# OPUS2 

Grenfell Tower Inquiry

Day 87

February 9, 2021

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(10.00 am)

SIR MARTIN MOORE-BICK: Good morning, everyone. Welcome to today's hearing. As usual I'm joined by my fellow panel members, Ms Thouria Istephan and Mr Ali Akbor.
MS ISTEPHAN: Good morning.
MR AKBOR: Good morning.
SIR MARTIN MOORE-BICK: Now, as I've said before, I would be very grateful if those of you who are not active participants in the hearing, which will normally include the witnesses' legal representatives, would kindly keep your cameras and microphones switched off at all times, unless for some reason you think it's necessary to intervene.

Before we meet the witness, I'm going to invite Mr Millett to say a few words.

Yes, Mr Millett.
Statement by COUNSEL TO THE INQUIRY
MR MILLETT: Mr Chairman, thank you very much.
Today we begin taking the evidence of the Arconic witnesses. Arconic was the manufacturer and the seller of the rainscreen panels that were installed as the cladding on Grenfell Tower. The product was Reynobond ACM 55 PE in cassette fix.

As the panel knows from my opening statement at the

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start of this Module 2, we had invited certain Arconic witnesses who are located in France and Germany to attend to give oral evidence to the Inquiry. Those witnesses are specifically:

Mr Claude Schmidt, managing director of Arconic Architectural Products in Merxheim, France. Mr Schmidt has now belatedly agreed unconditionally to give oral evidence on behalf of the company. I will return to him in a moment.

Mr Claude Wehrle, head of the technical sales support team of Arconic, also based at Merxheim. At the time of his most recent statement of 11 September 2019, he was still employed at Arconic. However, we understand he has now moved to another company. His witness statement, the number of which I will read into the record, is $\{\mathrm{MET} 00053190\}$.

Mr Peter Froehlich, product manager for Reynobond. At the time of his statement, 10 September 2019, we believe he was employed at Arconic, but we understand that he is no longer employed there. His witness statement is at \{MET00053197\}.

Gwenaelle Derrendinger, whose job title was inside sales assistant at Arconic Architectural Products, which is an internal sales support role. We understand that she has moved on from Arconic as well. Her witness
statement is at $\{\mathrm{MET00053191} \mathrm{\}}$.
Mr Wehrle and Ms Derrendinger reside in France. Mr Froehlich resides in Germany. Each of these three witnesses has been given a final chance to decide whether or not to come to give evidence to the Inquiry. Having been told that Mr Schmidt has changed his mind and is now willing to do so unconditionally, they still refuse to come to assist you, I regret to say.

The basis of their refusal is that they consider that they might expose themselves to prosecution under Article 1 bis of French Law Number 68-678 of 26 July 1968 as modified in 1980. That law is otherwise known as the French Blocking Statute or FBS.

Article 1 bis of the FBS provides as follows:
"Subject to international treaties or agreements and applicable laws and regulations, any individual is prohibited from requesting, seeking or disclosing in writing, orally or in any other form documents or information of an economic, commercial, industrial, financial or technical nature with a view to establishing evidence in foreign judicial or administrative proceedings or in relation thereto."

To be clear, these three witnesses fear prosecution by the French authorities for providing information to the Inquiry. That includes oral evidence.

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The position as at today is, in summary, as follows: until the summer of 2020, DLA Piper represented Arconic as a company and all of the witnesses as individuals. Through their lawyers, Arconic and the individual witnesses relied on the FBS as a reason not to provide any documents or information to the Inquiry. They gave disclosure of the majority of their documents, not pursuant to the Inquiry's own powers of compulsion of evidence, but, in the end, after service of a European Investigation Order as part of a criminal procedure operated by the Metropolitan Police, who then disclosed the documents they received to the Inquiry in turn.

In March 2020, after Module 1 hearings had been suspended and after the Attorney General's undertaking had been secured, Arconic told the Inquiry that the FBS prevented Arconic's potential witnesses -- all of them -- from giving any oral evidence to the Inquiry. That included Ms Deborah French, Vince Meakins and Peter Froehlich, even though they are not resident in France. At that stage, none of the potential witnesses had taken their own independent legal advice about the FBS, independent of Arconic.

As a result, the Inquiry engaged the FCDO and instigated discussions at the highest level in government between the French and the United Kingdom
governments respectively in order to see whether an international agreement could be reached whereby the French authorities could give adequate assurances to Arconic witnesses that they would not be prosecuted under the FBS if they gave oral evidence to the Inquiry.

Those discussions took a number of months, and resulted in a note verbale of 7 December 2020, received by the Inquiry on 8 December 2020. That note verbale said that it was the opinion of the French government that the Inquiry does not appear to fall within the scope of Article 1 bis of the FBS and that consequently:
"The French authorities do not share the position that the Blocking Statute constitutes an obstacle to the examination of Arconic's employees before the Inquiry."

However, the note verbale also said that the FBS did not confer any power on the French administration to remove a prohibition thereunder, and that it was what it called jurisdictions, in other words courts, that have the authority over the interpretation of the criminal law. The note verbale does not go so far, therefore, as to offer immunity to Arconic's witnesses from prosecution under the FBS, because that is something that the French government says it cannot provide.

That means that if Arconic's witnesses gave oral evidence, although they would have the benefit of the

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protection of the United Kingdom Attorney General's undertaking in respect of any offences committed in the United Kingdom, or capable of being prosecuted, which arises out of the substance of their answers, they would not have the benefit of any protection in respect of the French Blocking Statute, which may be infringed by the giving of any information, whether or not it incriminates the witness.

Since this Inquiry is not a court, and cannot determine a person's civil or criminal liability, it appears to the Inquiry to be very doubtful that the French Blocking Statute has any application to evidence given to the Inquiry. But, even if the French Blocking Statute were to be engaged, then as a matter of English law, the position is that whether these witnesses must give evidence in the face of the French Blocking Statute is a matter of the panel's discretion. That discretion is a wide one. The English cases dealing with documentary disclosure in this context say that someone seeking to be excused from their disclosure obligations in civil proceedings, which would be caught by the French Blocking Statute, must satisfy the court with supporting evidence that there is a real risk of prosecution if they complied. Even assuming that the French Blocking Statute applied, none of the witnesses
has provided such evidence.
In fairness to Arconic and the three recalcitrant witnesses, I would point out the following things:

First, although Arconic itself originally raised the French Blocking Statute objection in respect of all of its potential witnesses, in June 2020 it arranged for each of these witnesses, except Mr Claude Schmidt, to take their own independent legal advice.
Claude Schmidt, Arconic's president, remained advised by DLAP, Arconic's solicitors. Ms Deborah French and Mr Vince Meakins have chosen, on advice from a large and reputable firm of solicitors, to give evidence.

## Claude Wehrle, Peter Froehlich and

Gwenaelle Derrendinger, based in France and Germany, have refused to do so on French or German legal advice.

Arconic would like it known that the decision not to attend is the independent decision of each of these witnesses. The Inquiry's position is, first, that it was never so in respect of Mr Schmidt, who remained and remains advised and represented by DLAP, Arconic's solicitors, as his own RLR; secondly, although that is so now in respect of the three remaining foreign witnesses, it was Arconic that originated the objection based on the French Blocking Statute on behalf of all such witnesses.

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Secondly, the legal advisers of each of these three witnesses has told the Inquiry that they cannot advise their clients, these witnesses, to run the risk of committing a criminal offence under the French Blocking Statute. The Inquiry's position is that that is too simplistic an approach, and it ignores the English court's approach of demanding an objective and realistic assessment of the risk based on evidence.

Thirdly, although the French Blocking Statute excludes any arrangements made by international treaty, there is no international treaty relating to these three witnesses and none is imminent.

International treaties take a long time to negotiate and we cannot sit and wait for these lucubrations to materialise in a binding and legal agreement with the Republic of France. The absence of any substantial risk of prosecution does not make an indefinite delay of that nature fair or proportionate. It would be a significant interruption to the Inquiry's work.

Summarising it thus far, therefore, the Inquiry's position is that the refusal of these witnesses to come and give evidence is unreasonable. They cannot be compelled because a notice under section 21 cannot be enforced in France or in Germany. They have nonetheless been sent section 21 notices all the same.

What I have said may be or is contested by Arconic.
You will hear from Arconic in detail about these matter in their Module 2 closing submissions. Arconic says that it is unfair that it has no opportunity to make its submissions about all this at this stage, but I should just point out that it has not applied to address you now on them, and all I would say at this stage is that I am simply laying out publicly the Inquiry's position in response to Arconic's stance, and to explain the background to why there are so few Arconic witnesses giving oral evidence to the Inquiry.

Members of the panel, you may very well decide, at the end of the day, having heard from Arconic, that it was fair and reasonable to excuse these witnesses from coming to give evidence. That must remain a matter for you, having heard all the arguments. But the Inquiry counsel team's position is that it is not reasonable.

As I mentioned before, on 20 January 2021, after some weeks of correspondence between DLA Piper and the Inquiry, Claude Schmidt agreed to give oral evidence, without any of the conditions that he and Arconic had previously sought to impose on his doing so. We have, therefore, quite late on, revised the Module 2 timetable to take account of that fact, and one would hope that many of the questions we wish to put to

Mr Wehrle and the other non-UK witnesses would be answered by him.

However, it may also be necessary to set out the further questions that we would have wished to put to those witnesses in a separate presentation, and we will keep that question under review as the evidence progresses.

Mr Schmidt's command of English is not so strong as to give him the confidence to give his evidence in English, and so we have arranged for him to give his evidence through interpreters, and to be shown some of the documents in the French language with English translations and vice versa where we can. We will explain a little more about that process when he comes to give evidence.

So we will now proceed with our questioning of the Arconic witnesses who have agreed to attend, but without all of the people who may be able to answer all of the questions that we have.

Mr Chairman, I would now like, please, to call Ms Deborah French.
SIR MARTIN MOORE-BICK: Thank you very much, Mr Millett.
Well, we can now meet today's witness, Ms French.
MS DEBORAH FRENCH (called)
SIR MARTIN MOORE-BICK: Ms French, I think you're there
waiting to be questioned.
Can you see me and can you hear me?
THE WITNESS: Yes, I can, sir.
SIR MARTIN MOORE-BICK: Good, thank you very much.
Now, I understand you would prefer to take the oath
rather than to make an affirmation?
THE WITNESS: Yes, please.
SIR MARTIN MOORE-BICK: Right. Do you have a New Testament
with you, or a Bible which contains the New Testament?
THE WITNESS: Yes, I do, yes.
SIR MARTIN MOORE-BICK: On the screen in front of you, you
may find the words of the oath. Are they there?
THE WITNESS: Yes, they are.
SIR MARTIN MOORE-BICK: Would you take the Bible in your
right hand, please, and repeat the words on the screen.
(Witness sworn)
SIR MARTIN MOORE-BICK: Thank you very much.
Now, just a couple of housekeeping matters we have
to deal with.
First of all, can you confirm that you're alone in
the room from which you're giving evidence?
THE WITNESS: Yes, I can confirm that.
SIR MARTIN MOORE-BICK: Thank you.
Can you also confirm that you have no documents or
other materials with you?
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## THE WITNESS: No, none at all.

SIR MARTIN MOORE-BICK: Good, thank you.
Finally, can you confirm that your mobile phone is
in another room and that you don't have any other
electronic device in the room which is capable of receiving messages?
THE WITNESS: No, I have nothing in the room.
SIR MARTIN MOORE-BICK: Lovely, thank you very much indeed.
Now, you probably know this, but I should tell you
that your legal representatives are in the hearing room
following the evidence. They can intervene if they
consider it necessary to do so, but otherwise l've asked
them to keep their microphones and cameras switched off to avoid technical problems. All right?
THE WITNESS: Okay.
SIR MARTIN MOORE-BICK: I hope we shan't have any problems
with sound or vision. If we do, we'll take a short
break while the technical team resolve them. All right?
If you need to attract my attention for any reason,
just please indicate in some appropriate way and we'll see what the problem is.

