">Page 5</p>	<p>1 all of this together, deceased by deceased, in order to</p> <p>2 satisfy as much of the article 2 requirements as can be</p> <p>3 achieved at Phase 1. The RLRs for the BSRs have</p> <p>4 volunteered to undertake it, and I for one would support</p> <p>5 that.</p> <p>6 I would also strongly support the idea of having</p> <p>7 a set piece hearing at which the advocates for the</p> <p>8 families present the evidence relating to their lost</p> <p>9 loved ones. I would suggest:</p> <p>10 First, that there would be an agreed set of written</p> <p>11 summaries of the relevant evidence in a format to be</p> <p>12 agreed with the inquiry team.</p> <p>13 Second, it would be provided after the end of the</p> <p>14 expert evidence.</p> <p>15 Third, there would then be an oral hearing during</p> <p>16 the Phase 1 report-writing period of a number of days,</p> <p>17 to be agreed, at which the advocates for the families</p> <p>18 presented the material to you.</p> <p>19 Fourthly, each advocate would work to a strict time</p> <p>20 budget and in an order to be agreed between themselves</p> <p>21 and with the inquiry.</p> <p>22 Finally, the results and your findings would be</p> <p>23 reported on in the Phase 1 report, necessarily as</p> <p>24 interim and incomplete conclusions, not least since the</p> <p>25 toxicology evidence will not necessarily be complete by</p> <p style="text-align: center;">Page 7</p>
<p>1 you might wish to make.</p> <p>2 I would suggest that once we know what the LFB, the</p> <p>3 MHCLG, the Home Department and the Mayor's office have</p> <p>4 done by way of position statements to be served in</p> <p>5 accordance with a sensible timetable, then you can</p> <p>6 consider a structured programme for further</p> <p>7 consideration of interim recommendations.</p> <p>8 This programme would, we would say, likely include</p> <p>9 input from the inquiry's experts and core participants</p> <p>10 and some further days of hearing at a convenient point.</p> <p>11 I would suggest that this process and any further</p> <p>12 hearing takes place once the expert evidence is</p> <p>13 concluded at Phase 1, but before the Phase 1 report is</p> <p>14 produced.</p> <p>15 As LFB have pointed out in their written submissions</p> <p>16 to you, there is a range of consultees who would need to</p> <p>17 be consulted about urgent interim recommendations, and</p> <p>18 you would need to consider carefully the nature and the</p> <p>19 extent of any wider consultation once the range of</p> <p>20 possible recommendations has been identified.</p> <p>21 Finally, Mr Chairman, can I turn, then, to the</p> <p>22 question of article 2.</p> <p>23 As the evidence, particularly about fire survival</p> <p>24 guidance and communications, has started to emerge,</p> <p>25 there is a growing case for a piece of work which ties</p> <p style="text-align: center;">Page 6</p>	<p>1 then, and there may well be other matters in Phase 2</p> <p>2 that go to the question of how the deceased came by</p> <p>3 their deaths.</p> <p>4 In this way, the BSRs, and particularly the families</p> <p>5 of the deceased, will have been heard both at the start</p> <p>6 and at the end of Phase 1 and they would have full</p> <p>7 participation in the detailed evidential work about</p> <p>8 their loved ones. We would hope, Mr Chairman, that this</p> <p>9 arrangement would offer at least the start of some kind</p> <p>10 of closure for those individuals, who we must remember</p> <p>11 always were dreadfully affected by the terrible events</p> <p>12 of that night in June last year.</p> <p>13 Mr Chairman, thank you.</p> <p>14 SIR MARTIN MOORE-BICK: Thank you very much, Mr Millett.</p> <p>15 Now, the timetable that I've been provided with</p> <p>16 suggests that the next 30 minutes are going to be shared</p> <p>17 between what we now call the G4 group, the G11 group and</p> <p>18 the G3 group. So I hope you've talked to each other</p> <p>19 about how you are going to share the time and you can</p> <p>20 tell me now who is going first.</p> <p>21 MR FRIEDMAN: I am going to go first.</p> <p>22 SIR MARTIN MOORE-BICK: Right, Mr Friedman. I suggest you</p> <p>23 come up and use this spot. Thank you.</p> <p>24 Can I suggest -- bear in mind that you've helpfully</p> <p>25 provided me with some submissions, which I've read of</p> <p style="text-align: center;">Page 8</p>

<p>1 course, and shall read again. So probably the best</p> <p>2 thing is to focus on the points that you think are most</p> <p>3 important.</p> <p>4 Submissions by MR FRIEDMAN</p> <p>5 MR FRIEDMAN: Yes, I'm grateful, and I believe we all will</p> <p>6 do that.</p> <p>7 Thank you, Mr Chairman, and thank you, counsel to</p> <p>8 the inquiry.</p> <p>9 Every public inquiry of this nature and magnitude</p> <p>10 has to start its train running and lay its tracks as it</p> <p>11 goes along. For some, the train is running too quickly;</p> <p>12 for others, the train is not fast enough. People can</p> <p>13 properly disagree about that. But having constructed</p> <p>14 a Phase 1 to establish the facts of the cause and spread</p> <p>15 of the fire, and how it was responded to, this first</p> <p>16 journey must be brought to its proper end, and the four</p> <p>17 items on your list for today ask us to reflect on the</p> <p>18 next parts of the track.</p> <p>19 Item 1 and the scope of the senior officers' Phase 1</p> <p>20 evidence.</p> <p>21 Based on your counsel's questioning to date, the</p> <p>22 main frontier between the two phases relate to policy,</p> <p>23 training and equipment. Most witnesses have been asked</p> <p>24 about how their understanding of those three things</p> <p>25 affected their response to the fire, and it must follow</p> <p style="text-align: center;">Page 9</p>	<p>1 Lakanal House inquest intended that they should.</p> <p>2 The witnesses should therefore be shown the content</p> <p>3 of the premises risk assessment, the section 7(2)(d)</p> <p>4 visits and the operational risk database as they related</p> <p>5 to North Kensington's work, and should be required to</p> <p>6 confirm whether or not the content was fit for purpose.</p> <p>7 Paragraph 7 and 8 of the written submissions</p> <p>8 provides our fuller list of what matters would fall into</p> <p>9 this category of questions.</p> <p>10 Our second step further is essentially a matter that</p> <p>11 has been recommended by counsel to the inquiry, and</p> <p>12 I know Mr Stein has written about this to the inquiry</p> <p>13 and will develop it. But we agree that, either through</p> <p>14 the commissioner herself when she gives evidence or at</p> <p>15 some other appropriate point, the London Fire Brigade</p> <p>16 should be in a position to give its interim response or</p> <p>17 position statement about the facts as they understand</p> <p>18 them to be, indicating what changes have already been</p> <p>19 put in place with regard to policy, training and</p> <p>20 equipment as a result of the Brigade's own review. This</p> <p>21 does not have to be a finalised position and, indeed,</p> <p>22 there is great merit in sharing a provisional analysis</p> <p>23 and allowing this inquiry to assist in its evolution.</p> <p>24 But what cannot be right is to wait until Phase 2 to</p> <p>25 begin that public dialogue.</p> <p style="text-align: center;">Page 11</p>
<p>1 that the senior officers should be asked the same.</p> <p>2 For our part, Phase 2 can then consider deeper</p> <p>3 background and responsibility for guidance, curriculum</p> <p>4 and procurement, and, indeed, recommendations for</p> <p>5 long-lasting national change.</p> <p>6 However, for the senior officers -- and this must at</p> <p>7 least extend to Commissioner Cotton and Assistant</p> <p>8 Commissioner Roe -- we submit that the inquiry's</p> <p>9 questioning in this phase should go just two steps</p> <p>10 further.</p> <p>11 First, we would want the witnesses to be asked about</p> <p>12 their knowledge of any deficiencies in policy, training</p> <p>13 and equipment before the fire, so as of 13 June. So to</p> <p>14 take now obvious examples that have arisen with scores</p> <p>15 of witnesses that you have already heard, what was their</p> <p>16 awareness of station-level understanding of cladding</p> <p>17 fires and when and how to revise stay put when those</p> <p>18 watches were called out the following night?</p> <p>19 Equally, just as others have been asked to comment</p> <p>20 on the lack of contingency planning for Grenfell, so</p> <p>21 should the senior witnesses, particularly with regard to</p> <p>22 why policy 633 on high-rise buildings and policy 800 on</p> <p>23 risk-management did not trigger better planning and more</p> <p>24 rigorous familiarisation, all the more so now, given</p> <p>25 that the standing action plan in response to the</p> <p style="text-align: center;">Page 10</p>	<p>1 Your second item, sir, on the list, concerns</p> <p>2 arrangements for the bereaved and surviving witnesses to</p> <p>3 give evidence about the night of the fire.</p> <p>4 Can I limit my oral comments to the issue of venue,</p> <p>5 and can I say that we praise the work that's been done</p> <p>6 on this building to make it better throughout the</p> <p>7 hearings that have gone on. But we do want to return to</p> <p>8 the Millennium Gloucester Hotel or a similar venue for</p> <p>9 the short period of time when the survivors and other</p> <p>10 family witnesses give their evidence.</p> <p>11 The arrangements for taking evidence during the</p> <p>12 commemoration hearings worked exceptionally well. Those</p> <p>13 hearings gave this country a gold standard for the</p> <p>14 future in how to approach the giving of evidence by</p> <p>15 victims in disaster inquiries, and one of the main</p> <p>16 reasons for the quality of that process was the venue</p> <p>17 itself. There was a great deal to value in being in</p> <p>18 a space that was formal and focused and yet not</p> <p>19 confined, and that will be the problem here.</p> <p>20 The numbers of bereaved and survivors who will want</p> <p>21 to come to the venue when we start this part of the</p> <p>22 evidence will be the same as those who came to the</p> <p>23 commemoration hearings. It is therefore important for</p> <p>24 the inquiry to search one more time, we say, and that</p> <p>25 the hugely positive potential of alternative hearing</p> <p style="text-align: center;">Page 12</p>

<p>1 space should not go unexplored.</p> <p>2 Your item 3 is the article 2 inquest function, and</p> <p>3 we welcome the indications of Mr Millett, and I think</p> <p>4 you know that we and others are ready and willing to</p> <p>5 work on that piece of work.</p> <p>6 You will have seen that our team and Mr Weatherby</p> <p>7 and Ms Murphy have suggested a broadly similar approach</p> <p>8 whereby you would dedicate a period of hearing time</p> <p>9 where the evidence in relation to each of the bereaved</p> <p>10 households can be appropriately presented to you,</p> <p>11 together with our clients, who would prepare</p> <p>12 presentations. The content would include recalling the</p> <p>13 background and relevant personal characteristics of each</p> <p>14 bereaved, for instance their age, disability or if a</p> <p>15 foreign language was their first language; the 999 calls</p> <p>16 and the FSG handling; the known migration between flats</p> <p>17 during the fire; firefighter deployments into the tower;</p> <p>18 the last known contact with either survivor, firefighter</p> <p>19 or control room officer; the CCTV evidence; the location</p> <p>20 of body and remains and postmortem; and toxicology</p> <p>21 evidence where available, and we hear what has been</p> <p>22 said, that that may be a subject that will be continued</p> <p>23 into the second phase.</p> <p>24 The value of the approach is that it would draw all</p> <p>25 of the strands of the evidence into one dedicated</p> <p style="text-align: center;">Page 13</p>	<p>1 heard as a remark of respect to them, but also with</p> <p>2 respect to a grown-up public that needs to learn what it</p> <p>3 is like to live and die in tragedies of this nature.</p> <p>4 It goes without saying that in any ordinary inquest</p> <p>5 of piece of civil litigation, if there were core last</p> <p>6 calls in relation to a deceased, they would be played,</p> <p>7 and that should be done proportionately here.</p> <p>8 Final item, number 4 on your list, is the approach</p> <p>9 to interim recommendations.</p> <p>10 You will have seen that, in process terms, we've</p> <p>11 suggested three categories, broadly: category 1, the</p> <p>12 manifestly obvious; category 2, that which requires more</p> <p>13 evidence to be served as soon as possible in order for</p> <p>14 you to make meaningful Phase 1 interim recommendations;</p> <p>15 and category 3, that which requires a declared intention</p> <p>16 on your part to investigate during Phase 2, and for you</p> <p>17 to require interim reports in the manner described by</p> <p>18 Mr Millett in order to enable you to do that</p> <p>19 effectively.</p> <p>20 Whatever you choose to recommend on an interim</p> <p>21 basis, or defer to later inquiry, we would first of all</p> <p>22 value a timetable from you to lodge proposals, indicate</p> <p>23 the evidence we rely upon and respond to other proposals</p> <p>24 just as others should respond to ours.</p> <p>25 Taking steps to obviate future risk could not be</p> <p style="text-align: center;">Page 15</p>
<p>1 process which the bereaved could attend and the public</p> <p>2 could access. Hitherto, the evidence has come out in</p> <p>3 an important way, but it has come out in fragments, and</p> <p>4 this is the opportunity to take it into the next stage.</p> <p>5 The part of the process that we would want added in</p> <p>6 to what has been explained is an opportunity to</p> <p>7 summarise the most relevant aspects of the 999 calls in</p> <p>8 a public document. It would demonstrate how and from</p> <p>9 whom the calls evolved over the night. What the</p> <p>10 evidence heard by the inquiry does not do at present is</p> <p>11 show in one place the core matters of what the occupants</p> <p>12 were saying and what was being said to them. That</p> <p>13 schedule would be an invaluable testament to the</p> <p>14 essential words of the callers, but also a crucial</p> <p>15 training document for control room and operational</p> <p>16 officers for years to come.</p> <p>17 In addition, when the fate of each household is</p> <p>18 focused upon, we do wish to apply for parts of the calls</p> <p>19 to be played. Some families will not want this, and</p> <p>20 that must be respected. Others will. How certain</p> <p>21 things are said by callers or operators will be</p> <p>22 of forensic value. But we know that there is a strong</p> <p>23 feeling from some bereaved that the words of those who</p> <p>24 die should not be diluted through summary and</p> <p>25 transcription, but that some of what they said should be</p> <p style="text-align: center;">Page 14</p>	<p>1 more important. That said, one of the lessons of the</p> <p>2 Lakanal House inquest is that well-structured</p> <p>3 recommendations can get lost in their implementation</p> <p>4 unless they bear the authority of an in-depth public</p> <p>5 inquiry that has comprehensively investigated the issue,</p> <p>6 including consulting widely and transparently in a way</p> <p>7 that neither Parliament nor government could ordinarily</p> <p>8 do.</p> <p>9 The would-be implementers of change have to appear</p> <p>10 before the inquiry to communicate their stance on</p> <p>11 reform, rather than be left to do so after the inquiry</p> <p>12 has closed its books. Experience from other inquiries</p> <p>13 shows that seeking their interim thoughts is the best</p> <p>14 way to correct continuing denial of the problem or</p> <p>15 encourage organisations to be more creative and</p> <p>16 accountable.</p> <p>17 That is why we categorise the three-fold approach to</p> <p>18 recommendations as we do, why we are interested to learn</p> <p>19 the plans of government, the local authorities and the</p> <p>20 Fire Brigade sooner than later -- as should you, sir --</p> <p>21 and why we would like a timetable for informed and</p> <p>22 considered submissions to be made.</p> <p>23 Thank you. Those are our submissions.</p> <p>24 SIR MARTIN MOORE-BICK: Thank you very much.</p> <p>25 Now, Mr Stein, are you going next?</p> <p style="text-align: center;">Page 16</p>

<p>1 Submissions by MR STEIN</p> <p>2 MR STEIN: Sir, thank you.</p> <p>3 May I first of all deal with the hearing itself that</p> <p>4 we are embarking upon this morning.</p> <p>5 May I gently, if I may, submit that these hearings,</p> <p>6 procedural hearings of this type, should be left for</p> <p>7 Fridays. There is a real danger that, by having such</p> <p>8 a limitation of time, and on, as an example, the number</p> <p>9 of pages for written submission, that the voices of our</p> <p>10 clients -- the bereaved, survivors and family members --</p> <p>11 will not be fully heard.</p> <p>12 May I after that point move on to our substantial</p> <p>13 submissions.</p> <p>14 You know from our written submissions the points</p> <p>15 that we take generally. I therefore target two</p> <p>16 particular matters.</p> <p>17 Mr Millett has started this morning by outlining,</p> <p>18 incredibly helpfully, that he agrees that a first step</p> <p>19 for the London Fire Brigade, MHCLG, the Home Office and</p> <p>20 the Mayor's department should be to explain what they</p> <p>21 have done since the fire. We have called for this.</p> <p>22 I know, having spoken to my learned friend Mr Walsh QC,</p> <p>23 that he agrees on behalf of the LFB with this principal.</p> <p>24 That assists and in fact shortens my submissions.</p> <p>25 We do need to get started on the process of change</p> <p style="text-align: center;">Page 17</p>	<p>1 everywhere. Roughly 8 per cent of the population lives</p> <p>2 in residential tower blocks.</p> <p>3 There is no evidence at the moment that there had</p> <p>4 been any training or contemplation of mass evacuations.</p> <p>5 The radios couldn't communicate beyond the first few</p> <p>6 floors. There are real questions about whether FSG</p> <p>7 calls could be handled in these numbers.</p> <p>8 We stated in our letter of 13 August, and it is our</p> <p>9 submission -- agreed, it seems, and we are grateful</p> <p>10 again to counsel to the inquiry -- that these sorts of</p> <p>11 issues lie in both halves of this inquiry. Changes in</p> <p>12 these areas need to be made, we know that, but first of</p> <p>13 all we need to see what has happened.</p> <p>14 If you come to the view, sir, assisted by</p> <p>15 submissions, that current plans and current changes that</p> <p>16 are being considered by the London Fire Brigade are</p> <p>17 insufficient, then you can urge, recommend, make</p> <p>18 comments as to where plans and policies should be</p> <p>19 considered for change.</p> <p>20 The alternative, issues such as training and policy</p> <p>21 regarding firefighting in high-rise or, indeed, complex</p> <p>22 fire scenes, will be left until your final report.</p> <p>23 There are a number of documents that we know are</p> <p>24 available on open source material. These are such</p> <p>25 documents from the LFB dealing with the replacement of</p> <p style="text-align: center;">Page 19</p>
<p>1 within the LFB, and we need a pathway so that we can</p> <p>2 find out, through working through the material, what has</p> <p>3 been done since the fire to see what should be done in</p> <p>4 the future.</p> <p>5 May I cite some examples.</p> <p>6 If radio communications within the tower for</p> <p>7 firefighters were better, then the fact of the speed of</p> <p>8 the smoke and fire going up the building and being</p> <p>9 discovered by firefighters may have been better</p> <p>10 understood by senior command firefighters. If training</p> <p>11 was better, WM Dowden may not have been so overwhelmed</p> <p>12 by the decisions he had to make. If the systems of</p> <p>13 command had greater flexibility, then decisions may have</p> <p>14 been made faster, and if the LFB had had a plan B for</p> <p>15 coping with a complete failure of stay put within</p> <p>16 a high-rise block, the death count may well have been</p> <p>17 lower.</p> <p>18 We submit that the LFB should have carried out</p> <p>19 training exercises in the past, dealing with a full</p> <p>20 block, high-rise block, disaster. If so, then the</p> <p>21 problems and issues that we have discovered through</p> <p>22 evidence from the astonishingly brave firefighters who</p> <p>23 entered the building may have been revealed through</p> <p>24 training and not through a fire.</p> <p>25 This is the capital city. We have tower blocks</p> <p style="text-align: center;">Page 18</p>	<p>1 incident ground communications, the setting out of</p> <p>2 £1.6 million to pay for new radio sets. That, as far as</p> <p>3 we are aware, is not available on the inquiry material.</p> <p>4 Other documents issued by the National Fire Chiefs</p> <p>5 Council, which has looked at the question of research</p> <p>6 being taken place to establish technical options</p> <p>7 relating to a change from analogue to digital radios is</p> <p>8 not available on our system at present.</p> <p>9 Other cities around the world have looked at these</p> <p>10 issues for obvious and good reasons. As an example, in</p> <p>11 New York City, they use an ARC system, and auxiliary</p> <p>12 radio communication system, and that provides more</p> <p>13 effective communication for firefighters, even when</p> <p>14 separated by thick floors or concrete walls in a tall</p> <p>15 building.</p> <p>16 These are the types of points that we suggest should</p> <p>17 be looked at by the London Fire Brigade and considered</p> <p>18 and answered in detail so that we can see what has</p> <p>19 happened within the Fire Brigade, I agree with</p> <p>20 Mr Millett, within the Home Office, so that these</p> <p>21 matters have been considered.</p> <p>22 Let me be true to my promise and cut down the nature</p> <p>23 of my submissions and move on, therefore, two pages.</p> <p>24 I move on to the imposition of a moratorium on A2</p> <p>25 specification and below cladding materials being used on</p> <p style="text-align: center;">Page 20</p>

<p>1 blocks. The Royal Institute of British Architects 2 executive director of professional services 3 Adrian Dobson recently said continuing to allow 4 materials of limited combustibility, A2 classification, 5 is unacceptable in the wake of the tragedy at 6 Grenfell Tower, and the evidence from the UK and around 7 the world is that these materials do not provide 8 adequate protection for the public, and, he went on, 9 banning these materials is the first step towards 10 restoring the trust in our regulatory system and the 11 building industry.</p> <p>12 Any of the responsible commentators that have looked 13 at this area say that there needs to be direct, real, 14 immediate change to the building industry, to the 15 construction industry, and to the regulatory system that 16 chooses these materials.</p> <p>17 Now, we cannot necessarily take all cladding off all 18 buildings, but we can stop it by having a moratorium on 19 the use of such materials on buildings.</p> <p>20 That is the position that we set out in opening. We 21 maintain that submission, and we urge this inquiry, 22 after the due process of submissions -- perhaps on 23 a Friday -- and in writing to consider the ban by way of 24 a moratorium so that we do not put such dangerous 25 materials on buildings at this stage until we know that</p> <p style="text-align: center;">Page 21</p>	<p>1 Phase 1 evidence, I'm grateful to Mr Millett for his 2 comments this morning. We raised four points in our 3 written submissions and I'll very briefly go through 4 a couple of those points.</p> <p>5 In our paragraph 1, we sought clarity over the 6 extent to which the inquiry is going to deal with the 7 issues such as the apparent failure to establish command 8 and control, to understand that stay put had become 9 untenable at a very early stage, formulate 10 an alternative plan, and when such procedures were to 11 some extent put in play, for example by Group Manager 12 Goulbourne, who we'll hear from next week, whether it 13 was too late by then.</p> <p>14 As I understand Mr Millett's submissions this 15 morning, we are on the same page, and those will be 16 fully dealt with in Phase 1. If that is not right, then 17 we would seek some clarity about that in terms of what 18 will be left over until Phase 2.</p> <p>19 We would add that, although we understand that all 20 witnesses must be treated with similarity, we are now 21 moving on to deal with managers and commanders, and we 22 would therefore invite the inquiry to take a robust line 23 in terms of looking at this evidence and drilling down 24 into this evidence in a way that perhaps hasn't been 25 appropriate with those more at the front line. So what</p> <p style="text-align: center;">Page 23</p>
<p>1 the type of cladding that can be used is safe for the 2 people that live within these buildings.</p> <p>3 The last point we make on that is this: currently 4 the system of regulation, such as it is, does not 5 include people that live in tower blocks, or indeed work 6 in them, such as an office block. That means that the 7 very people that take the risk of living in such 8 buildings have not had part of the decision-making 9 process leading to the question of: how should risk be 10 assessed? Until that is done, the very people that 11 might suffer in the future will not have considered what 12 risk they are prepared to make, rather than the people 13 that are producing these materials.</p> <p>14 That is an added reason why, for the moment, there 15 should be an immediate ban and a moratorium on the use 16 of such materials.</p> <p>17 I hope I've not strayed over my 5 minutes.</p> <p>18 SIR MARTIN MOORE-BICK: Well, you have, but I don't think 19 anyone is going to criticise you too heavily for it.</p> <p>20 MR STEIN: Thank you, sir.</p> <p>21 SIR MARTIN MOORE-BICK: Thank you very much.</p> <p>22 Yes, Mr Weatherby.</p> <p>23 Submissions by MR WEATHERBY</p> <p>24 MR WEATHERBY: Good morning, sir.</p> <p>25 The first issue, the nature and limitation of the</p> <p style="text-align: center;">Page 22</p>	<p>1 we mean by that is the putting of alternative hypotheses 2 and, where appropriate, the challenging of this 3 evidence.</p> <p>4 We've made submissions about who should be asking 5 questions of these witnesses, and I'll say no more than 6 that which is in our written submissions.</p> <p>7 Finally on this point, we have raised the issue of 8 the process on lines of questioning. We would invite 9 the counsel team where an issue is raised by us or 10 others and it isn't deemed to be appropriate for Phase 1 11 or at all, that we should be given some greater advance 12 notice of that in order that we can take it up with 13 them.</p> <p>14 SIR MARTIN MOORE-BICK: Speaking for myself, I don't have 15 any difficulty with the submission, but I think everyone 16 needs to bear in mind that it is a process which 17 requires questions to be put forward well ahead of time, 18 and I think sometimes questions are coming through very 19 late in the day which doesn't allow for that sort of 20 interaction.</p> <p>21 MR WEATHERBY: We've all heard that and, indeed, we've tried 22 to address that. No doubt it won't be perfect, but we 23 will certainly endeavour to do that to the greatest 24 extent possible.</p> <p>25 The second point is about the evidence from our own</p> <p style="text-align: center;">Page 24</p>

<p>1 clients. Two small points about this.</p> <p>2 First of all, after the rise of the hearings on</p> <p>3 2 August, we were sent letters. They were sent to each</p> <p>4 of the solicitors about their own clients and not more</p> <p>5 generally. We were surprised by the small number of our</p> <p>6 clients who have been minded to be called to give</p> <p>7 evidence, and we've sought, as a matter of transparency,</p> <p>8 the full list of minded to bereaved and survivor</p> <p>9 evidence in order that we can make further proper</p> <p>10 submissions. We've submitted submissions in writing,</p> <p>11 but we seek, as a matter of transparency and so we can</p> <p>12 make those proper submissions, the full minded-to list.</p> <p>13 At the moment, your team have declined to provide</p> <p>14 that to us, and we can't see any basis for that. In</p> <p>15 order to take this process forward, we seek some</p> <p>16 assistance with that.</p> <p>17 So two points: we would like the list, and then we</p> <p>18 would like to progress our submissions with counsel to</p> <p>19 the inquiry.</p> <p>20 In terms of the article 2 process, we presented, in</p> <p>21 mid-August, the inquiry with a written document which</p> <p>22 has been referred to by Mr Friedman. It appears that</p> <p>23 we're all on the same page. There are minor differences</p> <p>24 over timing which I won't speak to this morning.</p> <p>25 Only this to say: this is something which is</p> <p style="text-align: center;">Page 25</p>	<p>1 and we say that those factors are key in saying that</p> <p>2 it's necessary and urgent now to consider a moratorium.</p> <p>3 A moratorium is proportionate because it deals with the</p> <p>4 immediate issue in the context that there are remedial</p> <p>5 works going on around the country, or planned to go on</p> <p>6 around the country. A moratorium does not prejudice the</p> <p>7 final outcome of this inquiry or other processes, but it</p> <p>8 is proportionate in dealing with the immediate issue</p> <p>9 that Mr Stein has already spoken to.</p> <p>10 There is one other issue that we added in our</p> <p>11 written submissions to your agenda, and I hope in the</p> <p>12 remaining minute or so that I can just speak to that,</p> <p>13 and that is the issue of disclosure.</p> <p>14 I make no apology for returning to this issue once</p> <p>15 again. We've had repeated assurances from the inquiry</p> <p>16 team that it's disclosing all relevant material. We</p> <p>17 currently have received less than 5 per cent of the</p> <p>18 documents that the inquiry team has had. We have</p> <p>19 attempted repeatedly to work collaboratively and</p> <p>20 co-operatively with the team, and no doubt your counsel</p> <p>21 team will confirm that to you. But nevertheless, in</p> <p>22 a number of areas, disclosure remains a serious concern</p> <p>23 to us.</p> <p>24 We have taken many months to persuade the team to</p> <p>25 disclose basic materials, such as the CCTV footage, and</p> <p style="text-align: center;">Page 27</p>
<p>1 absolutely vital to the bereaved in terms of putting</p> <p>2 this evidence into a coherent form. But it's also vital</p> <p>3 to you and to the inquiry generally in allowing for the</p> <p>4 full article 2 requirements to be done, so we commend</p> <p>5 that and I won't repeat what has been said at all.</p> <p>6 Mr Stein has spoken about interim recommendations.</p> <p>7 We're here talking about process. Our submission is</p> <p>8 quite simple. Generally, as a default part of the</p> <p>9 process, recommendations follow the evidence and the</p> <p>10 fact-finding of the inquiry. But you have the power in</p> <p>11 law to make recommendations as and when necessary, and</p> <p>12 we do say, for the reasons we've set out in writing,</p> <p>13 that consideration of the moratorium is necessary.</p> <p>14 There are two points I would add to those that have</p> <p>15 been said.</p> <p>16 The first is that on 20 August the Equalities and</p> <p>17 Human Rights Commission, the independent state human</p> <p>18 rights watchdog, has made quite clear that their view is</p> <p>19 that there is a continuing breach of article 2 in</p> <p>20 respect of the insufficiency of the system of regulation</p> <p>21 that has been pointed out by others, including</p> <p>22 Dame Hackitt, and that will not wait, in our submission.</p> <p>23 Secondly, we point out in our written submissions</p> <p>24 that Kingspan, amongst others, are still marketing the</p> <p>25 very combustible materials for use on high-rise blocks,</p> <p style="text-align: center;">Page 26</p>	<p>1 we thought before the break we'd reached a position</p> <p>2 where we'd resolved the issue of what the inquiry has in</p> <p>3 terms of the firefighting evidence, and that boils down</p> <p>4 to the list of documents that the LFB have provided to</p> <p>5 the inquiry. We thought we'd resolved that issue.</p> <p>6 In fact, in neither of those issues have we yet</p> <p>7 received the material. I'm told that the CCTV footage,</p> <p>8 or some of it, is imminent, and we would urge the</p> <p>9 inquiry team -- and I would urge, with respect, you to</p> <p>10 nudge the inquiry team -- to deal with both of those</p> <p>11 issues urgently.</p> <p>12 There are a number of other issues about disclosure.</p> <p>13 They are more issues of detail, but they reinforce this</p> <p>14 position. They go to issues such as EDBA firefighters,</p> <p>15 whose evidence is becoming critical in the next week or</p> <p>16 two, and some of those statements remain outstanding.</p> <p>17 And, indeed, communications logs from the police and the</p> <p>18 ambulance service, which the inquiry team indicated were</p> <p>19 on their way at the end of July and they're still</p> <p>20 awaited.</p> <p>21 So we say that, effectively, although there has been</p> <p>22 progress in terms of disclosure, there needs to be</p> <p>23 something of a culture change within the inquiry team to</p> <p>24 actually disclose things more swiftly and through the</p> <p>25 process that we have been discussing with them. This is</p> <p style="text-align: center;">Page 28</p>