You might like to know that we are planning to have
a short break roughly halfway through each session. It
will be about 11.15 in the morning session, and about
3.15 in the afternoon session. But if at any stage you

> think you need an additional break, will you just
> indicate and we will try to accommodate you.
> One thing I do need to mention, because we're going to have breaks in your evidence, once you have started giving evidence, it's important that you don't discuss your evidence or anything relating to it with anyone else until you have completely finished. I don't know whether your evidence will go over until tomorrow, but there is obviously an opportunity overnight to talk to people, and please resist it.
> I will try to remind you of that whenever we have a break, but if I fail to do so, please bear it in mind nonetheless. All right?
> Now, before we start, is there any question you have or anything you would like to bring to my attention?
> THE WITNESS: No, not at the moment. Thank you, sir.
> SIR MARTIN MOORE-BICK: You're ready to go, good. All right. Thank you very much.
> Well, in that case, I will invite Mr Millett to put some questions to you.
> MR HOCKMAN: Sir, I do apologise for interrupting. This is Stephen Hockman on behalf of Arconic. It's merely a technical point. My transcript is behaving in
> a slightly curious way. I don't know if this affects anyone else. If it doesn't, then I will immediately go

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away and try and sort it out. But at the moment what seems to be happening is that the transcript is scrolling continuously through yesterday's proceedings and not recording what is being said today.
SIR MARTIN MOORE-BICK: Right, thank you for drawing that to my attention, Mr Hockman.
MR MILLETT: I was going to mention when you got to the end of your introduction, I have had a general message that we have had a number of objections from other RLRs that the transcript is not working for them, so I am afraid -- and I apologise to the witness as well -- we will have to take a break while we sort this out, because clearly they need to be able to see the transcript.
SIR MARTIN MOORE-BICK: Of course. We all need to have the transcript.

Well, Ms French, that's very disappointing, isn't it? We have a problem with the technology right at the beginning.

I think we will have to take a break. We will get back to you as soon as we can, once we've got the problem sorted out.
THE WITNESS: Okay.
SIR MARTIN MOORE-BICK: So remember what I've just said to you. You haven't actually started giving your evidence,
all to come back into the hearing room really just so
that I can explain what's been going on.

As you will realise by now, we have a serious problem with one aspect of the technology. I should make it clear that it's not a problem with the remote video platform which we are using. The problem resides in the rolling transcript which, for reasons I can't explain, was not going out properly to the various lawyers who have to be involved in the hearing.

It's not possible for them to deal with the hearing without the benefit of the rolling transcript, and we have been making efforts, or Opus have on our behalf, to try to restore the connection. Unfortunately it's been much more difficult to do that than anyone had expected,

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so I have decided that the sensible course to take is to adjourn the hearing for a bit longer in order to give Opus a real opportunity to identify the fault, correct it, and ensure that, when we come back, we are ready to go on without interruption.

Now, Ms French, I hope you have been able to hear everything I've just said. I'm sorry, this is very inconvenient for you, and I appreciate that fully, but there is nothing I can do for the time being. I hope that at least if we say now that we will adjourn until 11.30, it will at least give you an opportunity to leave the room, make yourself a cup of coffee or whatever, and I'm hoping that by 11.30 the problem will have been resolved and we can continue then without interruption. THE WITNESS: Okay.
SIR MARTIN MOORE-BICK: There it is. I'm very sorry.
I apologise to everyone for this difficulty.
We will break now and resume the hearing at 11.30.
Thank you very much.
(11.08 am)
(A short break)
(11.40 am)

SIR MARTIN MOORE-BICK: Welcome back, everyone. I'm sorry
that the adjournment lasted a little longer than
I originally said it would, but the problem took a bit
we have kept you hanging on like this. It's disruptive,
I understand that, but I'm afraid there was nothing we could do about it. But we are now ready to continue, so, Mr Millett, when you are ready.

Questions from COUNSEL TO THE INQUIRY
MR MILLETT: Mr Chairman, thank you very much.
Ms French, first of all, can I start by thanking you very much for attending this public inquiry to give your evidence. We are very grateful to you for coming.

If you have any difficulty understanding any of the questions that I'm going to ask you, please say and I can put the question in a different way or repeat it.

If you feel you need a break at any point, please let us know, although we will be taking scheduled breaks during the course of the day. I don't quite know whether we're going to run straight to lunch time -I suspect we might -- but we will certainty be taking a break in the middle of the afternoon.

Can I also just say that we would like you very much
to keep your voice up so that the transcriber, who is also on this call, can get down your evidence onto the transcript so that everybody can read it. Also, when you are giving answers yes or no, try to say "yes" or "no" and not nod or shake your head as the case may be.

Now, Ms French, you have made two witness
statements, and they will appear on the screen in front of you have. Can we go, first, please, to \{MET00019063\}.

This is your statement dated 14 September 2017, and we will call this your first witness statement. It's eight pages long and it's unsigned.

Can I just get you to confirm that that is your first witness statement, just looking at that first page there?
A. Yes, it is.
Q. Thank you.

Can we now go to $\{$ MET00053162\}, please. This is your statement dated 4 November 2019, as you can see there, and we will call this your second witness statement. It's 34 pages long, and if we could go, please, to page 34 , we will see the signature there, just above the date, 4 November 2019.
Is that your signature?
A. Yes, it is.
Q. Have you read these statements recently?
A. Yes, I have.
Q. Now, I have a correction that I want to propose to you, if I may.

Can we look at your second witness statement at paragraph 3 on page 1, please, $\{$ MET00053162\}. If you look at paragraph 3, in the third sentence there you say, with reference to your first statement:
"I have had an opportunity to re-read that statement and confirm that I have no corrections to make other than the minor clarification at paragraph 63 below."

Now, let's look at paragraph 63. You will find that on page 17 \{MET00053162/17\}, please. It's a statement about defects in Reynobond, and you will see paragraph 63, you say:
"Prior to 14 June 2017, I was not aware of any particular defects or concerns regarding either Reynobond PE or FR."

If you look at paragraph 64, immediately below, at the very bottom of the page, if we can just be shown the very bottom of that page, you say, two lines up from the bottom:
"I would however note that in my First Witness Statement I indicated that my involvement in the Grenfell Tower project began in early 2013 and that

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I attended a meeting with Mr Geof Blades (CEP), Mr Bruce Sounes (Studio E) and a representative of Leadbitter on 4 March 2013."

You then I think go on to correct that, saying that it was likely that your initial contact with the project was October 2012.

Did you mean to say that the correction to your first witness statement was paragraph 64 and not paragraph 63?
A. I ... in terms of the paragraphs, I'm ... yes, it would seem it's paragraph 64. But I had altered it through to the date that I thought I'd first made contact on that particular project.
Q. Yes. Thank you.

Save for that correction, do you say that the contents of these two witness statements are true?
A. Yes, I do.
Q. Have you discussed these statements or your evidence that you're going to give today with anybody before coming here today?
A. No, I haven't.
Q. Now, when you were working at Arconic, I think it was known as Alcoa; is that right?
A. That's right.
Q. In your statements, you refer to that entity as AAP-SAS.

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    I'm going to refer to that entity as Arconic throughout
    the questions and answers. Is that clear to you?
A. Yes.
Q. Thank you.
    I'm going to start with some questions about your
    role, and in that the dates of your employment and what
    it involved.
            Am I right in thinking that you started working at
        Arconic in October 2007?
A. Yes.
Q. And you left at the end of December 2014; yes?
A. Yes.
Q. In early 2015 you joined a company I think called
    Taylor Maxwell; is that right?
A. Yes
Q. If we look at your first witness statement
    {MET00019063}, please, I would like to go to
    paragraph 2. If we could just have your first witness
    statement up, please, at paragraph 2, you say:
                            "Between October 2007 and December 2014 my job title
was UK Sales Manager for Alcoa Architectural Products
SAS ('AAP SAS') [which we will call Arconic] based in
Merxheim, France. Because I was (and remain) resident
in the UK I was employed by Kawneer UK Limited (an
associate of [Arconic]) although I received the
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    overwhelming majority of my instructions from and
    reported to personnel at [Arconic].'
        Now, you weren't directly employed by Arconic, were
    you?
A. No, I wasn't.
Q. You were employed, I think, by the company you identify
        here, namely Kawneer UK Limited; is that right?
A. That's right, yes.
Q. You say that that company was an associate of Arconic.
        Can you explain how Kawneer UK Limited is or was
        associated with Arconic?
A. Kawneer was part of the Alcoa group, as was
    Alcoa Architectural Products, which you're referring to
    as Arconic. So my salary was paid through Kawneer, and
    other associated HR items.
Q. Yes, I see. When you say that Kawneer was part of the
    Alcoa group, do you mean it was a company owned by
    Alcoa?
A. Yes.
Q. Now, when you say, as I've just shown you, that the
        overwhelming majority of your instructions came from
        Arconic, do you mean that you had instructions from
        elsewhere as well?
A. No, just from Arconic.
Q. I see.
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A. Yes.
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Q. Yes, I see. When you say that Kawneer was part of the Alcoa group, do you mean it was a company owned by Alcoa?
A. Yes.
Q. Now, when you say, as I've just shown you, that the verwhelming majority of your instructions came from elsewhere as well?
A. No, just from Arconic.
Q. I see.
A. In Merxheim
Q. In Merxheim. Did you ever take instructions from anywhere else?
A. No, only -- nothing at all, only from -- Kawneer paid my salary, and a company car was provided and IT equipment.
Q. I think you also had an Alcoa email address, didn't you?
A. Yes, I did.
Q. Can we look at your second witness statement, please, at paragraph 11 on page 3 \{MET00053162/3\}. You say in paragraph 11:
"As explained in my First Witness Statement, I was technically employed by a company called Kawneer UK Limited. I did not work with a team at Kawneer and my only colleague was Robert Campbell who worked as a sales representative for Reynolux, another product of [Arconic]. Robert and I did not work together as such but would refer leads to one another. I did not report to anyone at Kawneer and, to the best of my knowledge, no one else at Kawneer had any involvement with [Arconic]. I received a salary for my work and did not work on a commission basis."

Now, I've shown you all of that. Just a number of questions which flow from it.

Am I right in thinking that your employment at Kawneer was not as a normal employee; you weren't

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furthering the business of Kawneer, as opposed to Arconic generally?
A. I didn't work for Kawneer, no.
Q. Right. So your role was to promote sales for Arconic; is that right?
A. Absolutely, yes.
Q. And you were appointed via Kawneer, basically as an arrangement within the Arconic group; is that --
A. Yes, yes.
Q. Do you know why Arconic had that arrangement with Kawneer?
A. I don't. As I say, the only $--I$ had my salary received through Kawneer, and my IT equipment and company car. That was all. That was the only dealings I had with them.
Q. Your formal contract of employment was with Kawneer?
A. Yes.
Q. Now, to whom at Arconic did you report during your time, in general, while working for Arconic?
A. Latterly it would have been Peter Froehlich.
Q. Right, and specifically from 2012 onwards, Peter Froehlich?
A. Yes.
Q. Was that reporting line formalised in any way, do you remember?
A. I can't remember in terms of the formalities of it .

## Q. Right.

When you were working there, you say you didn't have an office, you just worked from home and travelled to meet customers; is that right?
A. That's right.
Q. Right. Where did you keep important documents that were important to your job?
A. They would have been either with me at the time or they would have been in my office at home.
Q. I see. How did you keep those documents at home?
A. They would have been in -- if they were paper versions they would have been in my office, in files, in my desk, or in my work case.
Q. Right. Did you have an Arconic laptop or computer, or was it your personal laptop or computer?
A. No, I didn't use my own personal equipment for any work-related duties at all.
Q. So they were Arconic equipment, were they?
A. Yeah, they were issued through Kawneer, though, but they were Alcoa's, Arconic's, yes.
Q. How did you usually communicate with your contacts at Arconic?
A. Either phone or email.
Q. And you signed yourself on those emails, as you say, not

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only with an Alcoa email address, but also as a sales representative for Alcoa, or Arconic latterly .
A. Yes, that's right.
Q. Yes. So is it right to say that to the outside world, anyone dealing with you from the outside, you were dealing on behalf of Arconic?
A. That's right, yes.
Q. Now, I want to look at the relationships within Arconic, if I can.

You mention in your witness statement we've just seen that you worked alongside a Mr Robert Campbell, and you say he represented Reynolux, or was the sales representative for Reynolux. We may come to the differences between those products in a moment, but just for the moment, do I understand it correctly that you meant that you were the sales representative for Reynobond, the product?
A. Yes.
Q. And you say that you didn't work together with Robert Campbell, but you would refer leads to each other. In what circumstances would you refer a lead to Robert Campbell?
A. If we had a customer requesting some Reynolux product, then I would refer that to him to deal with, with the customer. I wouldn't deal with that directly myself.
Q. I see. Would the same work vice versa? If somebody got hold of Robert Campbell but wanted Reynobond, he would refer the customer to you; is that right?
A. Yes, that's right.
Q. Would a customer have to ask specifically for Reynolux or was there some other way that the customer would know that you would refer a lead to Robert Campbell?
A. They would generally ask for Reynolux, and -- they would generally ask for Reynolux.
Q. Yes, thank you.

Can we look at Peter Froehlich's statement, please. This is $\{$ MET00053197/3\}. It's a long paragraph about his role, and I want to look at page 3 , but it starts on page 2. I don't need to go back to that.

I would like to look with you, please, at the middle of that page. It's quite difficult to navigate, so if it could be blown up. Thank you very much.