<p>1 a matter that has caused concern. I regret that I've</p> <p>2 raised it again, but it is raised again because it is</p> <p>3 being, in our submission, dealt with differently to the</p> <p>4 way it's been dealt with in other article 2 processes,</p> <p>5 and that's why we raise it.</p> <p>6 SIR MARTIN MOORE-BICK: All right, thank you.</p> <p>7 MR WEATHERBY: Thank you very much.</p> <p>8 SIR MARTIN MOORE-BICK: Thank you very much.</p> <p>9 Yes, Mr Thomas. I have one eye on the clock because</p> <p>10 I think we're starting to run late already. Can I just</p> <p>11 mention that for the benefit of all those who are going</p> <p>12 to speak after you.</p> <p>13 All right?</p> <p>14 Submissions by MR THOMAS</p> <p>15 MR THOMAS: Mr Chairman, truth fears no questions. An</p> <p>16 inquiry is a such for the truth through the asking of</p> <p>17 questions. Critically, which questions asked determines</p> <p>18 which version of the truth we are left with. We can all</p> <p>19 agree on that.</p> <p>20 What we are not yet agreed upon is the importance</p> <p>21 the identity of the questioner has on the questions that</p> <p>22 are ultimately asked and the answers that are ultimately</p> <p>23 provided.</p> <p>24 As we embark on the next stage of this vital search</p> <p>25 for truth, your inquiry remains steadfast that our</p> <p>Page 29</p>	<p>1 should be a vehicle for discharging the article 2</p> <p>2 obligation, and that this inquiry has the capacity and</p> <p>3 the ability to be flexible, if the families of the</p> <p>4 deceased are prevented from asking questions through</p> <p>5 their lawyers, we suggest there would indeed be a breach</p> <p>6 of their right to fully participate effectively, which</p> <p>7 is guaranteed by article 2. In a case like this,</p> <p>8 article 2, we submit, entitles a family member to put</p> <p>9 questions. Yes, it does depend on the particular</p> <p>10 circumstances, but those circumstances are applicable</p> <p>11 here.</p> <p>12 In Amin, the High Court held that a family should</p> <p>13 have the right and be able to cross-examine the</p> <p>14 principal witnesses, and the House of Lords agreed. The</p> <p>15 particular circumstances included the level of public</p> <p>16 concern and the issues at stake. The same levels of</p> <p>17 acute public concern apply here, if not higher.</p> <p>18 In Letts, the High Court explained that the right of</p> <p>19 the family to participate in the investigation is</p> <p>20 an ingredient of the overriding need to maintain public</p> <p>21 confidence. In this case, there is the highest possible</p> <p>22 level of concern in this inquiry. The public cannot</p> <p>23 have confidence in it if the victims are excluded from</p> <p>24 what is ostensibly the central process of the inquiry.</p> <p>25 From the very outset, you, sir, have repeatedly</p> <p>Page 31</p>
<p>1 clients are not allowed to ask questions of witnesses</p> <p>2 through us, their lawyers. As we understand it, this</p> <p>3 will extend to the questioning of our clients themselves</p> <p>4 when they give evidence. Instead of being taken through</p> <p>5 their evidence by their own lawyers, they are to be</p> <p>6 questioned by your counsel, just like the other non-core</p> <p>7 participant witnesses to the inquiry.</p> <p>8 We submit that this is highly unusual. There have</p> <p>9 been several public inquiries -- Baha Mousa, Al-Sweady,</p> <p>10 Litvinenko, Azelle Rodney, Anthony Grainger -- all of</p> <p>11 these public inquiries allowed the lawyers for the core</p> <p>12 participants to ask some questions. We invite you to</p> <p>13 exercise your discretion to permit us to ask questions</p> <p>14 and not simply allowing this through your counsel.</p> <p>15 One of the things that you've asked us to address</p> <p>16 you on is article 2. Our clients are entitled to</p> <p>17 effective participation. We can all agree on that.</p> <p>18 A reasonable inquiry, tribunal, would permit their views</p> <p>19 and concerns to be presented and considered. The</p> <p>20 question is this: do they have effective participation</p> <p>21 if all the questioning is done through your own counsel?</p> <p>22 We caution that there is a danger that this inquiry may</p> <p>23 well fail to pass this important hurdle.</p> <p>24 At the end of the first procedural hearing, in which</p> <p>25 you accepted that, as far as possible, this inquiry</p> <p>Page 30</p>	<p>1 stated that you place the victims at the heart of this</p> <p>2 inquiry. As is well known, this has particular</p> <p>3 poignancy in the context of the Grenfell Tower disaster.</p> <p>4 That being so, our clients naturally want to know when.</p> <p>5 Why are their lawyers not being allowed to ask their</p> <p>6 questions? Why must they be restricted to inviting</p> <p>7 counsel to the inquiry to ask their questions in the</p> <p>8 hope that that invitation will be accepted? Why must</p> <p>9 they be made to feel like bystanders to an investigation</p> <p>10 of their own tragedy?</p> <p>11 It is difficult for them to accept that the only</p> <p>12 reason why their lawyers cannot ask questions is because</p> <p>13 it would be impracticable for them to do so. They know</p> <p>14 their lawyers know their stories, their feelings, their</p> <p>15 concerns better than any other. They also know that</p> <p>16 it's their lawyers who are best able to ensure that all</p> <p>17 the questions that they need answering get asked. They</p> <p>18 know that it is their lawyers who will know what vital</p> <p>19 follow-up questions need to be asked of a particular</p> <p>20 witness, and they know that counsel to the inquiry can</p> <p>21 never hope to emulate the intimate knowledge and</p> <p>22 familiarity with their stories that their lawyers</p> <p>23 process.</p> <p>24 So how can it be more efficient for counsel to the</p> <p>25 inquiry to ask all of our clients' questions,</p> <p>Page 32</p>

<p>1 hard-working and effective lawyers though they 2 undoubtedly are, rather than their own lawyers? 3 This approach cannot be more effective if the 4 objective is to establish the truth. Even in 5 an inquisitorial context, it is obvious that the search 6 for truth is strengthened by the deployment of different 7 approaches, different hypotheses and different 8 temperaments. Different witnesses respond differently 9 to different techniques. 10 It is not because our clients are of the view that 11 the witnesses are intent on lying that they wish to ask 12 questions through their own lawyers. In the words of 13 the late John F Kennedy: 14 "For the great enemy of the truth is very often not 15 the lie -- deliberate, contrived or dishonest -- but the 16 myth -- persistent, persuasive, and unrealistic." 17 It is not sensible or realistic to presume that 18 a single line of questioning from the same advocate in 19 the same style or same approach can uncover the hidden 20 depths of the truth. The system as it now stands is, 21 I say respectfully, a little haphazard, with individual 22 counsel passing notes to your counsel, sometimes 23 interrupting his flow and thoughts when he is 24 concentrating on a line of questioning. Although he has 25 been very patient and accommodating, we can see how</p> <p style="text-align: center;">Page 33</p>	<p>1 applications will be received sympathetically from us in 2 relation to other witnesses. Respectfully, nothing less 3 will do. 4 Those are my submissions, sir. 5 Submissions by MR MANSFIELD 6 SIR MARTIN MOORE-BICK: Thank you very much. 7 Yes, Mr Mansfield. I have read your submissions, 8 including your lengthy list of proposed matters for 9 consideration as urgent recommendations. I hope you 10 won't think I'm being unkind or rude if I suggest you 11 try and keep the submissions pretty succinct because I'm 12 a little concerned that we are running behind time. 13 MR MANSFIELD: No, I intend to do that. I certainly do not 14 intend to read out -- there are 30 recommendations that 15 we have made, and I'll come to it in a moment, but 16 I think it's worth beginning with something that's not 17 in the submissions. 18 What I am going to say itself is not in the 19 submissions. It's to emphasise one point that we want 20 to get across today. And that is there can be no more 21 slippage of time or delay in relation to what we have 22 categorised as manifestly obvious, immediate 23 recommendations. 24 Putting it in the vernacular, they're blindly 25 obvious. They do not require any evidence from Phase 2</p> <p style="text-align: center;">Page 35</p>
<p>1 disruptive this has been for him and it makes us 2 reluctant to want to interrupt him. An atmosphere of 3 "What is it now?" is sensed, even when we use the tiny 4 breaks to impart our points. 5 Rather than this non-systematic approach, it would 6 be simpler, quicker, less frustrating to all, including 7 your counsel, to let the core participant counsel ask 8 a few extra questions which are mostly accepted by your 9 counsel. However stringent the statute appears to be, 10 there is room for a sensible exercise of discretion. 11 Many public inquiries operate in this way. 12 Mr Chairman, I have nearly finished. 13 It is critical to the deployment of article 2 that 14 the bereaved, the survivors, are central to this 15 investigation and what happened to them, not only to 16 ensure that they feel fully included, as vitally 17 important, but in order to serve the truth. 18 There is everything to gain and nothing to fear by 19 allowing the victims' lawyers the opportunity to ask the 20 questions which their clients so desperately need 21 answers to. We urge you to listen to our concerns and 22 immediately adopt the approach taken in other recent 23 public inquiries and direct that we may ask questions, 24 particularly of our own clients when they come to give 25 oral evidence, and indicate that rule 10.3 and 10.4</p> <p style="text-align: center;">Page 34</p>	<p>1 or any more evidence in Phase 1. They do not require 2 expert evidence. They do not require, and should not 3 require, consultation. Because all the 30, which anyone 4 will be able to read, which stretch from the rather 5 banal but important fire extinguisher, high-rise pack 6 type of accessory -- which we say in this case, had 7 there been a fire extinguisher available to the occupant 8 of the flat in which it all started, we might not be 9 sitting here. 10 Now, if that kind of recommendation is going to be 11 put back for others to consider, consult and agree, 12 I fear we are going to lapse into -- and that is our 13 main point -- what has been a culture of complacency 14 over recommendations. 15 It doesn't only relate to inquests, it relates to 16 inquiries, and may I respectfully ask you to reflect on 17 one that happened, and it has a bearing on this one. 18 Safety has never been top of the priorities. It always 19 has lip service that it is, but actually, at the end of 20 the day, it doesn't get it. 21 There was a fire at the King's Cross underground 22 station in the late 1980s, 1987. An inquiry was set up 23 which sat for 90 days with very detailed recommendations 24 at the end of it by Sir Desmond Fennell. One of the 25 main ones was about an emergency radio system for the</p> <p style="text-align: center;">Page 36</p>

<p>1 underground and any other underground situation.</p> <p>2 Did anything happen about that? The answer is no.</p> <p>3 Why was it that way? Because we know -- we all know --</p> <p>4 that government, local, national, industry, sit on it.</p> <p>5 It's what Lord Justice Taylor called in another context</p> <p>6 of Hillsborough the culture of complacency, the culture</p> <p>7 of inertia, the culture of putting it off for another</p> <p>8 day, there's always a good excuse. But not for these 30</p> <p>9 urgent, immediate recommendations.</p> <p>10 We are concerned, as you will perhaps detect from</p> <p>11 what I'm saying, it is the families who are saying, as</p> <p>12 I put at the end of the last session, the beginning</p> <p>13 of August, it's the families who are really concerned</p> <p>14 that other families do not suffer.</p> <p>15 Interestingly, on the morning of June 14 this year,</p> <p>16 on the anniversary of the fire at Grenfell, you perhaps</p> <p>17 will have noticed, as others have, there were two more</p> <p>18 tower block fires: one in Scotland, in Glasgow, and the</p> <p>19 other one in Lewisham. One concerned 14 storeys, one</p> <p>20 concerned 12. What is interesting is what arises out of</p> <p>21 those, which needs consideration now.</p> <p>22 In the Scottish case, of course, cladding and</p> <p>23 combustible materials have been banned, the point that</p> <p>24 has already been raised, which we say a moratorium at</p> <p>25 the very least should be considered right now, which of</p> <p style="text-align: center;">Page 37</p>	<p>1 forth. None of that. You've heard witness after</p> <p>2 witness. That has not happened in the Grenfell case,</p> <p>3 but it cannot continue.</p> <p>4 So putting it shortly, the suggestion we make now is</p> <p>5 that -- and I am going to put forward a date -- on</p> <p>6 Friday the 14th of this month, there is a hearing,</p> <p>7 a further hearing, on the urgent, immediate</p> <p>8 recommendations in order to see if there can be</p> <p>9 a consensus, but at the end of the day, even if there</p> <p>10 isn't a consensus, the obvious ones that you may feel</p> <p>11 should be preferred are identified, and also by that</p> <p>12 time it would be, we say, advantageous and desirable for</p> <p>13 the authorities to indicate what they've done, which is</p> <p>14 another point which has already arisen. It can be done</p> <p>15 within two weeks.</p> <p>16 Then I think the public and then I think the</p> <p>17 families will begin to believe that this inquiry is</p> <p>18 going to be effective. You have an amazing opportunity</p> <p>19 to ensure that, unlike Sir Desmond Fennell, who</p> <p>20 expressed dismay and despair that when it came to the</p> <p>21 London bombings and the use of underground emergency</p> <p>22 radio networks which had not been put in place, you do</p> <p>23 not face that.</p> <p>24 The only way to avoid that is for there to be</p> <p>25 oversight by you during the duration of these inquiries,</p> <p style="text-align: center;">Page 39</p>
<p>1 course helped in the Scottish case to prevent risk of</p> <p>2 spread of fire, risk of death.</p> <p>3 In the Lewisham case, interestingly, sprinklers came</p> <p>4 into use. No one is suggesting that that's the be all</p> <p>5 and end all, but it certainly was an ameliorating factor</p> <p>6 in the Lewisham case. But, in addition, the alarm</p> <p>7 system was found not to work, something that you will be</p> <p>8 aware of in this case in terms of the effectiveness of</p> <p>9 an alarm system, one of our recommendations, but the</p> <p>10 most important thing, perhaps, in the Lewisham case is:</p> <p>11 what did people want to do once they realised there was</p> <p>12 a fire in a block of flats in London yet again? The</p> <p>13 occupants were in a state of confusion. The occupants,</p> <p>14 some wanted to stay because that was the policy, but the</p> <p>15 majority wanted to leave. Why? Because they had</p> <p>16 an awareness of what had happened at Grenfell. So they</p> <p>17 didn't want to stay put.</p> <p>18 Now, this situation cannot pertain for a day longer,</p> <p>19 whereby there is confusion over when it should be</p> <p>20 abandoned, the policy itself, and what evacuation</p> <p>21 contingency plans have been drawn up. That depends on</p> <p>22 whether there have been proper visits to the site, to</p> <p>23 the individual blocks, so that the Fire Brigade and</p> <p>24 others know exactly what the layout is, what doors are</p> <p>25 locked, what hydrants work, what access there is and so</p> <p style="text-align: center;">Page 38</p>	<p>1 and this phase and the second phase, and people have to</p> <p>2 report back as to what is being done or not being done.</p> <p>3 That will develop into the other two categories that</p> <p>4 were outlined earlier, categories 2 and 3.</p> <p>5 Thank you.</p> <p>6 SIR MARTIN MOORE-BICK: Thank you very much.</p> <p>7 Yes, Mr Menon.</p> <p>8 MR MENON: I have nothing to add to what I submitted in</p> <p>9 writing. I hope I can say that from here.</p> <p>10 SIR MARTIN MOORE-BICK: Yes, of course, thank you very much</p> <p>11 indeed.</p> <p>12 Mr Walsh, are you going first for what I might call</p> <p>13 the fire group?</p> <p>14 Submissions by MR WALSH</p> <p>15 MR WALSH: Yes. The fire group, sir, is the London Fire</p> <p>16 Brigade, who I represent, and then the FBU.</p> <p>17 SIR MARTIN MOORE-BICK: I have you down for 15 minutes</p> <p>18 between you.</p> <p>19 MR WALSH: I'm very conscious of the overrun, so I think</p> <p>20 I can be a lot quicker as a result of what has been said</p> <p>21 by others, and I do intend to be very succinct, as you</p> <p>22 have asked us to be, sir.</p> <p>23 Obviously I have no intention of repeating the</p> <p>24 matters in our written submissions. They speak for</p> <p>25 themselves.</p> <p style="text-align: center;">Page 40</p>