Now, he says, and on the screen it's about seven lines down:
"From around 2011/2012 ..."
Can you see that?
A. Yes, I can.
Q. He says:
"... I then became responsible for all European representatives, including UK, France and Spain ..."

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And he lists some names, and then he lists, after Portugal, your name:
" ... Deborah French (later Vince Meakins), UK ..."
Did you report to Peter Froehlich from 2011/2012?
A. Yes, I did.
Q. He is right about those dates?
A. Yes.
Q. Okay.

Now, do I understand correctly that Peter Froehlich was in charge of Reynobond sales for the UK, among other countries?
A. Yes, he was.
Q. Was he also in charge of Reynolux, do you know?
A. No, I don't believe he was.
Q. What other Arconic products, if any, was Peter Froehlich in charge of, do you know?
A. My understanding was it was just Reynobond.
Q. Right.

Am I right that Peter Froehlich reported to the
director of sales and marketing?
A. That's right, yes.
Q. Who was that, do you remember, during the period 2012 to 2016?
A. There were two, there was Guy Sheidecker and then after that Alain Flacon, but I'm unsure of the exact dates
that they were both within their positions.
Q. Yes. So the reporting line would therefore be from you up to Peter Froehlich in relation to Reynobond, and from Peter Froehlich either to Guy Sheidecker or Alain Flacon?
A. That's right.
Q. Depending on when Alain Flacon took over from Guy Sheidecker.
A. Yes.
Q. Was Peter Froehlich's job focused on sales particularly?
A. I understand they were, yes.
Q. Right. And I say sales; I mean sales as opposed to having a technical role or a quality assurance role of some kind.
A. No, it was purely sales.
Q. Purely sales.

Am I right that the director of sales and marketing, whoever it was, from time to time would report to the managing director at Merxheim?
A. That's right.
Q. And that was Monsieur Claude Schmidt, was it?
A. Yes.
Q. Was it always Mr Claude Schmidt?
A. From when I joined, yes, it was.
Q. Right.

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Now, you have told us -- and indeed we see in your second statement -- that you were paid a salary and you didn't work on a commission basis. Who paid your salary? Was that Kawneer?
A. Yes, it was.
Q. Who reviewed your performance?
A. Peter Froehlich.
Q. Right. Was he employed by Kawneer?
A. No, I don't believe so.
Q. I see.

Can we look at Peter Froehlich's exhibit at page 23. This is $\{$ MET00053161/23\}, please. There is an email, which will pop up in a moment -- there it is -- from you to Peter Froehlich dated 6 June 2014, the date is in French, and it's copied to yourself. The subject is, "RE: Projects in Pipeline and action plan to achieve the forecast".

You say in the first line there:
"Ref the RB [forecast], yes I am working towards achieving the target and will be close to it."

Now, do I understand correctly from this that you had sales targets?
A. Yes, I did.
Q. Were those to meet forecast sales figures?
A. Yes, they were.

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Q. Who set those targets, do you remember?
A. Merxheim.
Q. Who at Merxheim?
A. Peter Froehlich.
Q. Did he have, to the best of your recollection, autonomy
        about those targets or did he get those targets from
        higher up?
A. I'm not entirely sure, but I took them straight from
    Peter.
Q. Right. How often did they come to you? How often did
    he give you these sales targets?
A. Once a year.
Q. And what time of the year?
A. I can't remember, sorry.
Q. Right. But did they run for the calendar year, or for
        a financial year which was different from the calendar
        year?
A. I honestly can't remember whether they were financial
        year or calendar year.
Q. Did they come to you in writing? Were they a written
        formal set of targets?
A. Erm ... again, I couldn't answer that without --
        I couldn't answer that, sorry.
Q. Right.
A. I can't remember.
3 1
Q. Do you remember whether the targets worked to a calendar
    year-end or to some other end date?
A. They would have been over a 12-month period, but I'm not
    sure whether that was calendar year or a financial year.
    I can't remember.
Q. Were you expected to achieve those targets in each
    period or each year?
A. Yes, that was the aim of them, to work towards those
    targets.
Q. Were those targets linked to a particular product,
        for example ACM?
A. They were -- my targets were for Reynobond.
Q. Right. And were they linked to an amount of product or
        to a profit generated?
A. No, it would have been square metres volume.
Q. Right. So they weren't financial targets, they were
        volume?
A. No, they were volume targets.
Q. When you say they were for you, that means they were
    volume for the UK targets?
A. Volume for the UK targets, yes.
Q. Did you receive a bonus for meeting or exceeding that
    target in any year?
A. No.
Q. Was your performance review or financial benefit at all
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linked to whether you achieved those targets?
A. No, not at all.
Q. Right. So what was the purpose of those targets, as far as you were concerned?
A. For Alcoa to grow Reynobond in the UK in terms of market growth.
Q. Right.

Was there an occasion on which you failed to meet
the target you were set by Mr Froehlich for a particular period?
A. We sometimes met those targets, but not -- certainly in the early days of me joining we weren't meeting those targets.
Q. What were the consequences of not meeting those targets on those occasions?
A. There were no consequences in terms of -- in that sense, none.
Q. Can we just go back to the email we were looking at a moment ago at $\{$ MET00053161/23\}, please. You list there a number of projects, and you can see the first three there that you describe as being "very close to being won/waiting for orders to be placed", and they're examples. You say Waylands House, 12,000 square metres; Swansea Towers, 11,000; Pendleton's, 35,000 square metres; and there is also, if you look a bit further
down, Brook House, 6,500 square metres, "waiting for orders to be placed".

In each case, was the Reynobond you were hoping to get orders for or had in part got orders for standard PE?
A. A lot of them were, yes. I can't remember individually, but yes, a lot of them were PE.
Q. Do you remember whether at the time you knew, in the case of each of the products I've just identified, what insulation was being used alongside the rainscreen that you were selling?
A. No, I was not involved in any form of insulation --
Q. Right.
A. -- with any project.
Q. I see.

Now, you will also see, going back to that email, that there is a second list just below the long list, halfway down the email. You say:
"Projects I am still working on but confident we will get them are
"Grenfel Towers [sic] 3000m2 - Specified RB waiting for final colour approval orders expected Q4."

Am I right to think that you were selling to a number of big cladding projects simultaneously at any one time?
A. Yes, talking to various different fabricators about projects they were working on, yes.
Q. As we can see from the list above this, you had orders for 35,000 square metres, 12,000 square metres, possibly 11,000 square metres. In the context of projects like that, is it right that Grenfell Tower was quite a small project, with 3,000 metres?
A. I wouldn't say it was small, it was part of the work that I was doing on a day-to-day basis.
Q. Right.

Would you say that comparatively speaking -- well, let me ask it differently.

Comparatively speaking, how important was the Grenfell Tower project to you at this time --mid-2014 -- for meeting your sales forecast which applied for that period?
A. I couldn't possibly $--I$ couldn't possibly give an answer to that, I'm sorry. I can't remember how far off I would have been from those targets at that point.
Q. Now, there was a team in Arconic called the technical sales support team, wasn't there?
A. Yes.
Q. Am I right in thinking that Claude Wehrle was the most senior person in that team?
A. Yes, he was.

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Q. Have I pronounced his name correctly?
A. Probably better than I can.
Q. Now, that team provided technical support for sales,
    didn't they?
A. Yes, they did.
Q. And we've understood that Claude Wehrle's role would
    include getting technical certification relevant to each
    region; is that correct?
A. Yes.
Q. Was your understanding that if a region's sales would be
        assisted by certification of technical performance,
        Mr Wehrle's team would make the arrangements to obtain
        that certification?
A. Yes, they were in charge of those aspects.
Q. As I understand it, the technical sales support team
        could answer customer questions about products; is that
        right?
A. That's right.
Q. When would you routinely refer a question to the
        technical sales support team?
A. If a customer, fabricator, directly asked me a question,
        I would then forward that to the -- to Claude's team and
        ask them for a response or speak to them on the phone,
        but mostly by email.
Q. Would you ever answer such questions yourself?
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A. Generally not, no, not unless I'd had some information from the team first of all.
Q. I see. What sort of questions might you be able to answer?
A. I could deal with simple questions like the colours, availabilities, widths of materials that we were producing, but in terms of things like, you know, wind loads, other more technical details, then I would refer that to that team.
Q. Is it right that Claude Wehrle reported to the director of sales and marketing, at least while you were in post at Arconic?
A. I believe so, yes.
Q. Does that mean that he reported to the same person as Peter Froehlich?
A. Yes, I believe so.
Q. Was the technical sales support team considered to be a function of marketing, so there to support sales?
A. They did have interaction with the marketing team to develop information that went into marketing tools.
Q. Yes, but my question was a slightly different one. Was the technical sales support team's function to support marketing?
A. I don't know, I'm not sure about specifically that question.

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Q. There was a separate technical team at Merxheim, wasn't there, that worked on the products?
A. Yes.
Q. For example, research and development, new core recipes, et cetera; is that --
A. That's right.
Q. I see. So where did the technical sales support team sit between the technical team at Merxheim on the one hand, and you as the customer-facing sales representative on the other?
A. Generally it all went through Claude's team, the customer sales technical team.
Q. Right.

Do you remember that there was also a team based at Merxheim called the inside sales team?
A. Yes, I do.
Q. What was the nature of your dealings with the inside sales team?
A. They would basically act as a sort of inside administrator for work that I was doing with customers in the UK, and they then did the same thing with other countries.
Q. When you say inside administrator, what do you mean? What was their function?
A. So they would organise samples, they would deal with
Q. Again, I'm not sure that I have pronounced her name correctly .
A. Yes, that's right
Q. Is it right that if she wasn't available, you would sometimes deal with Marie-Claude Jordan?
A. Yes, that's right.
Q. Now, Gwenaelle Derrendinger says that her role was largely supporting the sales activities of sales representatives; is she right about that?
A. Yes, she acted as a back-up for us.
Q. Did her role involve supplying marketing literature and responding to non-technical queries?
A. Yes, I believe so.
Q. And also confirming orders?
A. Yes.
Q. She says in her evidence that she was responsible for supporting Reynobond sales in the UK and other regions

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between 2013 and 2016. Is that your recollection? Is she right about that?
A. Yes, it is .
Q. I want to turn to ask you about products, and just clarify what products Arconic sold.

First of all, Reynobond.
Now, when we talk about Reynobond ACM, we mean a product made of two metal sheets with a core of a material. Is that, in very general terms, your understanding?
A. That's right.
Q. For $A C M$, is it right that the sheet is aluminium, but it could also be zinc or stainless steel or copper, there were other versions of those?
A. Yes, there were.
Q. They wouldn't be ACM, they might be ZCM.
A. That's right.
Q. You explain in your statements -- and there is no need to go to them -- that there were various options for Reynobond. I will summarise them and see if we can agree.

Is it right, some ACM was used for signage and internal linings?
A. That's right.
Q. There was a product called Reynobond 22 made up of two

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    0.2-millimetre thick aluminium sheets bonded on either
    side of a core; is that right?
A. Yes.
Q. Yes, and then Reynobond 33, which had 0.3-millimetre
        thick aluminium sheets bonded to a core?
A. That's right.
Q. Is it right that neither of those products, Reynobond 22
        or Reynobond 33,were for use on the external part of
        a building?
A. No, they weren't used for any form of architectural
        application.
Q. When you say architectural application, I think you mean
        rainscreen?
A. Yes.
Q. They were for signage or internal linings, weren't they,
        or perhaps corporate identity?
A. Yes, that's right.
Q. In your second statement I think you say you didn't sell
        those products ever; is that correct?
A. Yes, I didn't sell those directly. There were other
        people doing that.
Q. Did you represent those products and not sell them, or
        they just weren't in the ambit of your role?
A. No, I just didn't get involved with them. I would hand
        them over to other people to deal with.
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Q. Right. So you were really involved in Reynobond for architectural purposes?
A. Yes.
Q. I see. So from now on, having clarified that, when I talk about Reynobond, I'm going to mean the architectural product, unless I say otherwise or you correct me.
A. Okay.
Q. Now, Reynobond for architectural use -- is this right? -- was referred to as Reynobond or RB 55.
A. Yes.
Q. Am I right, that was made up of two 0.5 -millimetre thick aluminium sheets bonded to a core?
A. Yes.
Q. And the total thickness of Reynobond 55 was variable; am I right it came in 3 -millimetre, 4 -millimetre, and 6 -millimetre cores?
A. Yes.
Q. Including the core.
Now, you say in your evidence that the standard thickness for external use on buildings was 4 millimetres, including both sheets and the core.
A. Yes.
Q. And the way that that was recorded internally was RB 55 4?
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## A. That's right

Q. So if our panel here sees the expression "RB 554 " in any document, am I right that that means Reynobond ACM with a half-millimetre thick aluminium skin and an overall thickness, including the core, of 4 millimetres?
A. Yes.
Q. As I understand it -- is this right? -- there may have been a difference in the choices of coating. Various documents that we've seen suggest that there were two kinds of coating: PVDF on the one hand and Duragloss 5000 on the other; is that right?
A. Yes.
Q. Is it right that PVDF stands for polyvinylidene fluoride, or is that ... you would have to look it up, as I did?
A. Yes, I wouldn't be able to confirm that.
Q. Right. Do you know whether it was a membrane or came in membrane form?
A. No, I believe it was paint.
Q. It was paint.