<p>1 We have considered the submissions made by others, 2 other core participants, and we just want to make the 3 following short observations. 4 Firstly, as to the scope and limitation of evidence 5 to be given by senior LFB officers, we agree with the 6 submissions of the Mayor of London, who takes the view 7 that issues of "organisational structure, response and 8 training" should be considered exclusively in Phase 2 9 once Mr McGuirk has reported following consideration of 10 all of the evidence in Phase 1. 11 The LFB agrees with that approach for the reasons 12 which are outlined in our submissions. It of course was 13 the approach -- your approach, and the approach of the 14 inquiry from the outset -- and the Brigade can see no 15 reason to change that course now notwithstanding what 16 has been said before. 17 Of course, the primary reason that we rely on for 18 that assertion is that we are all -- and that includes 19 the LFB -- learning from the evidence which the inquiry 20 has heard and has yet to hear. There is considerable 21 further work to be done, not least because the LFB 22 continues to work on the complex process of assessing 23 the operational response for the whole period of the 24 fire and not just for the first two hours. That has 25 been done, but there is further work going on.</p> <p style="text-align: center;">Page 41</p>	<p>1 participants and the many made, for example, in the 2 submissions of Mr Mansfield. They are obviously too 3 numerous to address here. But the point which we make 4 strongly in our written submissions, and we make it 5 again today because it is important, is that many of the 6 proposed recommendations may have, actually are likely 7 to have, far-reaching implications nationally which 8 require consultation, they do require consultation, 9 beyond those who are core participants in this inquiry. 10 And we have, as Mr Millett has pointed out, provided 11 a short schedule of suggested consultees. 12 There is also a need to avoid potential unintended 13 consequences which a broader consultation would be more 14 likely to identify. 15 The FBU, for example, recognises that fact, but 16 suggests that certain recommendations might apply to 17 London only. But, of course, the Brigade submits that 18 urgent recommendations made through this inquiry would 19 presumably only be made, as Mr Mansfield has just said, 20 where there is an obvious and pressing urgent need, and 21 where the recommendations can clearly, obviously, be 22 implemented as a matter of urgency. If that is so, then 23 surely they must have national application as opposed to 24 applying, for example, to London only. But the tension 25 there is that that may actually require broader</p> <p style="text-align: center;">Page 43</p>
<p>1 Accordingly, we say that it is obvious that if the 2 inquiry is to investigate fully the operational response 3 by reference to policy and training and how that fits 4 into the historical perspective, it can only be achieved 5 properly once all of the evidence is available, 6 including that which is yet to be disclosed for the 7 purposes of Phase 2. 8 But, of course, senior witnesses from the LFB who 9 may give evidence during the course of Phase 1 will, if 10 appropriate and necessary, return to Phase 2 to give 11 detailed evidence at that stage. 12 Moving on very quickly to article 2 issues, with 13 regard to the requirement to comply with article 2, the 14 Brigade fully supports many of the submissions made by 15 a number of lawyers on behalf of the bereaved, survivors 16 and residents and will make every effort to identify 17 relevant evidence so as, for example, to populate the 18 table annexed to the submissions of G4. I have done and 19 will continue to speak, for example, to Mr Friedman 20 about how we might best achieve that. But the FSG 21 tracking which the LFB is in the business of doing now, 22 and the detailed work on the operational response 23 reports, should feed into that process. 24 Finally, urgent recommendations. 25 We have noted the many suggestions made by core</p> <p style="text-align: center;">Page 42</p>	<p>1 consultation. 2 The written representations made own behalf of the 3 Home Office, for example, makes the point that 4 considerable work has been undertaken in certain areas, 5 including the creation of the Fire Standards Board, the 6 FSB, to oversee and consult on professional standards 7 for fire and rescue services. That body is conducted in 8 conjunction with the National Fire Chiefs Council, the 9 NFCC, and the local government association, to whom the 10 LFB will provide substantial assistance. 11 The point the Home Office makes is that responses 12 from that process should be taken into account when 13 making recommendations. The Brigade, unsurprisingly, 14 agrees with that. 15 But we have made clear in our written submissions 16 that the Brigade has been involved in an ongoing 17 review -- of course it has -- and has already taken 18 certain actions which it thinks urgent and capable of 19 implementation, and examples are given in our written 20 submissions. We note the suggestions of other lawyers 21 for the bereaved, survivors and residents and, in 22 particular, Mr Stein. And we agree that it would be 23 helpful for the LFB to provide a summary of actions 24 which have been taken and those which are under 25 consideration. We can well see how the inquiry might</p> <p style="text-align: center;">Page 44</p>

<p>1 benefit from that. I will liaise with Mr Stein further 2 about what may be required in due course.</p> <p>3 So we agree with that principle, but we do make this 4 point: the LFB is conducting and will report more fully 5 at the end of Phase 1 and before Phase 2 -- so those two 6 streams of works, the undertaking to give a summary of 7 what has been done and what is in train, is a separate 8 piece of work to the much more detailed report which 9 will be available by the end of Phase 1.</p> <p>10 Sir, those are my very brief submissions.</p> <p>11 SIR MARTIN MOORE-BICK: That's very helpful. Thank you very 12 much.</p> <p>13 MR WALSH: Thank you very much.</p> <p>14 SIR MARTIN MOORE-BICK: Mr Seaward, do you want to add 15 something to your submissions?</p> <p>16 Submissions by MR SEAWARD</p> <p>17 MR SEAWARD: So much has been said. I'll try and keep it 18 short.</p> <p>19 Now, going straight to urgent recommendations. The 20 FBU has set out what it considers the approach should 21 be, and that is effective use of the experts that are 22 already instructed by GTI team. We would ask that all 23 recommendations suggested by core participants, whether 24 it be the seven from the FBU or the 30 from G11 or 25 whatever, all of them should be considered by the</p> <p style="text-align: right;">Page 45</p>	<p>1 the package.</p> <p>2 We would also ask you to recognise the trust that 3 has been built up and which should not be put at risk by 4 opening up the questioning in an inappropriate way.</p> <p>5 Obviously there is a discretion in the (inaudible) 6 and we would hope that that is being kept under review. 7 It may be that an application would be made that would 8 find favour with you. We would expect that to be by way 9 of re-examination, not by way of examination-in-chief, 10 and ask that no, if you like, unsatisfactory precedent 11 is set. We are at an early stage of this inquiry. Lots 12 of witnesses have got to give evidence, and all 13 witnesses should be treated the same.</p> <p>14 Moving on to the extent and scope of the questioning 15 of senior firefighters.</p> <p>16 We agree with the approach taken by the GTI team so 17 far with firefighter witnesses. We can't see why that 18 should be altered for senior fire officers so that their 19 own training is relevant, what training they had or what 20 training they were given -- sorry, what training they 21 were given or what training they gave, because a lot of 22 them will have satisfied their training requirements by 23 giving training, so what training did they give is 24 relevant.</p> <p>25 Although that may well touch upon Phase 2 issues,</p> <p style="text-align: right;">Page 47</p>
<p>1 experts, who should report to you their opinion on the 2 question whether these are appropriate for urgent 3 recommendations. Thereafter, core participants should 4 have an opportunity to address you further in light of 5 what the experts say. All of this should happen 6 quickly.</p> <p>7 We welcome Mr Millett's support of the LFB, the 8 Mayor and the MHCLG saying what's happened so far. We 9 think that should've happened already. There really 10 can't be any scope for much delay in them reporting 11 what's already happened. It is important information 12 and it should be available. That shouldn't be a cause 13 for delay, but it will be instructive.</p> <p>14 Moving on to the questioning of witnesses.</p> <p>15 Obviously the current system doesn't satisfy everybody 16 all the time, but it does work, and it does enable the 17 evidence to be given within reasonable constraints.</p> <p>18 It's important, and we would ask you to remember, that 19 firefighters come to this inquiry and submit themselves 20 to questioning, and they do that voluntarily. They are 21 public servants. They do respect the need for an open 22 public inquiry, and that's why they are here. They take 23 their civic duty responsibly. But they have understood 24 all along that the questioning would be in accordance 25 with rule 10 of the Inquiry Rules, and that is part of</p> <p style="text-align: right;">Page 46</p>	<p>1 I think some questions could be asked about the part 2 they played in the development of policy, if only to 3 identify witnesses for Phase 2.</p> <p>4 As to article 2, we would support the BSRs. If they 5 would prefer, for a more effective participation, 6 a return to the Millennium Hotel, we would support that.</p> <p>7 When it comes to collating the evidence into 8 a schedule -- this is the 999 calls, the admin calls, 9 the radio transmissions and other evidence -- it's 10 a huge task. It's a massive process. We've already put 11 a lot of effort into that and we have shared some of 12 that work with the GTI team, and we intend to go on 13 sharing with the GTI team.</p> <p>14 We think that it should be the GTI team that 15 compiles any composite schedule which collates all of 16 that evidence. That's not to say that core participants 17 shouldn't have input, obviously. As Mr Walsh has 18 submitted, all core participants should have an input 19 into that schedule. But we think it should be the GTI 20 team that prepares that, not any particular core 21 participant.</p> <p>22 SIR MARTIN MOORE-BICK: Yes, all right.</p> <p>23 MR SEAWARD: So a small point.</p> <p>24 Certainly from our team's perspective, we would 25 welcome some composite directions order so that we don't</p> <p style="text-align: right;">Page 48</p>

<p>1 have to keep checking lots of different e-mails as to 2 what deadline we've missed and what we need to do next. 3 So like in civil trials, you get a composite set of 4 directions. Of course they get amended from time to 5 time, but everybody knows where to look for the 6 directions. 7 Finally, a plea. We still do not have the names of 8 the control staff who the inquiry intend to call 9 in September. 10 SIR MARTIN MOORE-BICK: All right. We'll see if we can do 11 something about that. 12 MR SEAWARD: We'd like that as soon as possible. We have 13 a lot of work to do on that. 14 SIR MARTIN MOORE-BICK: Of course. 15 MR SEAWARD: Thank you very much. 16 SIR MARTIN MOORE-BICK: Thank you very much. 17 Now, Mr Browne, do you want to add anything to what 18 has been said? 19 MR BROWNE: No, thank you, sir. 20 SIR MARTIN MOORE-BICK: Thank you very much. 21 The next item on my list is MCHLG but -- oh, you are 22 over there, Mr Beer, I couldn't see you. Come on up. 23 Submissions by MR BEER 24 MR BEER: Sir, on behalf of the department, can I say three 25 things this morning. They all relate to the</p> <p style="text-align: center;">Page 49</p>	<p>1 indicating the recommendations that it is minded to make 2 and then core participants making submissions on them. 3 Sir, we do not take a position on these issues. 4 Instead, the department believes that the inquiry should 5 determine for itself the best process to adopt to ensure 6 that good recommendations are made timeously by 7 reference to a proper evidential foundation and which 8 can be implemented so as to secure public safety. 9 But, third, sir, in order to assist the inquiry with 10 the approach taken, the department does have one 11 suggestion to make. We recognise your previous ruling 12 that Phase 1 will be a fact-finding phase. Therefore, 13 any recommendations stemming from this first phase will 14 not necessarily have considered why things happened or 15 what should have happened. This wider examination forms 16 a part of Phase 2 and will be an important part of 17 providing the evidential platform for the inquiry's 18 recommendations. 19 We would therefore respectfully suggest that any 20 recommendations made at this stage are made on 21 an interim basis, drawing on the evidence heard in 22 Phase 1, but should be subject to any additional 23 evidence to be given to the inquiry in Phase 2. 24 In conclusion, the department stands ready to help 25 the inquiry in any way that the inquiry sees fit, and</p> <p style="text-align: center;">Page 51</p>
<p>1 recommendations issue. 2 Firstly, as you will have seen from our short 3 written submissions, the department wholeheartedly 4 supports the inquiry's proposal to consider the need to 5 make interim recommendations. The department recognises 6 that the fire uncovered widespread failures in the 7 building regulation system and the fire safety regime 8 for high-rise residential buildings. 9 You'll know, sir, that the government has undertaken 10 a wide range of measures in the course of the inquiry, 11 including an independent review of Building Regulations 12 and fire safety, and that it is minded to ban 13 combustible cladding on high-rise buildings. 14 But the department recognises that notwithstanding 15 this work that the inquiry may recommend that further 16 actions are undertaken. 17 Secondly, the department has noted the very wide 18 range of views offered by other core participants in the 19 inquiry in their written submissions and this morning as 20 to how the inquiry should go about its task of 21 considering whether to make recommendations. 22 These range from making recommendations forthwith on 23 the evidence that has been heard, to the core 24 participants themselves drawing up lists of 25 recommendations that should be made, to the inquiry</p> <p style="text-align: center;">Page 50</p>	<p>1 that includes by providing the inquiry with the type of 2 information identified by Mr Millett this morning as to 3 past changes since June 2017 and intended changes. 4 SIR MARTIN MOORE-BICK: Yes, thank you very much. Thank 5 you. 6 Home Department. Yes. 7 Submissions by MR HARLAND 8 MR HARLAND: Sir, I represent the Secretary of State for the 9 Home Department along with Jonathan Dixey, led by 10 Cathryn McGahey of Queen's Counsel. Ms McGahey is sorry 11 she can't be here today. 12 Sir, we've provided written submissions dealing 13 really with interim recommendations. 14 Sir, if I may, I'll just read out the first 15 paragraph or so of those submissions because I hope 16 they're important. 17 The Home Secretary has listened to the harrowing 18 evidence to date relating to the night of the fire. He 19 would fully support the prospect of you, sir, indicating 20 as soon as possible whether there are any issues which 21 you consider present real dangers to the public and 22 which you believe can appropriately be addressed by way 23 of interim recommendation. Of course, the Home Office 24 will give any such recommendations urgent consideration 25 at the highest level.</p> <p style="text-align: center;">Page 52</p>

<p>1 Many issues, and some very complex, have not been 2 the subject of any detailed evidence at all so far in 3 Phase 1, and they'll be given careful consideration in 4 Phase 2. Sir, we recognise that you may not consider it 5 appropriate to make interim recommendations in relation 6 to those kinds of issues at this stage.</p> <p>7 However, that doesn't mean that no steps will be 8 taken in the interim to address such issues. Counsel to 9 the inquiry has today suggested that those steps be set 10 out in due course. Perhaps, sir, the chronology is 11 this.</p> <p>12 The independent review, the Hackitt Review, the 13 final report from that was concluded in May of this 14 year. A written ministerial statement was made in July, 15 and there is a commitment to give a further update with 16 a detailed implementation plan in the autumn. MHCLG are 17 leading on that with Home Office input.</p> <p>18 Work has started on other issues. You've heard from 19 Mr Walsh the example that we set out in our written 20 submissions of the creation of the Fire Standards Board.</p> <p>21 SIR MARTIN MOORE-BICK: Yes.</p> <p>22 MR HARLAND: That is an example. Obviously these are 23 ongoing processes. As I think Mr Friedman and Mr Walsh 24 have set out from different starting positions, for 25 change to be effective, there does need to be careful</p> <p style="text-align: right;">Page 53</p>	<p>1 MS STUDD: Yes, sir.</p> <p>2 On behalf of the Mayor, two very short points.</p> <p>3 The Mayor would support the inquiry's approach which 4 was indicated this morning to the senior firefighters' 5 evidence. The reason for that, as the inquiry will 6 appreciate, there's a national picture to be taken into 7 account in relation to recommendations, and there is 8 a real concern that the response of the London Fire 9 Brigade couldn't necessarily be replicated throughout 10 the country due to geographical locations and resources.</p> <p>11 In fact, as you know from the evidence, the London Fire 12 Brigade were on the scene very quickly, and that's not 13 so easy elsewhere, and so there is a concern that the 14 senior fire officers' evidence should be looked at as 15 a whole so that any recommendations can apply 16 nationally.</p> <p>17 That, of course, does not prevent any interim 18 recommendations being made. That is something that the 19 Mayor has repeatedly requested, if appropriate, in the 20 interests of the public safety and the safety of 21 Londoners.</p> <p>22 The second point he wishes to make is this: without 23 repeating a submission that he made to you earlier, he 24 remains very concerned about the location of this 25 inquiry, particularly in relation to the evidence to be</p> <p style="text-align: right;">Page 55</p>
<p>1 and broad consultation in some instances.</p> <p>2 The Home Secretary respectfully suggests that the 3 recommendations and responses from that process be taken 4 into account when you, sir, consider the need for 5 interim recommendations, and of course, sir, we will put 6 those recommendations and responses before you and the 7 other core participants as and when they are produced.</p> <p>8 Sir, the Home Secretary took the opportunity in the 9 written submissions to set out and distinguish how the 10 Home Office role in relation to fire safety can 11 differentiate from those of other core participants and 12 other bodies who have responsibility. An example, 13 perhaps, of this is the list of consultees that London 14 Fire Brigade have produced and counsel to the inquiry 15 has also referenced.</p> <p>16 So we're not going to repeat that here, but we can, 17 we hope, reassure you that we'll work with your team to 18 ensure that any recommendation is disseminated to the 19 most suitable bodies, and to reassure you that, where 20 it's appropriate, the Home Office will work 21 collaboratively with those bodies to deliver change.</p> <p>22 SIR MARTIN MOORE-BICK: Good. Yes, thank you very much.</p> <p>23 Thank you.</p> <p>24 Now, is Ms Studd here for the Mayor? Yes, Ms Studd.</p> <p>25 Submissions by MS STUDD</p> <p style="text-align: right;">Page 54</p>	<p>1 given by the BSRs in October. He acknowledges the BSRs' 2 application to move that part of the evidence back to 3 a location such as the hotel where the memorials were 4 held, and he would urge you to give that your most 5 careful consideration.</p> <p>6 SIR MARTIN MOORE-BICK: Yes.</p> <p>7 MS STUDD: Obviously numbers will swell. This room is not 8 suitable for very many of the core participants to 9 attend. It's impossible for all of the BSRs to attend 10 when they want to. Bearing in mind the sensitivity of 11 that evidence, he considers that the most careful 12 consideration should be given to the location for that.</p> <p>13 SIR MARTIN MOORE-BICK: Right.</p> <p>14 MS STUDD: Can I just raise one issue that Mr Millett raised 15 this morning. He sees no difficulty with the position 16 statement dealing with the changes that have been 17 implemented. I anticipate that his role in that will be 18 somewhat limited, but he would ask for a reasonable time 19 period to complete it, just because of the time taken to 20 investigate those types of issues.</p> <p>21 SIR MARTIN MOORE-BICK: What would a reasonable time be?</p> <p>22 MS STUDD: Well, I haven't got any instructions on that, but 23 I would think probably 28 days. I'm afraid we didn't 24 have any warning of that in advance of this morning.</p> <p>25 Thank you very much.</p> <p style="text-align: right;">Page 56</p>

<p>1 SIR MARTIN MOORE-BICK: Thank you very much.</p> <p>2 Now, I've received submissions from many of the</p> <p>3 other core participants, but my understanding is that</p> <p>4 none of them wishes at this stage to add anything to</p> <p>5 what's been said in writing. I hope that's right. If</p> <p>6 not, please let me know now.</p> <p>7 Right. Thank you all very much.</p> <p>8 Now, Mr Millett, do you want to say anything in</p> <p>9 response?</p> <p>10 MR MILLETT: No, I don't, Mr Chairman. I'm going to leave</p> <p>11 it to you to consider all the submissions you've read</p> <p>12 and heard and to deliberate on those accordingly.</p> <p>13 We start the next witness next, and so I was going</p> <p>14 to suggest that we take a short break of, say,</p> <p>15 20 minutes or so to rearrange the room and then start</p> <p>16 with the next witness.</p> <p>17 SIR MARTIN MOORE-BICK: If we start Mr Goodall not before</p> <p>18 11.15, is that going to allow enough time?</p> <p>19 MR MILLETT: Yes. As far as I'm concerned it will, yes.</p> <p>20 SIR MARTIN MOORE-BICK: All right.</p> <p>21 Well, thank you very much, all of you, for your</p> <p>22 submissions. There's a lot for me to think about, and</p> <p>23 I shall give you a response as soon as I can. But</p> <p>24 I think for the moment it's important that we get on</p> <p>25 with the evidence.</p> <p style="text-align: right;">Page 57</p>	<p>1 Submissions by MR HARLAND52</p> <p>2 Submissions by MS STUDD54</p> <p>3</p> <p>4</p> <p>5</p> <p>6</p> <p>7</p> <p>8</p> <p>9</p> <p>10</p> <p>11</p> <p>12</p> <p>13</p> <p>14</p> <p>15</p> <p>16</p> <p>17</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p> <p>23</p> <p>24</p> <p>25</p> <p style="text-align: right;">Page 59</p>
<p>1 So I'm going to suggest we have a break now.</p> <p>2 Mr Millett says that if we start Mr Goodall at 11.15, we</p> <p>3 should be able to finish him within the morning?</p> <p>4 MR MILLETT: I don't think I made that indication!</p> <p>5 SIR MARTIN MOORE-BICK: Would you like to start him earlier</p> <p>6 just in case?</p> <p>7 MR MILLETT: No, there are various reasons why 11.15 would</p> <p>8 be suitable for our team, Mr Chairman, if that's</p> <p>9 suitable for you and the witness.</p> <p>10 SIR MARTIN MOORE-BICK: Nonetheless, I remain optimistic.</p> <p>11 We'll break now and resume at 11.15. Thank you all</p> <p>12 very much.</p> <p>13 (10.57 am)</p> <p>14 (A short break)</p> <p>15</p> <p>16 Procedural Hearing Number 31</p> <p>17 Opening remarks by MR MILLETT1</p> <p>18 Submissions by MR FRIEDMAN9</p> <p>19 Submissions by MR STEIN17</p> <p>20 Submissions by MR WEATHERBY22</p> <p>21 Submissions by MR THOMAS29</p> <p>22 Submissions by MR MANSFIELD35</p> <p>23 Submissions by MR WALSH40</p> <p>24 Submissions by MR SEAWARD45</p> <p>25 Submissions by MR BEER49</p> <p style="text-align: right;">Page 58</p>	

<p>A</p> <p>A2 20:24 21:4</p> <p>abandoned 38:20</p> <p>ability 31:3</p> <p>able 31:13 32:16 36:4 58:3</p> <p>absolutely 26:1</p> <p>accept 32:11</p> <p>accepted 30:25 32:8 34:8</p> <p>access 14:2 38:25</p> <p>accessory 36:6</p> <p>accommodating 33:25</p> <p>account 44:12 54:4 55:7</p> <p>accountable 16:16</p> <p>achieve 42:20</p> <p>achieved 7:3 42:4</p> <p>acknowledges 56:1</p> <p>action 10:25</p> <p>actions 44:18,23 50:16</p> <p>acute 31:17</p> <p>add 23:19 26:14 40:8 45:14 49:17 57:4</p> <p>added 14:5 22:14 27:10</p> <p>addition 14:17 38:6</p> <p>additional 51:22</p> <p>address 5:15 24:22 30:15 43:3 46:4 53:8</p> <p>addressed 5:7 52:22</p> <p>adequacy 2:10</p> <p>adequate 21:8</p> <p>admin 48:8</p> <p>adopt 34:22 51:5</p> <p>Adrian 21:3</p> <p>advance 24:11 56:24</p> <p>advantageous 39:12</p>	<p>advocate 7:19 33:18</p> <p>advocates 7:7,17</p> <p>afraid 56:23</p> <p>age 13:14</p> <p>agenda 27:11</p> <p>agree 11:13 20:19 29:19 30:17 36:11 41:5 44:22 45:3 47:16</p> <p>agreed 7:10,12,17 7:20 19:9 29:20 31:14</p> <p>agrees 17:18,23 41:11 44:14</p> <p>ahead 5:25 24:17</p> <p>Al-Sweady 30:9</p> <p>alarm 38:6,9</p> <p>allocated 1:14</p> <p>allow 21:3 24:19 57:18</p> <p>allowed 30:1,11 32:5</p> <p>allowing 11:23 26:3 30:14 34:19</p> <p>altered 47:18</p> <p>alternative 12:25 19:20 23:10 24:1</p> <p>amazing 39:18</p> <p>ambulance 28:18</p> <p>ameliorating 38:5</p> <p>amended 49:4</p> <p>Amin 31:12</p> <p>analogue 20:7</p> <p>analysis 11:22</p> <p>annexed 42:18</p> <p>anniversary 37:16</p> <p>answer 37:2</p> <p>answered 20:18</p> <p>answering 32:17</p> <p>answers 29:22 34:21</p> <p>Anthony 30:10</p> <p>anticipate 4:11 56:17</p>	<p>anybody 5:10</p> <p>apology 27:14</p> <p>apparent 23:7</p> <p>appear 16:9</p> <p>appears 25:22 34:9</p> <p>applicable 31:10</p> <p>application 43:23 47:7 56:2</p> <p>applications 35:1</p> <p>apply 14:18 31:17 43:16 55:15</p> <p>applying 43:24</p> <p>appreciate 55:6</p> <p>approach 3:2 4:13 5:12 12:14 13:7 13:24 15:8 16:17 33:3,19 34:5,22 41:11,13,13,13 45:20 47:16 51:10 55:3</p> <p>approaches 5:4 33:7</p> <p>appropriate 11:15 23:25 24:2,10 42:10 46:2 53:5 54:20 55:19</p> <p>appropriately 13:10 52:22</p> <p>ARC 20:11</p> <p>Architects 21:1</p> <p>area 21:13</p> <p>areas 19:12 27:22 44:4</p> <p>arisen 10:14 39:14</p> <p>arises 37:20</p> <p>arrangement 8:9</p> <p>arrangements 12:2 12:11</p> <p>article 2:3 6:22 7:2 13:2 25:20 26:4 26:19 29:4 30:16 31:1,7,8 34:13 42:12,13 48:4</p> <p>asked 2:6 9:23 10:1 10:11,19 29:17,22</p>	<p>30:15 32:17,19 40:22 48:1</p> <p>asking 3:18 24:4 29:16 31:4</p> <p>aspects 14:7</p> <p>assertion 41:18</p> <p>assessed 22:10</p> <p>assessing 41:22</p> <p>assessment 11:3</p> <p>assist 11:23 51:9</p> <p>assistance 25:16 44:10</p> <p>Assistant 10:7</p> <p>assisted 19:14</p> <p>assists 17:24</p> <p>association 44:9</p> <p>assurances 27:15</p> <p>astonishingly 18:22</p> <p>atmosphere 34:2</p> <p>attempted 27:19</p> <p>attend 14:1 56:9,9</p> <p>August 1:8 5:3 19:8 25:3 26:16 37:13</p> <p>authorities 16:19 39:13</p> <p>authority 16:4</p> <p>autumn 53:16</p> <p>auxiliary 20:11</p> <p>available 13:21 19:24 20:3,8 36:7 42:5 45:9 46:12</p> <p>avoid 39:24 43:12</p> <p>awaited 28:20</p> <p>aware 20:3 38:8</p> <p>awareness 10:16 38:16</p> <p>Azelle 30:10</p>	<p>Baha 30:9</p> <p>ban 21:23 22:15 50:12</p> <p>banal 36:5</p> <p>banned 37:23</p> <p>banning 21:9</p> <p>Based 9:21</p> <p>basic 2:21 27:25</p> <p>basis 3:1 4:17 15:21 25:14 51:21</p> <p>bear 8:24 16:4 24:16</p> <p>bearing 36:17 56:10</p> <p>becoming 28:15</p> <p>Beer 49:22,23,24 58:24</p> <p>beginning 35:16 37:12</p> <p>behalf 17:23 42:15 44:2 49:24 55:2</p> <p>believe 9:5 39:17 52:22</p> <p>believes 51:4</p> <p>benefit 4:6,23 29:11 45:1</p> <p>bereaved 12:2,20 13:9,14 14:1,23 17:10 25:8 26:1 34:14 42:15 44:21</p> <p>best 9:1 16:13 32:16 42:20 51:5</p> <p>better 4:7 10:23 12:6 18:7,9,11 32:15</p> <p>beyond 19:5 43:9</p> <p>blindingly 35:24</p> <p>block 18:16,20,20 22:6 37:18 38:12</p> <p>blocks 18:25 19:2 21:1 22:5 26:25 38:23</p> <p>Board 44:5 53:20</p> <p>bodies 54:12,19,21</p> <p>body 13:20 44:7</p>
			<p>B</p> <p>B 18:14</p> <p>Babcock 4:21</p> <p>back 36:11 40:2 56:2</p> <p>background 2:8 10:3 13:13</p>	

boils 28:3 bombings 39:21 books 16:12 boundary 1:24 2:4 2:19 brave 18:22 breach 26:19 31:5 break 28:1 57:14 58:1,11,14 breaks 34:4 brief 45:10 briefly 23:3 Brigade 4:14,22 11:15 16:20 17:19 19:16 20:17,19 38:23 40:16 41:14 42:14 43:17 44:13 44:16 54:14 55:9 55:12 Brigade's 11:20 British 21:1 broached 3:21 broad 54:1 broader 43:13,25 broadly 13:7 15:11 brought 9:16 Browne 49:17,19 BSRs 5:13 7:3 8:4 48:4 56:1,9 BSRs' 56:1 budget 7:20 building 12:6 18:8 18:23 20:15 21:11 21:14 50:7,11 buildings 10:22 21:18,19,25 22:2 22:8 50:8,13 built 47:3 business 42:21 bystanders 32:9	callers 14:14,21 calls 13:15 14:7,9 14:18 15:6 19:7 48:8,8 capable 44:18 capacity 31:2 capital 18:25 careful 53:3,25 56:5,11 carefully 6:18 carried 18:18 case 6:25 31:7,21 36:6 37:22 38:1,3 38:6,8,10 39:2 58:6 categories 15:11 40:3,4 categorise 16:17 categorised 35:22 category 11:9 15:11,12,15 Cathryn 52:10 cause 9:14 46:12 caused 29:1 caution 30:22 CCTV 13:19 27:25 28:7 cent 19:1 27:17 central 31:24 34:14 certain 14:20 43:16 44:4,18 certainly 24:23 35:13 38:5 48:24 cetera 2:13 Chairman 1:12,20 2:17 3:9 5:24 6:21 8:8,13 9:7 29:15 34:12 57:10 58:8 challenging 24:2 chance 4:24 change 10:5 16:9 17:25 19:19 20:7 21:14 28:23 41:15 53:25 54:21	changes 11:18 19:11,15 52:3,3 56:16 characteristics 13:13 checking 49:1 Chiefs 20:4 44:8 choose 15:20 chooses 21:16 chronology 53:10 circulated 1:18 circumstances 31:10,10,15 cite 18:5 cities 20:9 city 18:25 20:11 civic 46:23 civil 15:5 49:3 cladding 10:16 20:25 21:17 22:1 37:22 50:13 clarity 23:5,17 classification 21:4 clear 2:22 5:6,11 26:18 44:15 clearly 43:21 clients 13:11 17:10 25:1,4,6 30:1,3,16 32:4 33:10 34:20 34:24 clients' 32:25 clock 29:9 closed 16:12 closure 8:10 co-operatively 27:20 coherent 26:2 collaboratively 27:19 54:21 collates 48:15 collating 48:7 combustibility 21:4 combustible 26:25 37:23 50:13 come 8:23 12:21	14:2,3,16 19:14 34:24 35:15 46:19 49:22 comes 48:7 coming 24:18 command 18:10,13 23:7 commanders 23:21 commemoration 12:12,23 commend 26:4 comment 3:6 10:19 commentators 21:12 comments 12:4 19:18 23:2 Commission 26:17 commissioner 4:20 10:7,8 11:14 commitment 53:15 communicate 16:10 19:5 communication 20:12,13 communications 6:24 18:6 20:1 28:17 compiles 48:15 complacency 36:13 37:6 complete 3:11 7:25 18:15 56:19 complex 19:21 41:22 53:1 comply 42:13 composite 48:15,25 49:3 comprehensively 16:5 concentrating 33:24 concern 27:22 29:1 31:16,17,22 55:8 55:13 concerned 2:22	35:12 37:10,13,19 37:20 55:24 57:19 concerns 1:25 12:1 30:19 32:15 34:21 concluded 6:13 53:13 conclusion 51:24 conclusions 7:24 concrete 20:14 conducted 44:7 conducting 45:4 confidence 31:21 31:23 confine 1:23 confined 12:19 confirm 11:6 27:21 confusion 38:13,19 conjunction 44:8 conscious 40:19 consensus 5:6 39:9 39:10 consequences 43:13 consider 1:21 5:24 6:6,18 10:2 21:23 27:2 36:11 50:4 52:21 53:4 54:4 57:11 considerable 41:20 44:4 consideration 6:7 26:13 35:9 37:21 41:9 44:25 52:24 53:3 56:5,12 considered 5:11 16:22 19:16,19 20:17,21 22:11 30:19 37:25 41:1 41:8 45:25 51:14 considering 50:21 considers 45:20 56:11 consistency 3:5 constraints 46:17 constructed 9:13
---	--	---	--	--