Would it be possible for customers to order
Reynobond in either coating, either PVDF or
Duragloss 5000?
A. Yes, they could.

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Q. Now, turning to the cores available for Reynobond, is it right a customer could either get a PE core or an FR core?
A. That's right.
Q. As I understand it, the PE core was $100 \%$ thermoplastic, whereas FR was $70 \%$ mineral and $30 \%$ plastic; is that right?
A. Yes, I believe so.
Q. Would you refer to the PE core as standard?
A. Yes.
Q. And FR stood for fire retardant?
A. Yes.
Q. That's right.

Can we look at your second witness statement, please, at page 7 \{MET00053162/7\}, and I'd like to look with you, if I can, please, at paragraph 27.

Now, we may come back to this paragraph later, but just for now I want to look at the last two sentences. You say there:
"Since my departure from [Arconic] I understand that it has introduced into its range a third core type, A2. There may have been versions of an A2 Reynobond product available toward the end of my time at [Arconic] but I never sold it ."

Now, A2 core -- is this right? -- is $90 \%$ mineral
wool and $10 \%$ plastic.
A. I'm not sure of what the core was made up of, I just knew that they were looking at a different variety.
Q. Right. Maybe that's something we need to pursue with Mr Schmidt, since that's something he appears to have said in his statement at paragraph 17 \{MET00053187/7\}, but you can't confirm that?
A. No, I can't, I'm sorry.
Q. We may come back to A2 core later to see what further help you can give on that.

Can I then turn to zinc. There was also a product which had a zinc skin with a composite core; is that right?
A. Yes, that's right.
Q. Did you refer to that as ZCM?
A. Yes.
Q. Composite material.

Can we look at Claude Schmidt's exhibit 10, please. This is at $\{$ MET00053157/319\}. It's a document you may or may not have seen before, but let me show it to you. It's a technical datasheet for zinc composite panel.

If we just look at that page, Ms French, can you confirm that this is a document you've seen before or you're familiar with?
A. Yes, I am.

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Q. Can we go, please, to page 320 \{MET00053157/320\}. At the very bottom, up the side -- and I'm afraid this is the case with quite a lot of Arconic documents -- right at the bottom next to "Alcoa Architectural Products" you will see a date in vertical, do you see, and it says "08/2014".
A. Yes.
Q. So can we confidently date this document to August 2014, do you think?
A. I wouldn't be able to say either way. That's what it's saying on there.
Q. Right. Well, from your experience of dealing with documents such as this, where we see a date such as that, can we be confident that that's the date it's produced?
A. I would say so, yes.
Q. Right.

If we go back to page 319 \{MET00053157/319\}, please, you can see under "Main features", underneath the six colours at the top, if we can blow up the paragraph that says "Main features", it says:
"Two pre-weathered zinc skins bonded to a thermoplastic fire retardant core material."

Then under "Application", you see it says that it 's a composite material, and underneath that, a little bit
Q. Now, you say in your statement that stainless steel, copper and zinc had to be supplied only with FR core. Is that right?
A. Yes, that's my understanding.
Q. Is that confirmed by this datasheet?
A. Yes.
Q. Now, before this datasheet, before 2014, was that also the case, namely that ZCM only ever came with FR core?
A. Yes.
Q. I see. Do you know why ZCM, zinc composite material, could only be supplied with an FR core?
A. I don't, no.
Q. Did you ever ask?
A. I possibly did. I can't remember whether I did or not.
Q. Did you ever wonder to yourself why it was that ACM could come with a fully PE core without any
fire retardancy in it, but ZCM only ever came with an FR core? Did you ever wonder about that?
A. To be honest, it would have been down to some of the technical teams to decide those items.

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Q. Can we go to your first witness statement, please, at page 2 \{MET00019063/2\}, and I would like to look in that with you at paragraph 7. You say there, towards the bottom of the page:
"By the time I was discussing the Grenfell project there was an established trend that architects or designers of buildings were increasingly looking for exterior material that had a natural look and therefore natural materials such as ZCM and SSCM (as mentioned above in paragraph 3) became much more in demand. I understood that [Arconic] sourced its supplies of zinc for its RB ZCM from Unicore[sic] Building Products. Although Unicore had its own natural material range which it marketed as a solid zinc panel, [Arconic's] Reynobond ACM range included zinc appearance or finish, typically described as a zinc 'patina' ACM. However as a result of the arrangements agreed between [Arconic] and Umicore, if I received an enquiry for any zinc finish, or a finish having the appearance of zinc, I was required to promote the RB ZCM product and not the zinc patina ACM."

Now, I have read that all to you. Some questions follow.

Was the Reynobond zinc patina in fact an aluminium product finished to look like zinc?

[^0]A. I couldn't answer that absolutely with clarity, I couldn't answer exactly when that change was made, but it was -- it would have been likely a few -- couple of years into my time with Merxheim, but I honestly couldn't answer that. I can't remember.
Q. Right. I see. So long before your involvement in the Grenfell Tower project, then?
A. Again, I honestly can't remember. I want to answer these questions, but I can't -- I honestly couldn't -I couldn't answer that with proper clarity .
Q. Right, okay. We will come back to the zinc question later on.

Could Reynolux be coated in the zinc patina colour?
A. I believe so.
Q. So is it right, could Reynolux be sold as a zinc-look product that had no core?
A. Yes, I would -- I believe so, yes.
Q. Yes. So if somebody said, "I want a panel with a zinc look", would you then tell Robert Campbell that somebody had asked for something that he might be able to supply, namely Reynolux?
A. If it was necessary -- if it was relevant for what they wanted to do with it, then yes, I would.
Q. Could Reynolux be used as a rainscreen panel?
A. Not very often. It generally wasn't thick enough.

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There were occasions it was done in that thickness, but it 's not very often.
Q. Right. Why is that?
A. I believe it's not thick enough for what they need to do with the panels.
Q. Right, so --
A. But that's --
Q. I'm so sorry.
A. That's not an area that I -- that would automatically go to other people who were designing the external façades, but I don't know.
Q. I see.

Now, I want to look at the next question, which is fabrication.

Can we look at your second witness statement, please, at page $8\{$ MET00053162/8\}, and I would like to go to paragraph 29, and also 30 in fact. These are two quite long paragraphs, so I would like to read them out so everybody can see and hear what you're saying.

You say at 29:
"29. It is important to note that Reynobond was supplied as flat sheets of 'raw' material. Alone it serves no purpose and it must be cut and/or fabricated by specialist fabricators and then combined with many other components in order to have any utility.

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[Arconic's] customers were either specialist fabricators
who would cut and fabricate the Reynobond, or installers
who would have the Reynobond fabricated and then use it
as part of a rain-screen cladding system.
    "30. For the purpose of facades, Reynobond was most
often used by customers to create either rivet or
cassette rain-screen cladding systems. For a rivet
system, the Reynobond sheets would be cut to the
appropriate size by a fabricator and then screwed flat
into the rain-screen cladding system. With a cassette
system, the Reynobond would be formed by a fabricator
into hollow cassettes that would hang from the face of
the rain-screen cladding system. A cassette system
would be more expensive for the end user because it
required more work on the part of a fabricator.
However, how the Reynobond was to be used by a
fabricator was not relevant to [Arconic] in terms of
pricing or sale because [Arconic] simply supplied sheets
of Reynobond product. It did not specify, manufacture
or sell rivet or cassette rain-screen cladding systems."
    You say there, among other things, that Arconic only
    sells the flat material which must then be fabricated by
    a fabricator, for example CEP. Am I right, CEP is
    an example of such a fabricator?
A. Yes.
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Q. You say the mode of fixing, rivet or cassette, isn 't relevant to the pricing of Reynobond.

Can we go to Claude Wehrle's statement, please, at page 7 , and I want to look with you at what he says at paragraph 26. I'm sorry, it's $\{$ MET00053190/7\}. Paragraph 26, just five lines up from the bottom of that paragraph, he says:
"During my time at [Arconic], and speaking in general terms based on my limited understanding of how customers fabricate the product, the proportion of cassettes to rivet-type products has diminished substantially in Europe. In the UK, I understand that architects and planners had a preference for cassettes on visual amenity grounds for higher-value projects."

Do you agree with Claude Wehrle there that the UK preferred cassette-fix ACM because it was -- I'm summarising -- more aesthetically pleasing?
A. I would say that the work that we were doing, as in Alcoa/Arconic, in the UK was more cassette than rivet.
Q. So that was your experience --
A. Yes.
Q. - - that architects and planners had a preference for cassettes on aesthetic grounds?
A. Yes.
Q. Even though you have said it isn't relevant for pricing

## Q. So you would?

A. Yes, in general -- yes, sometimes I would know if it was cassette, but not in all cases, no.
Q. I understand.

Now, in the case of the supply to Grenfell Tower, to that project, you in fact had quite a lot of knowledge about what fixing would be used, didn't you?
A. Yes.
Q. Yes, and we'll come to look at that in detail later on in your evidence.

Can I then turn to your background and training. I want to ask you first about your work history. You say at paragraph 6 of your second statement on page 2 \{MET00053162/2\}:
"Prior to commencing work at [Arconic] I worked for

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a small metal distribution company (NB Metals Limited)
based in Welwyn Garden City as a sales representative selling aluminium extrusions to engineering companies and steel tool businesses. I was in this role for approximately two years between 2005 and 2007. Prior to this I worked for 6 months at Franklin Covey selling management and leadership training packages. Before that I worked for ThyssenKrupp for approximately eight years, again selling aluminium extrusions. My first job after leaving school in 1983 was working for Alcan, initially as an administrative assistant but later as a sales representative selling aluminium extrusions and sheets to engineers and fabricators. I do not have any formal relevant qualifications in relation to the role I had at [Arconic] and was not required by [Arconic] to obtain any such qualifications."

So in chronological order -- to see if we can summarise that -- you left school and worked for Alcan, and then became a sales representative selling aluminium extrusions and sheets; yes?
A. That's right.
Q. And then you worked for Thyssen Krupp, Franklin Covey, and then at Welwyn Garden City, in each case in sales.
A. Yes.

## Q. So is it right that you have been in sales for practically your entire career? <br> A. Yes. <br> Q. And save for a few months, I think, which you identify, you I think have always worked selling aluminium products to the construction industry? <br> A. That's right. <br> Q. Now, you say you have no formal -- <br> A. No, sorry, not to the construction industry. I've sold aluminium products, but not to the construction industry. <br> Q. To whom would you sell them? <br> A. They were to general engineers and to tool steel companies. <br> Q. Right. <br> A. So just general engineers making widgets and bits and pieces like that, and tool steel companies. <br> Q. Okay. <br> Would you agree that, when you joined Arconic in 2007, you had extensive experience in that industry, the industries you have just identified, selling aluminium products? <br> A. In those industries, yes. <br> Q. Given that you were selling or had sold aluminium products for many years before joining Arconic, did you

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have any familiarity with fabricators?
A. Not the fabricators that we were -- I was working with then, no, completely different.
Q. I see. What about familiarity with designers working in the construction industry? Did you have any experience of that?
A. No.
Q. You didn't?
A. None whatsoever.
Q. When you arrived -- well, let me show you your statement. Paragraph 7 of your second witness statement on page 2 \{MET00053162/2\}, please. I just want to ask you about what happened when you arrived at Arconic.

You say in paragraph 7:
"My role as [Arconic] was the first time that I had worked with rain-screen cladding facades. There was a short period of cross-over with my predecessor in the role, Colin Southgate, but he had effectively retired by the time I started. I received some contact details and customer files from Colin but nothing else. Shortly after starting with [Arconic], I spent a week at [Arconic's] site in Merxheim, France, where I met various people and learnt about the products produced by [Arconic]."

Do I understand correctly from this that you didn't
A. No, I didn't.
Q. Did he give you any information about the products that you were to represent?
A. No, I didn't get any.
Q. Did he give you any information about the literature that you could use to promote the products that you were to represent?
A. I didn't have any literature from him, just some customer files.
Q. Did you have a conversation with him about the fire safety of the products that you were to represent?
A. No, nothing.
Q. Any discussion about fire classification in relation to - -
A. No, nothing.
Q. When you arrived, did anybody ever give you a technical introduction to the products that you were to sell?
A. I had an overview of the products, but I wouldn't say that I had an in-depth technical overview, no.
Q. Right.