C

call 8:17 40:12 49:8
called 2:3 10:18 17:21 25:6 37:5

construction 21:15 consult 36:11 44:6 consultation 6:19 36:3 43:8,8,13 44:1 54:1 consulted 6:17 consultees 6:16 43:11 54:13 consulting 16:6 contact 13:18 contemplation 19:4 content 11:2,6 13:12 context 27:4 32:3 33:5 37:5 contingency 10:20 38:21 continue 39:3 42:19 continued 13:22 continues 41:22 continuing 16:14 21:3 26:19 contrived 33:15 control 13:19 14:15 23:8 49:8 convenient 6:10 coping 18:15 core 1:16 5:2,6 6:9 14:11 15:5 30:11 34:7 41:2 42:25 43:9 45:23 46:3 48:16,18,20 50:18 50:23 51:2 54:7 54:11 56:8 57:3 correct 16:14 Cotton 10:7 Council 20:5 44:8 counsel 9:7 11:11 19:10 24:9 25:18 27:20 30:6,14,21 32:7,20,24 33:22 33:22 34:7,7,9 52:10 53:8 54:14 counsel's 9:21	count 18:16 country 12:13 27:5 27:6 55:10 couple 23:4 course 3:12 9:1 37:22 38:1 40:10 41:12,15,17 42:8 42:9 43:17 44:17 45:2 49:4,14 50:10 52:23 53:10 54:5 55:17 Court 31:12,18 cover 4:1 CPs 2:5 creation 44:5 53:20 creative 16:15 critical 28:15 34:13 Critically 29:17 criticise 22:19 Cross 36:21 cross-examine 31:13 crucial 14:14 culture 28:23 36:13 37:6,6,7 current 19:15,15 46:15 currently 22:3 27:17 curriculum 10:3 cut 20:22 <hr/> D <hr/> Dame 26:22 danger 17:7 30:22 dangerous 5:8 21:24 dangers 52:21 database 11:4 date 3:2 9:21 39:5 52:18 day 24:19 36:20 37:8 38:18 39:9 days 6:10 7:16 36:23 56:23	deadline 49:2 deal 1:7 12:17 17:3 23:6,21 28:10 dealing 18:19 19:25 27:8 52:12 56:16 deals 27:3 dealt 23:16 29:3,4 death 18:16 38:2 deaths 8:3 deceased 7:1,1 8:2 8:5 15:6 31:4 decide 1:22 decision-makers 3:1 decision-making 22:8 decisions 2:25 4:17 18:12,13 declared 15:15 declined 25:13 dedicate 13:8 dedicated 13:25 deemed 24:10 deeper 10:2 default 26:8 defer 15:21 deficiencies 10:12 delay 35:21 46:10 46:13 deliberate 33:15 57:12 deliver 4:22 54:21 delivery 2:10 3:4 demonstrate 14:8 denial 16:14 department 5:19 6:3 17:20 49:24 50:3,5,14,17 51:4 51:10,24 52:6,9 depend 31:9 depends 38:21 deployment 33:6 34:13 deployments 13:17 depths 33:20	described 15:17 designed 3:19 desirable 39:12 Desmond 36:24 39:19 despair 39:20 desperately 34:20 detail 20:18 28:13 detailed 4:15,20 8:7 36:23 42:11 42:22 45:8 53:2 53:16 detect 37:10 determine 51:5 determines 29:17 develop 11:13 40:3 development 48:2 dialogue 11:25 die 14:24 15:3 differences 25:23 different 33:6,7,7,8 33:9 49:1 53:24 differentiate 54:11 differently 29:3 33:8 difficult 32:11 difficulty 24:15 56:15 digital 20:7 diluted 14:24 direct 21:13 34:23 directions 48:25 49:4,6 director 21:2 disability 13:14 disagree 9:13 disaster 12:15 18:20 32:3 discharging 31:1 disclose 27:25 28:24 disclosed 42:6 disclosing 27:16 disclosure 3:22 4:6 27:13,22 28:12,22	discovered 18:9,21 discretion 30:13 34:10 47:5 discussing 28:25 dishonest 33:15 dismay 39:20 disparity 5:4 disruptive 34:1 disseminated 54:18 distinguish 54:9 distributed 4:3 Dixey 52:9 Dobson 21:3 document 14:8,15 25:21 documents 4:23 19:23,25 20:4 27:18 28:4 doing 42:21 doors 38:24 doubt 24:22 27:20 Dowden 18:11 draw 13:24 drawing 50:24 51:21 drawn 38:21 dreadfully 8:11 drilling 23:23 due 21:22 45:2 53:10 55:10 duration 39:25 duty 46:23 <hr/> E <hr/> e-mails 49:1 earlier 40:4 55:23 58:5 early 23:9 47:11 easy 55:13 EDBA 28:14 effective 20:13 30:17,20 33:1,3 39:18 45:21 48:5 53:25 effectively 15:19
--	---	--	---	---

<p>28:21 31:6 effectiveness 38:8 efficient 32:24 effort 42:16 48:11 either 11:13 13:18 elusive 2:20 embark 29:24 embarking 17:4 emerge 6:24 emerged 5:4,6 emergency 36:25 39:21 emphasise 35:19 emulate 32:21 enable 15:18 46:16 encourage 16:15 endeavour 24:23 enemy 33:14 ensure 32:16 34:16 39:19 51:5 54:18 entered 18:23 entitled 30:16 entitles 31:8 Equalities 26:16 Equally 10:19 equipment 2:10 9:23 10:13 11:20 essential 14:14 essentially 11:10 establish 9:14 20:6 23:7 33:4 et 2:13 evacuation 2:12 38:20 evacuations 19:4 even-handed 5:11 events 8:11 everybody 46:15 49:5 evidence 1:6,25 2:6 3:7,10,22 4:8 5:10 5:14 6:12,23 7:8 7:11,14,25 9:20 11:14 12:3,10,11 12:14,22 13:9,19</p>	<p>13:21,25 14:2,10 15:13,23 18:22 19:3 21:6 23:1,23 23:24 24:3,25 25:7,9 26:2,9 28:3 28:15 30:4,5 34:25 35:25 36:1 36:2 41:4,10,19 42:5,9,11,17 46:17 47:12 48:7 48:9,16 50:23 51:21,23 52:18 53:2 55:5,11,14 55:25 56:2,11 57:25 evidence-based 5:12 evidential 4:5 8:7 51:7,17 evolution 11:23 evolved 14:9 exactly 38:24 examination 51:15 examination-in-c... 47:9 example 4:20 17:8 20:10 23:11 42:17 42:19 43:1,15,24 44:3 53:19,22 54:12 examples 10:14 18:5 44:19 exceptionally 12:12 excluded 31:23 exclusively 41:8 excuse 37:8 executive 21:2 exercise 4:5 30:13 34:10 exercises 18:19 expand 2:5 3:17 expect 47:8 experience 4:15 16:12 expert 6:12 7:14</p>	<p>36:2 experts 6:9 45:21 46:1,5 explain 5:20 17:20 explained 14:6 31:18 explore 2:24 expressed 39:20 extend 2:7 10:7 30:3 extent 3:8 4:1,18 6:19 23:6,11 24:24 47:14 extinguisher 36:5,7 extra 34:8 eye 29:9</p> <hr/> <p style="text-align: center;">F</p> <hr/> <p>F 33:13 face 39:23 fact 17:24 18:7 28:6 43:15 55:11 fact-finding 26:10 51:12 factor 38:5 factors 27:1 facts 2:22 9:14 11:17 fail 30:23 failings 3:8 failure 18:15 23:7 failures 50:6 fall 11:8 familiarisation 10:24 familiarity 32:22 families 7:8,17 8:4 14:19 31:3 37:11 37:13,14 39:17 family 12:10 17:10 31:8,12,19 far 1:25 3:7,10 4:7 5:7,22 20:2 30:25 46:8 47:17 53:2 57:19</p>	<p>far-reaching 43:7 fast 9:12 faster 18:14 fate 14:17 favour 47:8 FBU 40:16 43:15 45:20,24 fear 34:18 36:12 fears 29:15 feed 42:23 feel 32:9 34:16 39:10 feeling 14:23 feelings 32:14 Fennell 36:24 39:19 final 15:8 19:22 27:7 53:13 finalised 11:21 Finally 6:21 7:22 24:7 42:24 49:7 find 18:2 47:8 findings 7:22 finish 58:3 finished 1:8 34:12 fire 2:8,12,23 4:14 4:16 5:16,21 6:23 9:15,25 10:13 11:15 12:3 13:17 16:20 17:19,21 18:3,8,24 19:16 19:22 20:4,17,19 36:5,7,21 37:16 38:2,12,23 40:13 40:15,15 41:24 44:5,7,8 47:18 50:6,7,12 52:18 53:20 54:10,14 55:8,11,14 firefighter 13:17,18 47:17 firefighters 2:6 4:1 18:7,9,10,22 20:13 28:14 46:19 47:15</p>	<p>firefighters' 3:24 55:4 firefighting 19:21 28:3 fires 10:17 37:18 firmly 3:9 first 1:24 2:4 3:10 5:18 7:10 8:20,21 9:15 10:11 13:15 15:21 17:3,18 19:5,12 21:9 22:25 25:2 26:16 30:24 40:12 41:24 51:13 52:14 Firstly 41:4 50:2 fit 11:6 51:25 fits 42:3 flat 36:8 flats 13:16 38:12 flexibility 2:20 18:13 flexible 31:3 floors 19:6 20:14 flow 33:23 focus 9:2 focused 3:22,25 4:5 12:18 14:18 follow 9:25 26:9 follow-up 32:19 following 10:18 41:3,9 footage 27:25 28:7 force 5:17 foreign 13:15 forensic 14:22 form 26:2 formal 12:18 format 7:11 forms 51:15 formulate 23:9 forth 39:1 forthwith 50:22 forward 24:17 25:15 39:5 found 38:7</p>
---	---	--	--	--

foundation 51:7 four 9:16 23:2 Fourthly 7:19 fragments 14:3 Friday 1:18 21:23 39:6 Fridays 17:7 Friedman 8:21,22 9:4,5 25:22 42:19 53:23 58:17 friend 17:22 front 23:25 frontier 9:22 frustrating 34:6 FSB 44:6 FSG 13:16 19:6 42:20 full 4:5,6 8:6 18:19 25:8,12 26:4 fuller 11:8 fully 17:11 23:16 31:6 34:16 42:2 42:14 45:4 52:19 function 13:2 funded 3:21 funding 2:11 further 1:17 3:22 5:10,10 6:6,10,11 10:10 11:10 25:9 39:7 41:21,25 45:1 46:4 50:15 53:15 future 12:14 15:25 18:4 22:11	Getting 3:19 give 11:16 12:3,10 25:6 30:4 34:24 42:9,10 45:6 47:12,23 52:24 53:15 56:4 57:23 given 1:13 10:24 24:11 41:5 44:19 46:17 47:20,21 51:23 53:3 56:1 56:12 gives 11:14 giving 12:14 47:23 Glasgow 37:18 Gloucester 12:8 go 8:2,21 10:9 13:1 23:3 27:5 28:14 48:12 50:20 goes 9:11 15:4 going 1:6,9 8:16,19 8:20,21 16:25 18:8 22:19 23:6 27:5 29:11 35:18 36:10,12 39:5,18 40:12 41:25 45:19 54:16 57:10,13,18 58:1 gold 12:13 good 1:4 20:10 22:24 37:8 51:6 54:22 Goodall 57:17 58:2 Goulbourne 23:12 government 16:7 16:19 37:4 44:9 50:9 Grainger 30:10 grateful 9:5 19:9 23:1 great 11:22 12:17 33:14 greater 18:13 24:11 greatest 24:23 Grenfell 10:20 21:6 32:3 37:16 38:16	39:2 ground 20:1 group 2:14 8:17,17 8:18 23:11 40:13 40:15 growing 6:25 grown-up 15:2 GTI 45:22 47:16 48:12,13,14,19 guaranteed 31:7 guidance 6:24 10:3	heavily 22:19 held 31:12 56:4 help 51:24 helped 38:1 helpful 1:15 5:18 44:23 45:11 helpfully 8:24 17:18 hidden 33:19 High 31:12,18 high-rise 10:22 18:16,20 19:21 26:25 36:5 50:8 50:13 higher 31:17 highest 31:21 52:25 highly 30:8 Hillsborough 37:6 historical 42:4 Hitherto 14:2 Home 5:19 6:3 17:19 20:20 44:3 44:11 52:6,9,17 52:23 53:17 54:2 54:8,10,20 hope 2:21 8:8,18 22:17 27:11 32:8 32:21 35:9 40:9 47:6 52:15 54:17 57:5 hotel 12:8 48:6 56:3 hours 41:24 House 11:1 16:2 31:14 household 14:17 households 13:10 huge 48:10 hugely 12:25 human 26:17,17 hurdle 30:23 hydrants 38:25 hypotheses 24:1 33:7	I idea 7:6 identified 6:20 39:11 52:2 identify 42:16 43:14 48:3 identity 29:21 immediate 21:14 22:15 27:4,8 35:22 37:9 39:7 immediately 34:22 imminent 28:8 impart 34:4 implementation 16:3 44:19 53:16 implemented 43:22 51:8 56:17 implementers 16:9 implications 43:7 importance 29:20 important 9:3 12:23 14:3 16:1 30:23 34:17 36:5 38:10 43:5 46:11 46:18 51:16 52:16 57:24 imposition 20:24 impossible 56:9 impracticable 32:13 in-depth 16:4 inadequacies 3:3 inappropriate 47:4 inaudible 47:5 incapable 3:21 incident 20:1 include 6:8 13:12 22:5 included 31:15 34:16 includes 41:18 52:1 including 16:6 26:21 34:6 35:8 42:6 44:5 50:11 incomplete 4:4
G G11 8:17 45:24 G3 8:18 G4 8:17 42:18 gain 34:18 gaps 3:3 generally 17:15 25:5 26:3,8 gently 17:5 geographical 55:10				