Let's look at your second statement, please, at page 4 \{MET00053162/4\}. You deal with the induction that you experienced when you started at Arconic. It's at page 4, paragraph 15 , please. This is under the

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heading "Training on Reynobond products", and you say:
"When I started work at [Arconic] I attended an induction in Merxheim which included training on every aspect of sales at [Arconic]. This included understanding how the products were manufactured, in which colours, finishes and types the products could be made available, how the sales process worked, what marketing materials were available and so on.
"16. On the technical side, I believe that Claude Wehrle explained what the Reynobond product was and how it might be used by customers.
"17. This is likely to have included a section on the technical aspects of the products and certifications but I do not remember the details. At some point during my employment Claude explained that customers in the UK might be interested in receiving a copy of the certificate issued by the British Board of Agrement ('BBA') relating to the Reynobond product. I do not remember when this was. As far as I can recall, this was the first time that I had ever heard of the BBA or the certificates that it issues. In the event, the BBA certificate was the only document that most of [Arconic's] customers in the UK ever specifically asked for ."

Now, you started working, as you told us, I think,
for Arconic in October 2007. How soon after you started did you go to Merxheim for the week of training you've identified?
A. It was within the first four to six weeks.
Q. Do I understand from paragraph 15 that I've just read to you that there was a strong focus on sales in that training session?
A. Yes, there was.
Q. Did Claude Wehrle explain the BBA certificate for Reynobond PE 55?
A. I don't remember specifically what -- exactly what was covered in that training.
Q. Right.

To be fair to you, the BBA certificate at the time was in the process of being drafted, in the last quarter of 2007. Do you remember any discussion at that time, either at this sales induction meeting or later, about the process of creating the BBA certificate?
A. I honestly can't remember, it's such a long time ago.
Q. Did he mention the BBA certificate at all during the training session?
A. I honestly can't remember.
Q. Now, let's look and see what he says about the training. Can we look at his witness statement. That's \{MET00053190/36\}, please. At paragraph 124, he says: 61
"I have also been asked to confirm whether [Arconic] provides training to its staff and contractors in relation to the technical performance of its products including in respect of fire performance. In relation to [Arconic] employees (and external sales teams) this training occurs in different forms but includes information on technical matters being provided to relevant employees as part of their 'on-boarding' process. This is usually at least a half-day session and the content will depend upon the particular role of the employee, for example, if they were responsible for sales into France there may be a greater focus on French related technical certifications."

Now, do you agree with what he said there?
A. Yes, the bones of what he's saying, yes.
Q. Now, you told us that you had no previous background, when you joined Arconic, with cladding, rainscreen systems. That's right, isn't it?
A. That's right.
Q. Were you given any additional support to fill the gaps in your knowledge and experience?
A. No.
Q. So you had to educate yourself on the job, as it were; is that fair?
A. Yes, it was.
Q. Did anybody give you a focus on UK-related technical
certifications ?
A. I don't remember any specifics on UK regulations.
Q. Right. You say you don't remember any; do you mean
you - -
A. I don't remember receiving any.
Q. Right.
Can we go back to Claude Schmidt's witness statement
at paragraph 52 at page 17 \{MET00053187/17\} in the light
of your answer just now.
He says there:
"Training would also be provided for new sales team
members. This would be carried out by Claude Wehrle/his
team, and they would spend time explaining the fire
certifications held and what would need to be provided
to sell product in a particular country."
Do you agree that you had some training on what fire
performance was required to sell Reynobond into the UK
market?
A. I remember having training on the product but I don't
specifically remember receiving fire training on it, no.
Q. Right. So when Mr Schmidt says that Claude Wehrle's
team would spend time explaining the fire certifications
held and what would need to be provided to sell the
product in the UK, you didn't get any training on fire

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certifications ?
A. I don't remember having any specific training for the UK.
Q. Right.

Can we then turn to what you did know about selling to the UK market, and I want to ask you about your understanding of the product and sales to the UK. I' II start, I think, with PE sales into the UK.

Is it right that at some point quite early on, you came to learn that for Reynobond 55 there were different cores available: PE and FR?
A. Yes.
Q. And specifically, did you understand that the difference between PE and FR was to do with fire performance?
A. Yes, I did.
Q. Can we go back to your second witness statement at page 7 \{MET00053162/7\}, please, and I would like to look at paragraph 27. Four lines down in paragraph 27, you say:
"Unless a customer specifically requested an FR core then I would price a job on the basis of PE which was, at the time, the standard version of ACM panels requested by customers in the UK market."

If we go over the page to paragraph 32
$\{$ MET00053162/8\}, you continue on the same theme. At the
bottom of the page, you say:
"During my time at [Arconic] it was rare for a customer in the UK to order Reynobond FR. Indeed,
I cannot remember a specific occasion on which I sold
FR, although I cannot say for certain that it never happened. In other markets, such as Germany,
I understood from [Arconic] sales representatives in the
German market that it was much more usual for customers
to order FR. I do not know the reason for this but
I assume it related to the respective regulatory regimes."

Just pausing there $--I$ 'm going to come back to the rest of that paragraph in a moment, if I may -- can we just look and see what others at Arconic have to say about selling PE into the UK market, to see if you agree.

Can we start with Claude Wehrle's witness statement,
\{MET00053190/8\}, please, paragraph 29. He says there in the third line:
"I was not aware before the Grenfell Tower fire that the UK remained as a predominantly PE market, up to and including 2017. I had no specific knowledge of the UK market ..."

Now, can we look at Claude Schmidt's statement, which you have just been looking at, $\{$ MET00053187/13\},

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this is his second statement, paragraph 36 . I'm going to show you what each of these witnesses say about the UK market. This is Claude Schmidt, page 13, paragraph 36. He says:
"The figures referred to above [which are sales figures] are for sales of Reynobond PE, as in that period, that was what the UK market demanded."

So he says that.
Then if we go to Peter Froehlich's statement,
\{MET00053197/9\}, paragraph 34, he says at the bottom of that paragraph:
"At that time of the Grenfell Tower project, based on my experience and market knowledge, I believe that the UK was generally a 'PE market' in that most projects requested PE."

So that's what Peter Froehlich says.
Then if we finally look at what
Gwenaelle Derrendinger says, if we can go to her statement, $\{$ MET00053191/4\}, please, I want just to show you what she says at paragraph 17. She says there:
"Reynobond with a PE core was ordered by and supplied to CEP for the Grenfell Tower refurbishment. This was typical for projects in the UK at the time. The UK was a predominantly PE market, and it was rare for a customer in the UK to order Reynobond with an FR
core. I do not remember ever specifically being told
this; it was just always the case based upon my experience. I was not in a position to challenge this for any particular project as I did not have any knowledge of the regulatory regime in the UK. Other countries, such as Germany, were predominantly FR markets."

Then if we can go to page $9\{$ MET00053191/9\}, please, paragraph 30.2 , she says there, halfway down the paragraph:
"The system does not provide a default product specification, and they are input by the relevant sales representative. For the UK, a primarily PE market, unless FR had been requested by the customer then any quotation would be produced using the price for a PE core. All of the product specifications, including the core type, were apparent on the face of the quotation sent to the customer."

Now, I've shown you all of that, and it's quite a lot to keep in one's head at the same time, but it looks as if, with the exception of Claude Wehrle, there was widespread understanding within Arconic that the UK was a PE market. Was that your understanding?
A. Yes, that is my understanding.
Q. Is it correct that Claude Wehrle didn't know, as he

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maintains, as we've shown you, that the UK market was a predominantly PE market until the fire at Grenfell in 2017?
A. It's difficult for me to answer that question. I don't know what he would have known or not known. But I would say that predominantly it was PE.
Q. Are you able to explain Mr Wehrle's professed ignorance of that fact?
A. I can't. I really $--I$ honestly can't begin to even describe -- you know, explain that, no.
Q. No. Given where he sat in the reporting chain, can you think of any reason why he wouldn't have known, as everybody else is saying, that the UK was predominantly a PE market?
A. I honestly can't. I really can't help on that one.
Q. Do we understand it from what I've shown you that you would automatically sell PE-cored ACM unless you were asked specifically for an FR core?
A. That's right.
Q. Generally, did customers specifically ask for a PE core, which is what Mr Froehlich seems to suggest at paragraph 34, I've shown you, or were they mostly silent about the core and you would assume that they meant PE core unless they asked otherwise?
A. It was -- they never generally requested a PE or an FR
core, it was just the market just ordered PE core. The discussions never came up about requiring anything other than a PE core.
Q. So do we take it from that answer that they didn't say anything about the core and you would, by default, sell them PE?
A. That's right, yes.
Q. Do you know why the UK was predominantly, as people say, or generally, as people say, a PE market?
A. I don't. I - - you know, looking back now, I don't know why it was predominantly a PE -- predominantly PE. Other countries were predominantly PE as well, and others weren't. So, no, I don't.
Q. What other countries do you recall were predominantly PE as well?
A. France was - - from what I can understand, took a lot of PE, as did the UAE, they were predominantly PE as well.
Q. Right.

Now, looking a little bit more closely at this question, we saw in your statement at paragraph 32 \{MET00053162/8\} that you thought this was something to do with the regulatory regime in the UK that permitted PE to be sold here, but not the regime in Germany, for example. Is that a fair summary of your evidence?
A. That -- yes, that's my -- that was my understanding.
Q. Did you know what it was about the UK regulatory regime that explained PE's popularity in the UK but not in Germany?
A. No, I just felt it was the -- from discussions and meetings, at sales meetings in Merxheim, it was -- the German market was tighter in terms of their regulations than other places.
Q. Right. So you knew it was something to do with regulation; did you ever ask what it was about regulation that meant that the UK was a predominantly PE market?
A. No, not specifically
Q. Was it ever explained to you in any more detail than that?
A. No.
Q. Now, you have told us that you understood that the difference between PE core and FR core was to do with fire performance. If FR was fire retardant, as it stands for, did you understand that it was safer from a fire safety perspective?
A. At the time, I wouldn't have $--I$ wouldn't have known that, no. I mean, I do now, I do to a degree now, but I wouldn't have done at the time, no.
Q. Did you understand that where it was more usual for customers to order FR, such as in Germany, as you've
identified, that was because the regulatory regime was tighter there as regards fire safety?
A. Yeah, as I say, I just took it that it would -- they'd got tighter restrictions there and therefore they had to do something different.
Q. Just to slightly repeat a question I put to you a moment ago, did you ever actually question, either to yourself or with anybody within Arconic, the extent to which these regimes differed so as to explain the popularity of PE in the UK but not in Germany?
A. No, I didn't, no, never needed to do that.
Q. Did anybody ever tell you why they thought that the UK was a PE market?
A. No, not that I recall, no.
Q. In what respect did you understand that restrictions in Germany, for example, were tighter than restrictions in the UK?
A. Sorry, could you repeat that?
Q. In what respect did you understand that restrictions in Germany, for example, were tighter than restrictions in the UK?
A. It -- there was nothing specific in terms of a single item, it was just during sales meetings that I know my colleagues over in Germany were struggling to sell Reynobond because they didn't have the A2, for example.

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So they'd got FR but they couldn't even sell that because of the regulations in Germany.
Q. Right.
A. But other than that, I didn't really question it.
Q. Do you know, what was the advantage of PE where FR was available?
A. In terms of the -- why it was always being ordered in the UK, there are one or two -- there were one or two things that fabricators mentioned at the time about it being easier to fabricate, but that was the only discussions. There was very little discussions about the differences in cores and why one would be ordered and not the other.
Q. I'm just wondering why Arconic sold PE at all when it could sell FR, which was, by definition, safer from a fire safety perspective?
A. I -- that's not a question that I asked. It's not something that I would have been involved in, those discussions. That would have been for Merxheim.
Q. Right. Did you ever wonder or ask anybody why it was that not all customers ordered FR if it was safer, regardless of the respective regulatory regimes?
A. I can't remember specifically, but I'm -- you know, I possibly had conversations. As I say, I know that certain fabricators from various countries preferred the

PE because it was easier to fabricate than an FR core
Q. When you say easier to fabricate, can you expand? In what way easier to fabricate?
A. It was quicker, it wasn't so difficult, but that's just general comments that - - that's not my own experience of that, it 's just comments from other fabricators that I've heard of.
Q. Presumably -- is this right? -- the ease or difficulty of fabrication as between PE and FR would apply whether one was in Germany or Spain or the UK.
A. That's right.
Q. So that can't explain, can it, why the UK was a predominantly PE market?
A. That's - - I'm - - I don't - - I can't answer that, I can just say that that's some of the questions that -that's some of the responses we were getting from fabricators. But I believe that was from other places, not just the UK.
SIR MARTIN MOORE-BICK: Excuse me, Mr Millett.
Ms French, just help me with this: can you remember whether there was a significant price difference between PE and FR cores?
A. There was a price difference between FR and PE, but whether I could term it as significant -- but there was definitely a difference between the two.

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SIR MARTIN MOORE-BICK: Can you recall in percentage terms roughly what it was?
A. Not in percentage terms, but I would say somewhere around about $€ € 4 / 5$ a square metre difference, per square metre.
SIR MARTIN MOORE-BICK: When you heard that it might affect the ease of fabrication, did anyone indicate that that might affect the cost of fabrication?
A. No, that wasn't suggested.

SIR MARTIN MOORE-BICK: All right.
Yes, thank you very much.
MR MILLETT: We will come to some of the price differentials later on in your evidence.

Can I just focus for a moment on the regulatory regime.

We asked Mr Blades, Geof Blades of CEP, about why PE-core ACM was even offered for use over 18 metres where FR was available. I'm not going to take you to his evidence, that's at $\{$ Day $41 / 44: 22\}$ to $\{$ Day $41 / 45: 10\}$.

My question is: can you answer that question, why it is that PE-core ACM was offered for use at height, in other words over 18 metres, where FR is available?
A. That would have been down to the other people within the chain of construction. That's not, you know -- we provided a BBA certificate, I provided all the

## A. No, I don't.

Q. If we go to page 3 \{ARC00000626/3\}, in the column on the right - hand side there is a heading, "Fire tests", and if we could have that just expanded a little bit, please, you will see that it says:
". Great Britain:
"REYNOBOND PE:
"BS 476 - unframed panels.
"- BS 476, Part 6: Class 0.
"- BS 476, Part 7: Class 1.
"REYNOBOND FR:
"- BS 476, Part 6: classified.
"- BS 476, Part 7: class 1."
Now, you were familiar with this document, as you have told us. Is it a document that you provided to customers?
A. I believe I had done on some occasions, yes.
Q. On what occasions do you remember you would customarily provide them to customers?
A. If somebody had asked for general product information on Reynobond, then I would have -- there was generally information that I would have sent them.
Q. You can see, if we just go back to it, that it only presents national classes, and you can see you have the Great Britain classes there for both PE and FR and the British Standards, and under France you have Reynobond PE classified M1, Germany PE normal inflammable B2, et cetera.

Do you know -- well, was there a document that you also had that presented Euroclasses, the European classifications?

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A. There were documents that were European documents, yes.
Q. Is that so at the time you were using this document?
A. Erm ... sorry, just explain that -- explain what you're asking me again.
Q. Yes, I will. I will put it slightly differently .

When customers asked you a question which meant that you gave them this document showing the national classes, did you also offer them a document showing them European classes?
A. I wouldn't have normally, unless they'd specifically asked me for the European documents.
Q. If you go to page 4 \{ARC00000626/4\}, you will see that this document also refers to two sets of French -- this is the middle of the page on the left - hand side, under "Other certifications" -- tests for Reynobond cassette system "Avis Technique" from CSTB, and then for Reynobond riveted system, also "Avis Technique", you see those two tests.

Did you know that those variants, cassette and riveted, were the subject of different Euro fire testing in 2005?
A. At the time, no, I wouldn't have done.
Q. Right. Do you know why this document didn't mention that fact?
A. No, I don't.
Q. Now, before I ask you a little bit more about that, which I will do, I want to just show you another document.

Can we go to \{CLG00000224\}.
SIR MARTIN MOORE-BICK: Mr Millett, are we about to go to a different subject?
MR MILLETT: Well, I was just looking at the clock. I think in fact we probably are. It's as good a time as any to stop for lunch.

## SIR MARTIN MOORE-BICK: Yes?

MR MILLETT: It probably doesn't much matter whether I ask this question before or after lunch.
SIR MARTIN MOORE-BICK: Perhaps you could ask it after lunch in that case.

Ms French, we would normally break now so that everyone can get some lunch. I'm sure you'd like to get some lunch as well, so we will do that.

Please remember not to talk to anyone about your evidence or anything related to it .

We will resume, please, at 2 o'clock. All right?
THE WITNESS: Thank you, sir.
SIR MARTIN MOORE-BICK: Good, thank you very much.
( 1.01 pm )
(The short adjournment)
( 2.00 pm )

SIR MARTIN MOORE-BICK: Good afternoon, everyone. We are
now ready to continue taking evidence.
Ms French, can you see me, can you hear me?
THE WITNESS: Yes, I can, thank you, sir.
SIR MARTIN MOORE-BICK: Good, thank you very much, and you
are ready to carry on?
THE WITNESS: Yes, thank you.
SIR MARTIN MOORE-BICK: Thank you.
Yes, Mr Millett.
MR MILLETT: Thank you very much.
Welcome back, Ms French.
I would like to ask you about Approved Document B now, please, which is at \{CLG00000224/97\}.

Now, I'm going to ask you some questions about this, but in fairness to you, I do understand and we have noted your evidence in your statements that you didn't have a detailed understanding of these Building Regulations. Just confirm for us, is that correct?
A. Yeah, that's correct.
Q. In general terms, had you ever seen or did you ever see this document during the time you were working for Arconic?
A. No, I didn't.
Q. Had you heard the phrase "Approved Document B" during
A. I don't - - no, I don't recall I had
Q. It may not matter very much, if we look at page 97 you
can see something called diagram 40. I'm going to
assume that you had during your time at Arconic never
seen this diagram before; is that right?
A. No, I hadn't.
Q. Right. Even today, have you ever seen it before?
A. I have now, by I hadn't at the time.
Q. Right. So, just to be clear, you say you have now; you
don't mean just now, but before you've come to give evidence?
A. Sorry, yes, in the last -- well, since this happened, then yes, I have seen it since, but not before.
Q. If you look at the bottom row of diagrams on that page, you can see that they're listed "d. ANY BUILDING",
"e. ANY BUILDING", and the bottom row of diagrams is buildings over 18 metres, and if you match the darker shading to the key at the side, you can see that there is a reference to "Class 0 (national class)", second box down on the right-hand side. Can you see that?
A. Yes.
Q. We've now seen references to class 0 in two documents already in this evidence you're giving today.

When you were working for Arconic, did you know what

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class 0 national class meant?
A. Not in its truest technical terms, no. I knew it was covered on a BBA certificate, and that's pretty much my understanding of it at the time.
Q. To the extent of your understanding, what did class 0 mean?
A. It meant that it was a classification for fire and it was more spread of fire, but that would have been my limited understanding of it.
Q. What did you understand at the time that it signified to customers?
A. That our BBAs covered was -- the BBA was to a class $O$ and therefore it fell within the necessary regulations.
Q. Leaving the BBA out of it for the moment, just taking the expression "class O ", as you call it, class 0 as I think it is, what did you understand that meant to a customer reading it or reading it in a document?
A. That they could use it within necessary buildings over here.
Q. When you say "necessary buildings over here", what do you mean?
A. That it could be used on buildings in the UK.
Q. Any building?
A. Yeah, again, I would have -- I wouldn't have -- I didn't know -- have any understanding of that particular
Q. Can we then, sticking with this document on the screen, look, please, at diagram 40. Again, you can see at the bottom there are some notes. I' ll come back to the notes in a minute. But the box on the right-hand side says:
knowledge at the time. So, yes, I would have thought -I would have said that.
Q. Right. Did you understand at least this much: that it was relevant to fire performance?
A. Yes, I did.
Q. What was its relevance to fire performance that you understood?
A. I can't explain exactly, it 's not something that was -it's not something that I ever really had any discussions with anybody about, was fire performance on individual buildings. If I was asked for information, I would have passed it on. It's not something I had conversations with. So I didn't look into a lot of the detail on it and I didn't understand a lot of it.
Q. Did you understand that it indicated performance under or according to a British Standard?
A. Again, it was more to do with the fact that it was on a BBA document rather than a Document B. So I - - yes, I knew it was the -- related to a fire classification, but much more than that, no, I didn't have any more understanding of it.
Q. Right. When you say it was related to a fire classification, can I just be a little bit specific: did you understand that when the phrase class 0 or class $O$, as you put it, appeared, it indicated or was supposed to

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indicate that the product had been tested to standard BS 476-6 and 7?
A. I wouldn't necessarily have known that specifically. If somebody had asked me that at the time, you know, back when I was with the company, I wouldn't know -I wouldn't have been able to answer that question.
Q. Were you ever asked by customers if Reynobond PE 55 was class 0 ?
A. Erm ... I possibly was. Again, I can't recall exact conversations or times or events that that question was asked, but yes, I probably was asked that.
Q. What would you answer, to the best of your recollection?
A. I would have sent them a copy of the certificate, the BBA certificate, so that they could make their own conclusions as to whether it was suitable for them or not.
Q. But if somebody said to you, Ms French, "Is Reynobond PE 55 class 0 or class O?", what would you have answered?
Q. Now, sticking with the document on the screen,
diagram 40, please, within Approved Document B, if we can just go back to that, you can see that the European class referred to there is $B$.

Did you understand that, in order to obtain a class $B$ under the European system of testing, it would have had to be tested in a façade build-up of some kind? A. No, I wouldn't.
Q. Would you understand that the cladding would have to be set up in a rivet fix or a cassette fix with a wall and an insulation? Did you understand that?
A. No, I wouldn't have been involved in any of that.
Q. If we look at the note, it says, note 1 :
"The national classifications do not automatically equate with the equivalent European classifications."

Did you understand that, at least as a general principle?
A. Yes, I knew that people in the UK only wanted to see the relevant UK documentation and not European certificates.
Q. Right. Did you have any understanding about whether class 0 was equivalent to class $B$ or not equivalent to class B?
A. No, I had no knowledge of that.

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Q. Again, that's a topic we'll come back to in a bit more
    detail later, just to flag that up with you.
        In the meantime, let's look at some product
    literature, shall we? Let's go to \{CEP00061423\}.
            Now, this is an iteration of Arconic's "Discover new
    perspectives" brochure, and we believe, looking at it,
    that it 's dated 2008, and I'll show you that in
    a moment.
            Before I do, are you familiar with this document?
A. Yes, I am.
Q. Would you have distributed this kind of document to your
    customers, do you think?
A. Yes, I have.
Q. Can we go to page 16 \{CEP00061423/16\}. We can see at
    the very bottom on the left-hand side, up the side,
    there is a date. At the very bottom on the left, up the
    side, there is a date which says " 08 ". In fact, it's
    not actually that way round. It says "BARC-RBAR-GB08".
    It's quite hard to read.
            Can you help us whether that signifies the date of
        issue of this document?
A. I -- yeah, I mean, I can't barely see it, it 's sort of
    cut halfway off, but I think it was, yes.
Q. Trying it a different way: was this the kind of document
    that you would have been using to distribute to your
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    customers fairly early on in your career at Arconic?
A. Yes.
Q. If we go to page \(13\{\) CEP00061423/13\}, back a few pages,
    please, and track to the right - hand side of the
    document, you can see that there is a table. The table
    at the top of the page is called "Certification", and
    immediately underneath that is "Fire Certification
    Europe". Underneath that, on the very first line, it
    says "Europe", and then "Reynobond: PE", and then there
    is a classification , \(B-s 2, d 0\), certification number
    RA 05-0005a, and the testing organisation is CSTB. Can
    you see that?
A. Yes.
Q. In the next line it says "Europe", "FR" for Reynobond,
    and underneath certification, class \(B-s 1, d 0\),
    certification number RA 07-0177, CSTB.
        Now, if you skip down to the UK entries, just beyond
        France and Germany there, you can see UK, PE, two
        classifications there under BS 476-6 and 7, class 0 and
        class 1, and then for FR the same again. So there are
        four entries: two for PE, two for FR there.
            Do you see that?
A. Yes.
Q. They are certified as numbers 70707 and 70708 , and all
    four are done at Warrington Fire Research as the testing
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organisation. I've shown you that.
Now, my question is, first: were you familiar with this part of the document or something like it when you were disseminating it to your customers?
A. Yeah, I would have seen it. I wouldn't necessarily have understood the technicalities of it, but I certainly am familiar with the set-up of it.
Q. Does that tell us that at the time you were using this document, you appreciated that Arconic was making claims about the fire performance of Reynobond PE and FR in terms of the European classification regime as well as the UK regime?
A. I wouldn't have had any reason to have questioned it. It would have been a document -- I didn't have enough knowledge about the industry, as explained, so I certainly wouldn't have been in a position to question anything that was being provided.
Q. No, what I'm really trying to get at is, given that this was a document you would have used with your customers at this time, did you appreciate that Arconic was making representations to its customers not only about the national fire performance classifications, but also about fire performance of Reynobond PE and FR in European terms?
A. Well, as I say, I wouldn't have -- if that's what they

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would say, if that's what was in the documentation,
I wouldn't have had any question -- any reason to question it.
Q. Right.