<p>7:24 incredibly 17:18 independent 26:17 50:11 53:12 indicate 15:22 34:25 39:13 indicated 28:18 55:4 indicating 11:18 51:1 52:19 indication 58:4 indications 13:3 individual 33:21 38:23 individuals 8:10 industry 21:11,14 21:15 37:4 inertia 37:7 information 5:23 46:11 52:2 informed 16:21 ingredient 31:20 input 6:9 48:17,18 53:17 inquest 11:1 13:2 15:4 16:2 inquests 36:15 inquiries 12:15 16:12 30:9,11 34:11,23 36:16 39:25 inquiry 1:18,19 2:17 3:23 5:7 7:12,21 9:8,9 11:11,12,23 12:24 14:10 15:21 16:5 16:10,11 19:10,11 20:3 21:21 23:6 23:22 25:19,21 26:3,10 27:7,15 27:18 28:2,5,9,10 28:18,23 29:16,25 30:7,18,22,25 31:2,22,24 32:2,7 32:20,25 36:22</p>	<p>39:17 41:14,19 42:2 43:9,18 44:25 46:19,22,25 47:11 49:8 50:10 50:15,19,20,25 51:4,9,23,25,25 52:1 53:9 54:14 55:5,25 inquiry's 6:9 10:8 50:4 51:17 55:3 inquisitorial 33:5 instance 13:14 instances 54:1 Institute 21:1 instructed 45:22 instructions 56:22 instructive 46:13 insufficiency 26:20 insufficient 19:17 intend 35:13,14 40:21 48:12 49:8 intended 11:1 52:3 intent 33:11 intention 15:15 40:23 interaction 24:20 interested 16:18 interesting 37:20 interestingly 37:15 38:3 interests 55:20 interim 2:2,15 3:16 5:1,25 6:7,17 7:24 11:16 15:9,14,17 15:20 16:13 26:6 50:5 51:21 52:13 52:23 53:5,8 54:5 55:17 interrupt 34:2 interrupting 33:23 intimate 32:21 invaluable 14:13 investigate 15:16 42:2 56:20 investigated 16:5</p>	<p>investigation 31:19 32:9 34:15 invitation 32:8 invite 23:22 24:8 30:12 inviting 1:9 32:6 involved 44:16 issue 12:4 16:5 22:25 24:7,9 27:4 27:8,10,13,14 28:2,5 50:1 56:14 issued 20:4 issues 1:24 2:18 3:13,19,25 4:2 5:15 18:21 19:11 19:20 20:10 23:7 28:6,11,12,13,14 31:16 41:7 42:12 47:25 51:3 52:20 53:1,6,8,18 56:20 item 9:19 12:1 13:2 15:8 49:21 items 9:17</p> <hr/> <p>J</p> <p>John 33:13 Jonathan 52:9 journey 9:16 July 28:19 53:14 June 8:12 10:13 37:15 52:3 Justice 37:5</p> <hr/> <p>K</p> <p>keep 1:13 3:9 35:11 45:17 49:1 Kennedy 33:13 Kensington's 11:5 kept 47:6 key 27:1 kind 8:9 36:10 kinds 53:6 King's 36:21 Kingspan 26:24 know 6:2 11:12 13:4 14:22 17:14</p>	<p>17:22 19:12,23 21:25 32:4,13,14 32:15,18,18,20 37:3,3 38:24 50:9 55:11 57:6 knowledge 10:12 32:21 known 13:16,18 32:2 knows 49:5</p> <hr/> <p>L</p> <p>lack 3:5 10:20 Lakanal 11:1 16:2 language 13:15,15 lapse 36:12 large 1:15 late 23:13 24:19 29:10 33:13 36:22 law 26:11 lawyers 30:2,5,11 31:5 32:5,12,14 32:16,18,22 33:1 33:2,12 34:19 42:15 44:20 lay 9:10 layout 38:24 leading 22:9 53:17 learn 15:2 16:18 learned 5:22 17:22 learning 41:19 leave 38:15 57:10 led 52:9 left 16:11 17:6 19:22 23:18 29:18 lengthy 35:8 lessons 5:21 16:1 letter 19:8 letters 25:3 Letts 31:18 level 31:15,22 52:25 levels 31:16 Lewisham 37:19 38:3,6,10</p>	<p>LFB 1:25 3:18,20 5:14,18 6:2,15 17:23 18:1,14,18 19:25 28:4 41:5 41:11,19,21 42:8 42:21 44:10,23 45:4 46:7 liaise 45:1 lie 19:11 33:15 light 5:23 46:4 limit 12:4 limitation 17:8 22:25 41:4 limited 21:4 56:18 line 2:21 23:22,25 33:18,24 lines 24:8 lip 36:19 list 9:17 11:8 12:1 15:8 25:8,12,17 28:4 35:8 49:21 54:13 listen 34:21 listened 52:17 lists 50:24 litigation 15:5 little 1:15 33:21 35:12 Litvinenko 30:10 live 15:3 22:2,5 lives 19:1 living 22:7 local 16:19 37:4 44:9 location 13:19 55:24 56:3,12 locations 55:10 locked 38:25 lodge 15:22 logs 28:17 London 4:14 11:15 17:19 19:16 20:17 38:12 39:21 40:15 41:6 43:17,24 54:13 55:8,11</p>
--	--	---	---	--

Londoners 55:21 long-lasting 10:5 longer 38:18 look 49:5 looked 20:5,9,17 21:12 55:14 looking 3:16 23:23 Lord 37:5 Lords 31:14 lost 7:8 16:3 lot 40:20 47:21 48:11 49:13 57:22 lots 47:11 49:1 loved 7:9 8:8 lower 18:17 lying 33:11	mass 3:21 19:4 massive 48:10 material 3:1 7:18 18:2 19:24 20:3 27:16 28:7 materials 20:25 21:4,7,9,16,19,25 22:13,16 26:25 27:25 37:23 matter 11:10 25:7 25:11 29:1 43:22 matters 1:7 2:7 8:1 11:8 14:11 17:16 20:21 35:8 40:24 Mayor 41:6 46:8 54:24 55:2,3,19 Mayor's 5:19 6:3 17:20 McGahey 52:10,10 McGuirk 41:9 MCHLG 49:21 mean 24:1 53:7 meaningful 15:14 means 22:6 measures 50:10 member 31:8 members 17:10 memorials 56:3 Menon 40:7,8 mention 29:11 merit 11:22 MHCLG 5:19 6:3 17:19 46:8 53:16 mid-August 25:21 migration 13:16 Millennium 12:8 48:6 Millett 1:9,11,12 8:14 13:3 15:18 17:17 20:20 23:1 43:10 52:2 56:14 57:8,10,19 58:2,4 58:7,16 Millett's 23:14 46:7 million 20:2	mind 3:9 8:24 24:16 56:10 minded 25:6,8 50:12 51:1 minded-to 25:12 ministerial 53:14 minor 25:23 minute 27:12 minutes 1:14 8:16 22:17 40:17 57:15 missed 49:2 misunderstandin... 3:4 moment 4:13 19:3 22:14 25:13 35:15 57:24 Monday 1:1 month 39:6 months 27:24 MOORE-BICK 1:4 8:14,22 16:24 22:18,21 24:14 29:6,8 35:6 40:6 40:10,17 45:11,14 48:22 49:10,14,16 49:20 52:4 53:21 54:22 56:6,13,21 57:1,17,20 58:5 58:10 moratorium 20:24 21:18,24 22:15 26:13 27:2,3,6 37:24 morning 1:4,17 17:4,17 22:24 23:2,15 25:24 37:15 49:25 50:19 52:2 55:4 56:15 56:24 58:3 Mousa 30:9 move 17:12 20:23 20:24 56:2 moving 23:21 42:12 46:14 47:14 Murphy 13:7	myth 33:16	notes 33:22 notice 24:12 noticed 37:17 notwithstanding 41:15 50:14 nudge 28:10 number 1:3 7:16 15:8 17:8 19:23 25:5 27:22 28:12 42:15 58:15 numbers 12:20 19:7 56:7 numerous 43:3
M				O
magnitude 9:9 main 9:22 12:15 36:13,25 maintain 21:21 31:20 majority 38:15 making 44:13 50:22 51:2 Manager 23:11 managers 23:21 manifestly 2:18 15:12 35:22 manner 15:17 Mansfield 35:5,7 35:13 43:2,19 58:21 marketing 26:24 MARTIN 1:4 8:14 8:22 16:24 22:18 22:21 24:14 29:6 29:8 35:6 40:6,10 40:17 45:11,14 48:22 49:10,14,16 49:20 52:4 53:21 54:22 56:6,13,21 57:1,17,20 58:5 58:10				objective 33:4 obligation 31:2 obligations 3:5 observations 41:3 obviate 15:25 obvious 5:8 10:14 15:12 20:10 33:5 35:22,25 39:10 42:1 43:20 obviously 40:23 43:2,21 46:15 47:5 48:17 53:22 56:7 occupant 36:7 occupants 14:11 38:13,13 October 56:1 offer 8:9 offered 50:18 office 5:19 6:3 17:19 20:20 22:6 44:3,11 52:23 53:17 54:10,20 officer 4:10 13:19 officers 2:1,12,15 3:13,18 4:9 10:1,6 14:16 41:5 47:18 officers' 9:19 55:14 oh 49:21 once 6:2,12,19

27:14 38:11 41:9 42:5 ones 7:9 8:8 36:25 39:10 ongoing 44:16 53:23 open 19:24 46:21 opening 1:11 21:20 47:4 58:16 operate 34:11 operational 11:4 14:15 41:23 42:2 42:22 operators 14:21 opinion 46:1 opinions 2:11 opportunity 14:4,6 34:19 39:18 46:4 54:8 opposed 43:23 optimistic 58:10 options 20:6 oral 7:15 12:4 34:25 order 7:1,20 15:13 15:18 24:12 25:9 25:15 34:17 39:8 48:25 51:9 ordinarily 16:7 ordinary 15:4 organisational 41:7 organisations 16:15 ostensibly 31:24 outcome 27:7 outlined 40:4 41:12 outlining 17:17 outset 31:25 41:14 outsourcing 2:10 outstanding 28:16 overriding 31:20 overrun 40:19 oversee 44:6 oversight 39:25 overwhelmed	18:11 <hr/> P pack 36:5 package 47:1 page 23:15 25:23 pages 17:9 20:23 paragraph 11:7 23:5 52:15 Parliament 16:7 part 2:23 5:13 10:2 12:21 14:5 15:16 22:8 26:8 46:25 48:1 51:16,16 56:2 participant 30:7 34:7 48:21 participants 1:16 5:2,7 6:9 30:12 41:2 43:1,9 45:23 46:3 48:16,18 50:18,24 51:2 54:7,11 56:8 57:3 participate 31:6,19 participation 8:7 30:17,20 48:5 particular 2:11 17:16 31:9,15 32:2,19 44:22 48:20 particularly 6:23 8:4 10:21 34:24 55:25 parts 9:18 14:18 pass 30:23 passing 33:22 pathway 18:1 patient 33:25 pay 20:2 people 9:12 22:2,5 22:7,10,12 38:11 40:1 perfect 24:22 period 7:16 12:9 13:8 41:23 56:19	permit 30:13,18 persistent 33:16 personal 2:11 13:13 perspective 42:4 48:24 persuade 27:24 persuasive 33:16 pertain 38:18 phase 1:24,25 2:5,5 2:18,19,19,22 3:10,14,18 4:11 4:25 5:1,13,25 6:13,13 7:3,16,23 8:1,6 9:14,19 10:2 10:9 11:24 13:23 15:14,16 23:1,16 23:18 24:10 35:25 36:1 40:1,1 41:8 41:10 42:7,9,10 45:5,5,9 47:25 48:3 51:12,12,13 51:16,22,23 53:3 53:4 phases 9:22 picture 55:6 piece 6:25 7:7 13:5 15:5 45:8 piecemeal 4:3 place 6:12 11:19 14:11 20:6 32:1 39:22 plan 10:25 18:14 23:10 53:16 planned 27:5 planning 5:21 10:20,23 plans 16:19 19:15 19:18 38:21 platform 51:17 play 23:11 played 14:19 15:6 48:2 plea 49:7 please 57:6	poignancy 32:3 point 6:10 11:15 17:12 22:3 24:7 24:25 26:23 35:19 36:13 37:23 39:14 43:3 44:3,11 45:4 48:23 55:22 pointed 6:15 26:21 43:10 points 9:2 17:14 20:16 23:2,4 25:1 25:17 26:14 34:4 55:2 police 3:23 28:17 policies 3:20 19:18 policy 3:3,5 9:22 10:12,22,22 11:19 19:20 38:14,20 42:3 48:2 populate 42:17 population 19:1 position 1:20 2:17 6:4 11:16,17,21 21:20 28:1,14 51:3 56:15 positions 53:24 positive 12:25 possible 6:20 15:13 24:24 30:25 31:21 49:12 52:20 post-fire 5:15 postmortem 13:20 potential 12:25 43:12 power 26:10 praise 12:5 precedent 47:10 prefer 48:5 preferred 39:11 prejudge 27:6 premises 11:3 prepare 13:11 prepared 22:12 prepares 48:20 present 7:8 14:10	20:8 52:21 presentations 13:12 presented 7:18 13:10 25:20 30:19 pressing 43:20 presumably 43:19 presume 33:17 pretty 35:11 prevent 38:1 55:17 prevented 31:4 previous 51:11 pricing 4:21 primary 2:22 41:17 principal 17:23 31:14 principle 45:3 priorities 36:18 probably 9:1 56:23 problem 12:19 16:14 problems 18:21 procedural 1:3,7 1:13 17:6 30:24 58:15 procedures 23:10 proceed 5:24 process 2:3 4:21,21 5:2 6:11 12:16 14:1,5 15:10 17:25 21:22 22:9 24:8,16 25:15,20 26:7,9 28:25 31:24 32:23 41:22 42:23 44:12 48:10 51:5 54:3 processes 27:7 29:4 53:23 procurement 10:4 produce 4:7 produced 6:14 54:7 54:14 producing 22:13 professional 21:2 44:6
---	---	--	---	---

<p>programme 6:6,8 programmes 3:20 progress 25:18 28:22 promise 20:22 proper 9:16 25:9 25:12 38:22 51:7 properly 3:20 9:13 42:5 proportionate 27:3 27:8 proportionately 15:7 proposal 50:4 proposals 15:22,23 propose 1:14 proposed 4:13 35:8 43:6 proposing 1:19 prospect 52:19 protection 21:8 proved 5:3 provide 21:7 25:13 44:10,23 provided 7:13 8:15 8:25 28:4 29:23 43:10 52:12 provides 11:8 20:12 providing 51:17 52:1 provisional 11:22 public 9:9 11:25 14:1,8 15:2 16:4 21:8 30:9,11 31:15,17,20,22 34:11,23 39:16 46:21,22 51:8 52:21 55:20 purpose 11:6 purposes 42:7 put 2:12 10:17 11:19 18:15 21:24 23:8,11 24:17 31:8 36:11 37:12</p>	<p>38:17 39:5,22 47:3 48:10 54:5 putting 24:1 26:1 35:24 37:7 39:4</p> <hr/> <p style="text-align: center;">Q</p> <hr/> <p>QC 17:22 quality 12:16 quantity 1:15 Queen's 52:10 question 3:16 6:22 8:2 20:5 22:9 30:20 46:2 questioned 2:15 30:6 questioner 29:21 questioning 9:21 10:9 24:8 30:3,21 33:18,24 46:14,20 46:24 47:4,14 questions 2:9,9 3:12 4:8,15,20 11:9 19:6 24:5,17 24:18 29:15,17,17 29:21 30:1,12,13 31:4,9 32:6,7,12 32:17,19,25 33:12 34:8,20,23 48:1 quicker 34:6 40:20 quickly 9:11 42:12 46:6 55:12 quite 26:8,18</p> <hr/> <p style="text-align: center;">R</p> <hr/> <p>radio 18:6 20:2,12 36:25 39:22 48:9 radios 19:5 20:7 raise 29:5 56:14 raised 23:2 24:7,9 29:2,2 37:24 56:14 range 6:16,19 50:10,18,22 re-examination 47:9 reached 28:1</p>	<p>read 8:25 9:1 35:7 35:14 36:4 52:14 57:11 ready 13:4 51:24 real 17:7 19:6 21:13 52:21 55:8 realised 38:11 realistic 33:17 really 37:13 46:9 52:13 rearrange 57:15 reason 22:14 32:12 41:15,17 55:5 reasonable 30:18 46:17 56:18,21 reasons 12:16 20:10 26:12 41:11 58:7 reassure 54:17,19 recall 4:12 recalled 4:10 recalling 13:12 received 27:17 28:7 35:1 57:2 recognise 47:2 51:11 53:4 recognises 43:15 50:5,14 recommend 15:20 19:17 50:15 recommendation 36:10 52:23 54:18 recommendations 2:2,16 3:17 5:1,9 5:25 6:7,17,20 10:4 15:9,14 16:3 16:18 26:6,9,11 35:9,14,23 36:14 36:23 37:9 38:9 39:8 42:24 43:6 43:16,18,21 44:13 45:19,23 46:3 50:1,5,21,22,25 51:1,6,13,18,20 52:13,24 53:5</p>	<p>54:3,5,6 55:7,15 55:18 recommended 11:11 reference 42:3 51:7 referenced 54:15 referred 1:8 25:22 reflect 9:17 36:16 reform 16:11 regard 10:21 11:19 42:13 regarding 19:21 regime 50:7 regret 29:1 regulation 22:4 26:20 50:7 Regulations 50:11 regulatory 21:10 21:15 reinforce 28:13 relate 9:22 36:15 49:25 related 11:4 relates 36:15 relating 7:8 20:7 52:18 relation 13:9 15:6 35:2,21 53:5 54:10 55:7,25 relevant 7:11 13:13 14:7 27:16 42:17 47:19,24 reliable 4:8 reluctant 34:2 rely 15:23 41:17 remain 2:24 28:16 58:10 remaining 27:12 remains 13:20 27:22 29:25 55:24 remark 15:1 remarks 1:11 58:16 remedial 27:4 remember 3:23 8:10 46:18</p>	<p>repeat 26:5 54:16 repeated 27:15 repeatedly 27:19 31:25 55:19 repeating 40:23 55:23 replacement 19:25 replicated 55:9 report 5:25 6:13 7:23 19:22 40:2 45:4,8 46:1 53:13 report-writing 7:16 reported 7:23 41:9 reporting 46:10 reports 15:17 42:23 represent 40:16 52:8 representations 44:2 requested 55:19 require 15:17 35:25 36:1,2,3 43:8,8,25 required 11:5 45:2 requirement 42:13 requirements 7:2 26:4 47:22 requires 15:12,15 24:17 rescue 44:7 research 20:5 residential 19:2 50:8 residents 42:16 44:21 resolved 28:2,5 resources 55:10 respect 15:1,2 26:20 28:9 46:21 respected 14:20 respectfully 33:21 35:2 36:16 51:19 54:2 respond 5:21 15:23</p>
--	--	--	--	---