Did customers in the UK ever ask you about European classifications ?
A. They possibly did, and again, I would have immediately referred them to some of the product information sheets, the datasheets, or sent them copies of the BBA.
Q. Would you have referred them to this list of certifications ?
A. Not necessarily in that brochure, but the information would have been in other documents.
Q. Can we take it from this document, and the fact that you were using it to disseminate it among your UK customers, that your UK customers were interested not only in the national class certifications for fire but also the European classifications for fire?
A. I wouldn't be -- I couldn't say whether they would have been or not. As I said earlier, I'm familiar with the terminology, but it's not something that I would have had a conversation with any customers about. I don't recall conversations with them about European certification.
Q. Do you remember who gave you this document to use with
your UK customers?
A. I would -- I mean, I would assume it's come from our marketing team.
Q. Who specifically within your marketing team would you have given you this document for you to disseminate among your UK customers?
A. I can't remember who would have been doing it at the time in -- when it was first issued in 2008 or 2009,
I can't remember who was there. Er ... I can't remember - - there was a lady there that was running the marketing for Alcoa at the time, but I can't remember her name.

## Q. Justine Boyelle?

A. No, she wasn't there when I was there.
Q. Did it strike you as odd that you were being given a document like this to disseminate and use with your UK customers which had not only UK national class fire certifications on it but also the European fire classifications?
A. It never occurred to me. It genuinely didn't occur to me. As I say, I wouldn't -- I didn't have enough technical knowledge or background of the industry even to have known whether the information that was in there was right or wrong, so I wouldn't have questioned it.
Q. Can we go to your second statement, please, at page 5,

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\{MET00053162/5\} and I would like to just show you what you say at paragraph 20. You say there:
"I do not recall ever being trained on any specific requirements for the UK, neither do I recall ever hearing about specific requirements in respect of buildings higher than 18 metres. This did not come up in my discussions with Colin Southgate and neither do I recall it being discussed during my induction, at the annual sales meetings or at any time during my tenure with [Arconic], whether internally or with the various customers with whom I dealt. Those customers were usually industry specialists and architects who I expect to know much more about building regulations and any associated requirements than me."

Is it right that you had at least some knowledge of what you could sell, what you were allowed to sell to the UK in order to do your job?
A. Well, my knowledge on the technical side was very limited, as I say. I was basically taking that the product that I was being given to go and promote and market in the UK was suitable for the UK market, and so I had never had any reasons to question that. I didn't have the background and the technical knowledge to question it any further.
Q. When you say you were taking that the product to promote

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to do in the UK.
Q. Right.

Now, can we turn to the question of combustibility of PE. Can we stay in your second statement but go to page 7 \{MET00053162/7\}, please. I would like to look with you at paragraph 28. At paragraph 28 you say -and it's quite a long paragraph. There is a particular part of it I want to ask you about, but I should give you the whole thing. You say:
"The vast majority of the questions that I received related to the aesthetics and appearance of the product, typically colour and finish, rather than technical performance characteristics. The decision as to whether to opt for PE or FR core was made by the customer on the basis of the specification to which they were working. Save for explaining to a customer that there were PE and FR variants of Reynobond available, I did not, nor was $I$ in a position to, advise customers on the specific fire performance differences between PE and FR. I do not recall ever advising a customer that they needed a PE or FR core during my time at [Arconic]. Of course, I appreciate that PE was plastic and was and is flammable, that would have been obvious to anyone but PE product was regulated and accredited by external accreditation bodies, for example, the BBA. I also

If you had no understanding of the requirements of the UK regulations, how did you know that it was acceptable to sell PE-cored Reynobond 55 in the UK market regardless of height?
A. Well, as I just explained, it -- you know, I'm working for an organisation like Alcoa, l'd just taken it that - I didn't even question, it didn't even enter my head that it was or wasn't suitable. As far as I was concerned, it was a product that had been used, they were a big, known company, and therefore it was all perfectly suitable for what I need -- for what it needed
A. Yeah, again, I never $--I$ didn't have conversations with customers about the height of buildings or the height it was being used in, you know, I was so much further away
from a lot of those conversations that would have been taking place with other people within the chain.
Q. I see. So do we take it from that that at no stage when you were selling Reynobond 55 PE into the UK market were you aware of any restriction or qualification on the use of that product at height, in other words above 18 metres? 16 17 18
19 20 21 23 24
specifically, I don't know whether I was given that guidance or whether I heard about it in general discussions.
Q. Really what I'm getting at is whether your statement is correct when you say that it would have been obvious to anyone that the PE product was flammable.

Was it something that you immediately observed for yourself, without having to be told that, because it was obvious, or did you have to be told that by somebody in order to know it?
A. Well, I think the nature of polyethylene would have been that it was flammable, or more flammable.
Q. Maybe that's right, but what did you know yourself? Did you understand from the start that Reynobond PE 55 had a flammable core, or was that something that you had to be told by somebody else in order to know it?
A. I was probably told that by somebody, it's not something I would have known myself.
Q. So when you say in your statement that it would have been obvious to anyone -- this is why I'm asking you -is that really correct?
A. Well, as I say -- so, yes, I probably had somebody tell me.
Q. Right. So when you say in your statement "that would have been obvious to anyone", is that right? Was it

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obvious to anyone or was it something that you had to be told?
A. I think if you were in the industry it probably was very obvious to everybody, but not -- as I say, it would have been very -- it would have been clearer to me after a few months of being with the firm, but not necessarily immediately straight -- as soon as $I$ joined them.
Q. Right.

Did you ever have any discussion with any of your customers about the combustible nature of polyethylene as the core of Reynobond 55?
A. I - - again, I was there quite a long time and the subject of fire was becoming more relevant during probably 2013/14, but certainly not at the very beginning, no.
Q. Yes, we'll come to those years later on.

Are you telling us that there came a time during your employment at Arconic when the combustible nature of the polyethylene core to Reynobond 55 was the subject of specific discussion between you and customers?
A. Yes, it -- there was more conversations, more awareness being talked about of it than -- in the market generally than when I first joined them.
Q. Can you remember which customers you discussed the combustible nature of polyethylene core with at any

## time?

A. I can't be specific. It would have been one of our regular fabricators. We only worked with a small group of fabricators, so it would have been -- potentially it would have been one or two, a couple of those maybe.
Q. What was the context in which you had those discussions, do you remember?
A. I can't remember. There was some discussions about other fires that were happening later on in -- again, I'm not too sure of the date, 2013/14, and there was some discussions about that, but I don't recall specifics.
Q. Now, we asked Geof Blades of CEP about this subject and he told us that he'd never discussed the flammability of PE with you. Is that right?
A. Again, I can't answer that specifically, but I don't recall having discussions with them about it.
Q. Right. Just for our record, that's the reference at $\{$ Day41/39:8-10\}, where he said he never had a discussion about the flammability of PE with you, and I think you have confirmed that.

It 's right, isn't it, that CEP was a key fabricator for Arconic; yes?
A. They were one of our fabricators, yes.
Q. Yes. I asked you whether they were a key fabricator;

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you say they were one of them, one of a small number; is that --
A. One of a small number of fabricators, yes.
Q. Is it right that you really did never talk about the combustible nature of PE with Geof Blades or anybody else at CEP?
A. Not that -- I don't recall having any of those discussions. The flammability of ACM was just not discussed. It's not something that was brought up in general conversations.
Q. Can we look at your exhibit DF5, then, please, and go to pages 48 and 49. This is at \{MET00053173/48\}, and I would like to start at the foot of the page,
Ms French, please, with an email from a person called Rica dela Cruz of Arup on Monday, 12 September 2011 to you, "RE: Stainless steel composite panels".

If we please go to the top of page 49
\{MET00053173/49\}, we can see that they ask you this:
"Debbie,
"Thanks for looking into this. Could you please provide me with some technical details regarding the FR core particularly how it compares to the PE core. We would like to make sure that we can specify this without problems.
"Looking forward to hearing from you soon."

Now, that's the question that you were asked.
If we go back to page 48 \{MET00053173/48\} we can see that you send the email on to Claude Wehrle on Thursday,

## 15 September 2011, and you say:

"Hi Claude
"Have these two documents showing the details of FR and PE core are they something I can send out to customers (see email below) I am unsure as they give a lot of detail !!
"Could you let me know and if we can't do you have any other documents that I can supply Arup please."

His response to you on 23 September 2011 is:
"OH MY LORD!!!"
In capital letters, bold, three exclamation marks:
"Where do you get that from???
"For sure you're NOT [capital letters, bold] allowed to diffuse to the customer those documents.
"The best way to answer is to speak about difference of fire classification on the panels containing FR compared to those ones containing PE."

Then if we scroll up a little bit higher, Mr Wehrle comes back to you, he sends you another email, it looks like, on the same day, 23 September 2011, saying:
"FR core is done with $30 \%$ organic part and $70 \%$ mineral part.

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## "PE is only organic.

"As organic is the material that is going to burn in case of a fire, FR is better."

Now, it's clear from this, and do you accept, that at this stage, September 2011, you knew, even if only from this exchange, that there was a different fire classification for FR from that which applied to PE?
A. Yes.
Q. And you discovered, presumably, from this email run from Claude Wehrle, that PE would burn.
A. Yes.
Q. If you had to have this explained to you by

Claude Wehrle, wouldn't it follow that your own customers would need to have it explained to them in turn?
A. Yes, they would have done.
Q. Did you ever explain to your customers in terms that PE would burn?
A. I don't recall specifically explaining that to them.
Q. Was that not something that you felt it important to explain to your customers?
A. It 's not something I explained to them. If I'd been asked the question, I would have explained it, or I would have sought the right information to go and be able to explain it to them.
Q. What did you understand from Mr Wehrle's email about how PE would burn if ignited?
A. I can't remember, I don't -- I can't remember what the events of the conversation were after that string of emails.
Q. We can see the terms or tone in which Mr Wehrle responded to you, which was with capital letters and bolds and quite a lot of punctuation. Can you explain why he reacted in the way he did to your question?
A. Not specifically, no. This particular -- from what I can recall, the project that we were talking about there was for a project in -- somewhere else abroad, it wasn't in the UK. The architects were in the UK but the project itself was going to be in another country.
Q. Why would it make a difference that the architect was in another country if PE would burn the same in that other country as it would in the UK?
A. Whether the regulations were slightly different. As I say, I can't recall - I genuinely can't recall why -you know, I haven't had any or didn't have any conversations with customers about the combustibility of it .
Q. We saw -- we can go back to it, if you like -- that Mr Wehrle explained to you the difference in the make-up between FR core on the one hand and PE core on the

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other. Was that something that you ever explained to your customers?
A. No, it's not something that I was asked, it's not something that I would have talked to them about. I wouldn't probably have felt - - I certainly wouldn't have felt comfortable doing that. As I say, I haven't got the technical knowledge to be able to do that. I would have sought further advice to be able to do that, if I had been asked.
Q. Why would you not have told your customers that FR had a $70 \%$ mineral core whereas PE had a $100 \%$ organic core and would burn? Why not tell them that so they could make their decisions on an informed basis?
A. It's not something that was ever discussed. These conversations about fire were just not something that never happened. They weren't part of the everyday discussions. It didn't come from any part of the process, the people that were involved in the chain.
Q. I would like to ask you about the size of the UK market. Can we stay with your second statement and go to page 9 \{MET00053162/9\}, please, and look at paragraph 33 together on that page. You say in paragraph 33:
"[Arconic] had a very small share of the UK market, I would estimate that it was probably the fourth biggest supplier of ACM for facade purposes behind Alucobond
A. Yes, it was
Q. Did people in Merxheim therefore pay less attention to the UK than other markets like France or the UAE?
A. I can't answer that. That would have to be a question for them.
Q. Looking at that, it appears that Arconic had a great deal of competition in the United Kingdom. Is that right?
A. Yes, we did.
Q. Did you keep a close eye on what Arconic's competitors were doing?
A. I was very aware of them in the UK, yes, very aware of them.
Q. Would it be fair to say that you kept a close eye on Alucobond, manufactured by 3A?

## A. Yes, they were the largest.

Q. Yes.

Now, to come back to a point raised by the Chairman earlier, there was a price difference between
Reynobond's PE and Reynobond's FR offering, wasn't there?
A. Yes.
Q. And the extent of the price difference I think you gave us earlier.