15:24 33:8 responded 9:15 response 9:25 10:25 11:16 41:7 41:23 42:2,22 55:8 57:9,23 responses 44:11 54:3,6 responsibility 10:3 54:12 responsible 21:12 responsibly 46:23 restoring 21:10 restricted 32:6 result 11:20 40:20 results 7:22 resume 58:11 retained 4:22 return 12:7 42:10 48:6 returning 27:14 reveal 3:3 revealed 3:8 18:23 review 11:20 44:17 47:6 50:11 53:12 53:12 revise 10:17 right 4:6 8:22 11:24 23:16 29:6 29:13 31:6,13,18 37:25 48:22 49:10 56:13 57:5,7,20 rights 26:17,18 rigorous 10:24 rise 25:2 risk 11:3,4 15:25 22:7,9,12 38:1,2 47:3 risk-management 10:23 RLRs 7:3 robust 23:22 Rodney 30:10 Roe 10:8 role 54:10 56:17	room 13:19 14:15 34:10 56:7 57:15 Roughly 19:1 round 1:21 Royal 21:1 rude 35:10 rule 34:25 46:25 Rules 46:25 ruling 51:11 run 29:10 running 9:10,11 35:12 <hr/> S <hr/> safe 22:1 safety 2:12 36:18 50:7,12 51:8 54:10 55:20,20 sat 36:23 satisfied 47:22 satisfy 7:2 46:15 saying 14:12 15:4 27:1 37:11,11 46:8 says 58:2 scene 55:12 scenes 19:22 schedule 14:13 43:11 48:8,15,19 scope 2:6 9:19 41:4 46:10 47:14 scores 10:14 Scotland 37:18 Scottish 37:22 38:1 search 12:24 29:24 33:5 Seaward 45:14,16 45:17 48:23 49:12 49:15 58:23 second 2:2 3:11 7:13 11:10 12:1 13:23 24:25 40:1 55:22 Secondly 26:23 50:17	Secretary 52:8,17 54:2,8 section 11:3 secure 51:8 see 4:25 5:17 18:3 19:13 20:18 25:14 33:25 39:8 41:14 44:25 47:17 49:10 49:22 seek 23:17 25:11,15 seeking 16:13 seen 13:6 15:10 50:2 sees 51:25 56:15 senior 1:25 2:6,12 2:14 3:13,18 4:9 4:10 9:19 10:1,6 10:21 18:10 41:5 42:8 47:15,18 55:4,14 sensed 34:3 sensible 6:5 33:17 34:10 sensitivity 56:10 sent 25:3,3 separate 45:7 separated 20:14 September 1:1 49:9 serious 27:22 servants 46:21 serve 34:17 served 6:4 15:13 service 28:18 36:19 services 21:2 44:7 session 37:12 set 1:19 7:7,10 21:20 26:12 36:22 45:20 47:11 49:3 53:9,19,24 54:9 sets 20:2 setting 20:1 seven 45:24 share 8:19 shared 8:16 48:11 sharing 11:22	48:13 short 12:9 41:3 43:11 45:18 50:2 55:2 57:14 58:14 shortens 17:24 shortly 39:4 should've 46:9 show 14:11 shown 11:2 shows 16:13 similar 12:8 13:7 similarity 23:20 simple 26:8 simpler 34:6 simply 4:8 30:14 single 33:18 sir 1:4 8:14,22 12:1 16:20,24 17:2 19:14 22:18,20,21 22:24 24:14 29:6 29:8 31:25 35:4,6 36:24 39:19 40:6 40:10,15,17,22 45:10,11,14 48:22 49:10,14,16,19,20 49:24 50:9 51:3,9 52:4,8,12,14,19 53:4,10,21 54:4,5 54:8,22 55:1 56:6 56:13,21 57:1,17 57:20 58:5,10 sit 37:4 site 38:22 sitting 36:9 situation 37:1 38:18 slippage 35:21 small 25:1,5 48:23 smoke 18:8 solicitors 25:4 somewhat 56:18 soon 15:13 49:12 52:20 57:23 sooner 16:20 sorry 47:20 52:10	sort 24:19 sorts 19:10 sought 23:5 25:7 source 19:24 space 12:18 13:1 speak 25:24 27:12 29:12 40:24 42:19 Speaking 24:14 specifically 3:25 specification 20:25 speed 18:7 spoken 17:22 26:6 27:9 spot 8:23 spread 9:14 38:2 sprinklers 38:3 staff 49:8 stage 1:20 14:4 21:25 23:9 29:24 42:11 47:11 51:20 53:6 57:4 stages 3:12 stake 31:16 stance 16:10 standard 12:13 standards 44:5,6 53:20 standing 10:25 stands 33:20 51:24 start 3:18 8:5,9 9:10 12:21 57:13 57:15,17 58:2,5 started 3:3 6:24 17:17,25 36:8 53:18 starting 29:10 53:24 state 26:17 38:13 52:8 stated 19:8 32:1 statement 11:17 53:14 56:16 statements 3:24 4:2 6:4 28:16 station 36:22
---	--	---	---	---

station-level 10:16 statute 34:9 stay 2:12 10:17 18:15 23:8 38:14 38:17 steadfast 29:25 Stein 11:12 16:25 17:1,2 22:20 26:6 27:9 44:22 45:1 58:18 stemming 51:13 step 5:18 11:10 17:18 21:9 steps 10:9 15:25 53:7,9 stop 21:18 storeys 37:19 stories 32:14,22 straight 45:19 strands 13:25 strategies 2:13 strayed 22:17 streams 45:6 strengthened 33:6 stretch 36:4 strict 7:19 stringent 34:9 strong 14:22 strongly 7:6 43:4 structure 41:7 structured 6:6 structures 2:9 3:4 Studd 54:24,24,25 55:1 56:7,14,22 59:2 stuff 4:25 style 33:19 subject 13:22 51:22 53:2 submission 17:9 19:9 21:21 24:15 26:7,22 29:3 55:23 submissions 1:16 1:21 6:15 8:25	9:4 11:7 16:22,23 17:1,13,14,24 19:15 20:23 21:22 22:23 23:3,14 24:4,6 25:10,10 25:12,18 26:23 27:11 29:14 35:4 35:5,7,11,17,19 40:14,24 41:1,6 41:12 42:14,18 43:2,4 44:15,20 45:10,15,16 49:23 50:3,19 51:2 52:7 52:12,15 53:20 54:9,25 57:2,11 57:22 58:17,18,19 58:20,21,22,23,24 59:1,2 submit 10:8 17:5 18:18 30:8 31:8 46:19 submits 43:17 submitted 25:10 40:8 48:18 substantial 17:12 44:10 succinct 35:11 40:21 suffer 22:11 37:14 suggest 6:2,11 7:9 8:22,24 20:16 31:5 35:10 51:19 57:14 58:1 suggested 2:14 5:13 13:7 15:11 43:11 45:23 53:9 suggesting 38:4 suggestion 5:17 39:4 51:11 suggestions 42:25 44:20 suggests 8:16 43:16 54:2 suitable 54:19 56:8 58:8,9	summaries 7:11 summarise 14:7 summary 14:24 44:23 45:6 support 7:4,6 46:7 48:4,6 52:19 55:3 supports 42:14 50:4 surely 43:23 surprised 25:5 survival 6:23 surviving 12:2 survivor 13:18 25:8 survivors 12:9,20 17:10 34:14 42:15 44:21 swell 56:7 swiftly 28:24 sympathetically 35:1 system 20:8,11,12 21:10,15 22:4 26:20 33:20 36:25 38:7,9 46:15 50:7 systems 18:12	team 7:12 13:6 24:9 25:13 27:16,18,20 27:21,24 28:9,10 28:18,23 45:22 47:16 48:12,13,14 48:20 54:17 58:8 team's 1:19 2:17 48:24 technical 20:6 techniques 33:9 tell 8:20 temperaments 33:8 temptation 3:12 Tempting 3:14 tendering 4:21 tension 43:24 terms 15:10 23:17 23:23 25:20 26:1 28:3,22 38:8 terrible 8:11 testament 14:13 thank 1:12 8:13,14 8:23 9:7,7 16:23 16:24 17:2 22:20 22:21 29:6,7,8 35:6 40:5,6,10 45:11,13 49:15,16 49:19,20 52:4,4 54:22,23 56:25 57:1,7,21 58:11 thick 20:14 thing 9:2 38:10 things 3:10 9:24 14:21 28:24 30:15 49:25 51:14 think 4:7,24 5:3 9:2 13:3 22:18 24:15 24:18 29:10 35:10 35:16 39:16,16 40:19 46:9 48:1 48:14,19 53:23 56:23 57:22,24 58:4 thinking 5:2 thinks 44:18	third 2:3 7:15 51:9 Thomas 29:9,14,15 58:20 thought 28:1,5 thoughts 16:13 33:23 three 1:23 9:24 15:11 49:24 three-fold 16:17 throwing 4:8 thrown 5:16 ties 6:25 time 3:17 7:19 8:19 12:9,24 13:8 17:8 24:17 35:12,21 39:12 46:16 49:4 49:5 56:18,19,21 57:18 timeously 51:6 times 2:21 timetable 1:18 6:5 8:15 15:22 16:21 timing 25:24 tiny 34:3 today 9:17 35:20 43:5 52:11 53:9 today's 1:5 told 28:7 top 36:18 topics 1:23 touch 47:25 tower 13:17 18:6 18:25 19:2 21:6 22:5 32:3 37:18 toxicology 7:25 13:20 track 9:18 tracking 42:21 tracks 9:10 tragedies 15:3 tragedy 21:5 32:10 train 9:10,11,12 45:7 training 2:9 3:4,19 4:22 9:23 10:12
---	---	--	--	---

11:19 14:15 18:10 18:19,24 19:4,20 41:8 42:3 47:19 47:19,20,20,21,22 47:23,23 transcription 14:25 transmissions 48:9 transparency 25:7 25:11 transparently 16:6 treat 4:13 treated 23:20 47:13 trials 49:3 tribunal 30:18 tried 24:21 trigger 10:23 true 20:22 trust 21:10 47:2 truth 29:15,16,18 29:25 33:4,6,14 33:20 34:17 try 35:11 45:17 turn 6:21 Turning 2:4 5:1 two 3:9 9:22 10:9 17:15 20:23 25:1 25:17 26:14 28:16 37:17 39:15 40:3 41:24 45:5 55:2 type 17:6 22:1 36:6 52:1 types 20:16 56:20	9:24 10:16 57:3 understood 18:10 46:23 undertake 7:4 undertaken 44:4 50:9,16 undertaking 45:6 undoubtedly 33:2 unevenly 4:3 unexplored 13:1 unfair 4:19 unintended 43:12 unkind 35:10 unrealistic 33:16 unrushed 4:5 unsatisfactory 47:10 unsurprisingly 4:3 44:13 untenable 23:9 unusual 30:8 update 53:15 updated 3:19 urge 19:17 21:21 28:8,9 34:21 56:4 urgency 43:22 urgent 2:2 3:16 5:1 5:25 6:17 27:2 35:9 37:9 39:7 42:24 43:18,20 44:18 45:19 46:2 52:24 urgently 28:11 use 8:23 20:11 21:19 22:15 26:25 34:3 38:4 39:21 45:21 useful 5:3	vernacular 35:24 version 29:18 victims 12:15 31:23 32:1 victims' 34:19 view 19:14 26:18 33:10 41:6 views 5:10 30:18 50:18 visits 11:4 38:22 vital 3:11 4:24 26:1 26:2 29:24 32:18 vitality 34:16 voices 17:9 voluntarily 46:20 volunteered 7:4	we've 15:10 24:4 24:21,21 25:7,10 26:12 27:15 48:10 49:2 52:12 Weatherby 13:6 22:22,23,24 24:21 29:7 58:19 week 23:12 28:15 weeks 39:15 welcome 1:4 13:3 46:7 48:25 well-structured 16:2 went 21:8 wholeheartedly 50:3 wide 5:4 50:10,17 widely 16:6 wider 2:8 6:19 51:15 widespread 50:6 willing 13:4 wish 6:1 14:18 33:11 wishes 55:22 57:4 witness 3:22 32:20 39:1,2 57:13,16 58:9 witnesses 4:7,14 9:23 10:11,15,21 11:2 12:2,10 23:20 24:5 30:1,7 31:14 33:8,11 35:2 42:8 46:14 47:12,13,17 48:3 WM 18:11 words 1:10 14:14 14:23 33:12 work 6:25 7:19 8:7 11:5 12:5 13:5,5 22:5 27:19 38:7 38:25 41:21,22,25 42:22 44:4 45:8 46:16 48:12 49:13 50:15 53:18 54:17	54:20 worked 12:12 working 18:2 works 27:5 45:6 world 20:9 21:7 worth 35:16 would-be 16:9 writing 5:8,20 21:23 25:10 26:12 40:9 57:5 written 1:15 6:15 7:10 11:7,12 17:9 17:14 23:3 24:6 25:21 26:23 27:11 40:24 43:4 44:2 44:15,19 50:3,19 52:12 53:14,19 54:9 wrong 3:6,14,15 4:19
<hr/>				
U				
<hr/>				
UK 21:6 ultimately 29:22,22 unacceptable 21:5 uncover 33:19 uncovered 50:6 underground 36:21 37:1,1 39:21 understand 11:17 23:8,14,19 30:2 understanding				
<hr/>				
V				
<hr/>				
value 12:17 13:24 14:22 15:22 various 1:7 58:7 vehicle 31:1 venue 12:4,8,16,21				
<hr/>				
W				
<hr/>				
wait 11:24 26:22 wake 21:5 walls 20:14 Walsh 17:22 40:12 40:14,15,19 45:13 48:17 53:19,23 58:22 want 2:5 10:11 12:7,20 14:5,19 32:4 34:2 35:19 38:11,17 41:2 45:14 49:17 56:10 57:8 wanted 38:14,15 warning 56:24 watchdog 26:18 watches 10:18 way 4:14 6:4 8:4 14:3 16:6,14 21:23 23:24 28:19 29:4 34:11 37:3 39:24 47:4,8,9 51:25 52:22 we'll 23:12 49:10 54:17 58:11 we're 25:23 26:7 29:10 54:16				
<hr/>				
X				
<hr/>				
Y				
<hr/>				
year 8:12 37:15 53:14 years 14:16 York 20:11				
<hr/>				
Z				
<hr/>				
0				
<hr/>				
1				
<hr/>				
1 1:24 2:5,19,22 3:10,14,18 4:25 5:13,25 6:13,13 7:3,16,23 8:6 9:14 9:19,19 15:11,14 23:1,5,16 24:10 36:1 41:10 42:9 45:5,9 51:12,22 53:3 58:15,16 1.6 20:2 10 46:25 10.3 34:25				

10.4 34:25	5			
10.57 58:13	5 22:17 27:17			
11.15 57:18 58:2,7	52 59:1			
58:11	54 59:2			
12 37:20				
13 10:13 19:8	6			
14 37:15,19	633 10:22			
14th 39:6				
15 40:17	7			
17 58:18	7 11:7			
1980s 36:22	7(2)(d) 11:3			
1987 36:22				
2	8			
2 1:25 2:3,5,18,19	8 11:7 19:1			
4:11 5:1 6:22 7:2	800 10:22			
8:1 10:2 11:24	9			
13:2 15:12,16	9 58:17			
23:18 25:3,20	9.30 1:2			
26:4,19 29:4	90 1:14 36:23			
30:16 31:1,7,8	999 13:15 14:7 48:8			
34:13 35:25 40:4				
41:8 42:7,10,12				
42:13 45:5 47:25				
48:3,4 51:16,23				
53:4				
20 26:16 57:15				
2017 52:3				
2018 1:1				
22 58:19				
28 56:23				
29 58:20				
3				
3 1:1,3 13:2 15:15				
40:4 58:15				
30 8:16 35:14 36:3				
37:8 45:24				
35 58:21				
4				
4 15:8				
40 58:22				
45 58:23				
49 58:24				