Was the PE-core Reynobond competitively priced against the competition?
A. Erm, we were competitive, but not in all cases.
Q. What about FR? Was FR competitively priced?
A. It very much depended on a project-by-project basis, but - I can't really remember exactly, but I think we were slightly -- probably more expensive on FR.
Q. It sounds from both of those answers -- for PE, competitive but not in all cases, and for FR it depended project by project -- that actually there wasn't a fixed price; the price would depend upon the deal that you managed to do with the fabricator; is that right?
A. Yes, I would seek prices from -- I had general guidance from Merxheim in terms of the pricing that we could or couldn't offer.
Q. You say general guidance; does that mean you had a range
Q. Did you have any price advantage to the competition if you sold PE core as opposed to FR core?

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## A. Sorry, did we have?

Q. Yes.
A. No.
Q. Now, I want to ask you about the resources available to you and how you would go about sharing information within Arconic, so a different topic.

I would like to start with the subject of the toolbox, and in that, to begin with, Claude Schmidt's understanding of the way he says information was communicated within Arconic.

Can we go to his witness statement at \{MET00053187/15\}. On that page, I'd like to go to paragraph 48, at the bottom of the page. He says:
"In relation to awareness within [Arconic] of the results of fire performance testing and certification, a number of people within [Arconic] would have been aware including the sales team and the technical sales support team. Members of the sales team would be aware of results as they are made available to them through an online system referred to as the 'toolbox'.
Claude Wehrle and the technical sales support team would upload to the toolbox a new or updated classification report or certification and would notify the sales team via email of any such changes. Such emails were sent to two mail distribution lists: 'RAF Liste Commercial

Interne' which includes all members of the Sales and Marketing Department that are based in Merxheim including those working in 'internal sales', 'outside sales' and 'technical support' and 'RAF Liste Commercial Externe' which includes all members of the Sales and Marketing Department that are based outside of Merxheim and either employed by [Arconic] or are its agents, including for example, Deborah French and Vince Meakins."

Now, I' ll pause there.
Just looking at the toolbox question, am I right to understand that this was an online database, if you like, of technical documents?
A. Yes, I believe so.
Q. Who was in charge of keeping it up to date, do you know?
A. I'm not sure. I don't know.
Q. Who was in charge of emailing the recipients in those lists when there was a change or update to the toolbox, do you know?
A. I don't know, I'm afraid.
Q. Did you have easy access to the toolbox yourself?
A. I'm trying to recollect the details of -- the exact details and how we used the toolbox. I can't recall.
Q. Was it something that you would have to access yourself from your computer, if you wanted to look at it you 109
would access it by clicking on a link, or were you regularly sent a link to look at, do you remember?
A. I honestly can't remember the details of the toolbox at all. I'm really struggling to recall details of the toolbox.
Q. Well, forgive me for the next question.

Do you remember getting any prompts, email/telephone prompts, to look at the toolbox from anybody in Arconic?
A. I don't recall being on any prompts to look specifically at the toolbox. I remember being sent emails -receiving emails from the email lists that you just mentioned in that statement, which I would have been included on, but I don't remember -- I don't recall or remember the toolbox.
Q. Did anybody ever give you any training or other kinds of education about the toolbox and how to use it?
A. I honestly can't recall the toolbox at all, I'm sorry. I'm not - - really not being difficult here, I don't recall it.
Q. Did you keep your own copies of technical documents in either hard copy or on your computer that you would then send to customers when needed?
A. Yes, I did have hard copies of documents that I would have kept on my own laptop, on my -- I say my work laptop, yes.
Q. Do you remember an occasion when those documents were amended or updated?
A. No. No, I wouldn't -- no, because they weren't connected to -- they weren't automatically connected to a system at Merxheim, they were just sat on my hard drive on my laptop.
Q. Do you remember an occasion on which you were informed that the documents that you had had been revised or updated?
A. I remember receiving emails specifically giving updates on certain documents, but I don't remember -- I really don't remember a toolbox function. I had the CRM system that we worked on, but I don't remember a toolbox.
Q. Okay. So can we take it from that that you were entirely reliant, reactive, to being told that there were changes to technical documents as opposed to being encouraged to find them in the toolbox?
A. Yes, I do recall getting emails of that nature.
Q. I see. And who would you speak to, or who would you be contacted by, in the event that there was a revision or an update to one of those documents?
A. That would have come from the technical team.
Q. Technical team itself or inside sales?
A. It could have been both. It could have been both, depending on what it was. I remember getting documents

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from both inside sales -- generally inside sales passed information on, and then I would have had stuff come from the technical team as well.
Q. Right.

Was there anything to stop you sending out material to your customers that was out of date or inapplicable to that customer?
A. No, there wouldn't -- no, there was no stop anywhere for me not to send that out.
Q. Did it ever occur to you why it was that you were sending out to your customers documents that may have been many years out of date or of many years of antiquity, origin?
A. No, again, I would have taken them that they were still valid. If I hadn't been sent information to, you know, update it, I would have continued to send it out.
Q. Do you remember any occasion on which you yourself accessed the toolbox to get a document?
A. I can't recall it. I'm not saying that I didn't, but I can't recall the toolbox. But I'm not saying that I didn't have access to it, but I really can't recall it.
Q. I would like to show you what Mr Wehrle says about this, or rather I would like to show you a document which he exhibits, which is part 6 of his exhibits at
\{MET00053158_P06/156\}. This is a presentation given by
Mr Wehrle's team, as we understand it.
Now, we can see from this page that this is
a document relating to a sales meeting in June 2013:
"NRE - Toolbox - A way to improve your reactivity."
First of all, do you remember being at such a sales meeting?
A. Again, I have no recollection of that one specifically,
but I did attend all of them. There wasn't any that I didn't attend.
Q. So can we take it that even though you don't recall this one specifically, you attended this one?
A. Yeah.
Q. If we go on in the presentation, you can see that it 's
all about the toolbox. We can see that there is a slide at page 160 \{MET00053158_P06/160\}, four pages on, which
has the heading "Challenges and next steps, action plan":
"Challenges and next steps: Update all obsolete documents (old logo, new versions, ...)
"Action plan: End of year.
"Update day after day this tool with new certifications, tests results, or standard answers.
"Integrate environmental standards (LEED, EPD, ...)"
First, did you understand that there were indeed or

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may have been indeed obsolete documents in the toolbox?
A. No, I wouldn't have necessarily been aware of that.
Q. If you were at this meeting, as you say you were,
although you can't specifically recall it, you would have understood that the toolbox did contain obsolete documents which needed to be updated by the end of 2013; yes?
A. Yes.
Q. When you learnt that there were or may have been obsolete documents which needed to be updated in the toolbox, what did you do?
A. I honestly don't recall what I did.
Q. Did this prompt you to look in the toolbox and see what it was that might be updated to make sure that whatever documents you were disseminating to your customers would now be updated or had not grown obsolete?
A. Again, I can't -- I don't recall whether I did or didn't.
Q. Do you remember whether there was a plan to update the toolbox and then keep it updated after this time?
A. No, I don't. I don't recall. I know I'm being very vague, but I really don't recall much about the toolbox at all.
Q. Right. So you were at this sales meeting -- you can't recall it, but I'm just trying to understand what your
thinking was at the time -- you're told, as we can see here, that one of the challenges and next steps were to take the toolbox, which is of course the subject of this entire slide, and update it. Was this not an occasion on which you would ask yourself: I wonder whether any of the documents that I have been sending to customers are obsolete and now need updating? Did you not ask yourself that question?
A. Possibly not, no, I would have just waited for that to have happened from the technical team, and they would have either advised me or sent me what needed to be replaced.
Q. But wasn't the purpose of the toolbox a two-way street which required you or at least invited you to look inside it from time to time to make sure that whatever was in there corresponded with what you were sending to customers?
A. Yes.
Q. So how (inaudible)?
A. I don't - I I can't answer that question. As I say, I can't recall very -- I recall very little about the toolbox, so I can't remember whether I went into it, whether I didn't go into it, whether I updated from it or whether I didn't. I genuinely cannot recall much about the toolbox.

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Q. Now, we've just seen Claude Schmidt's evidence in paragraph 48 of his statement that I read to you about the RAF liste commercial externe. I don't need to go back to that unless you want me to, and I'm happy to do that, but he says that that email group would have included you. Do you remember we saw that?
A. Yes.
Q. Is that right, first of all?
A. Yes.
Q. So is it right that you would receive email communications through the RAF liste commercial externe?
A. Yes.
Q. Do you understand or did you understand at the time that everybody external to Merxheim would receive emails via that group?
A. Yes.
Q. That might include sales representatives in the UAE, or Germany, Spain; yes?
A. Yes.
Q. You were nodding.
A. Yes.
Q. Do you know who it was who made the decision to send which emails to the RAF liste commercial externe group?
A. No, I don't.
Q. Who would typically send emails into that group, do you

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remember, typically?
A. It would have been the technical team or people higher up in the management team.
Q. Do you know what criteria -- perhaps you don't -- they would apply to decide whether that email or that message should be sent to the RAF liste commercial externe?
A. No, I wouldn't have had any access to that.
Q. Right.
Now, Mr Schmidt also says that there was a list -and I think you have confirmed this yourself -- called RAF liste commercial interne. Were you aware of that list?
A. I probably saw it on emails but I wouldn't have been able to get in to see who was in it.
Q. That was people in Merxheim, was it, like Gwenaelle Derrendinger and Peter Froehlich?
A. Right. Yeah.
Q. I'm asking you. Yes?
A. Yes.
Q. I want to ask you then about sales meetings at Merxheim, building on that
Can I ask you to go to your second statement, please, at page 2 \{MET00053162/2\}. I would like to look at paragraph 9 with you, please, Ms French. You say there:
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"I would typically visit [Arconic's] Merxheim site once a year in order to attend the annual sales meeting and at other times on an ad hoc basis to show customers around the site or to work with the Inside Sales Team on particular issues. The Inside Sales Team would provide administrative support for my activities including the supply of samples, processing orders and arranging and monitoring the shipment of product. Gwenaelle Derrendinger was my primary contact in the Inside Sales Team at the time that I became involved in the Grenfell Tower project. Gwenaelle's duties would be covered when she was away from the office by Marie-Claude Jordan."

Then you say at paragraph $10\{$ MET00053162/3\}:
"The annual sales meetings at Merxheim gave me an opportunity to meet with [Arconic's] sales representatives from around Europe and to receive a general update on developments in the market and about [Arconic's] products. These meetings would typically include a technical update on the products given by Claude Wehrle, who managed the Technical Sales Support Team at [Arconic], covering possible new developments (for example, toward the end of my time at [Arconic] it was developing a Reynobond A2 product) and other matters including in respect of certification. This is dealt
with in more detail below from paragraph 19."
Now, before we explore that in a little bit of detail, you can take it from me that Claude Wehrle's evidence is that these meetings would usually occur twice a year, and that's his statement at paragraph 125, page 36 \{MET00053190/36\}.

## Do you agree with that?

A. Erm --
Q. Or do you not know?
A. I -- well, I certainly remember them being once a year. We probably sometimes had them twice a year, but
I definitely remember them being once a year.
Q. I mean, he says they were usually twice a year. Might you be mistaken that they were annual only, and that they occurred twice a year?
A. Yes, possibly I'm mistaken and I only recall them being annually, but, yes, possibly.
Q. Or is it the case, perhaps, that you didn't attend all of them?
A. I don't recall missing any. There's no reason why I would have missed any. I don't recall them being twice a year every year that I was there, but I definitely remember being there every single year.
Q. Now, turning to the question of the presentations at these sales meetings, would you agree that these

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presentations were on the subject of developments in the work of the technical sales support team?
A. Yes.
Q. They were likely to be of general relevance.
A. They were general, so each regional sales manager for each country would do a short presentation, an update on their market. We would hear from some of the development teams within Merxheim, and we would hear from some of the internal people occasionally, and then we would also hear from the technical -- sales technical team.
Q. Yes, and when you say that the meetings would typically include a technical update on the products given by Claude Wehrle, that's right, is it? They were --
A. Yes.
Q. -- were they?
A. Yeah, he would give a general overview of all sorts of different things that were going on at the time.
Q. Right. You also say that he would give you information or a presentation in respect of certification as well?
A. Yes.
Q. Yes.

Now, in your second witness statement at page 5
\{MET00053162/5\}, paragraph 19, you come back to this point, you elaborate on this point a little bit more,

> and at paragraph 19 you say that you would attend annual sales meetings at Merxheim, which would include
> a technical update presented by Claude Wehrle, and we've already seen that.
> You say at the end of that paragraph, as I think we've already seen:
> "I did not think that the European testing regime was relevant to the UK and so these updates were not a focus of mine."
> Now, I've shown you some of the Arconic sales literature which made claims about European classifications, and I've also shown you Approved Document B, which I know you didn't see at the time, which referred also to the European fire classifications.
> Could I ask you: why did you think that, as you say here at paragraph 19, the European testing regime was not relevant to the UK?
> A. That was my knowledge at the time, that it wasn't as relevant - - that people in the UK wanted the UK certifications and not the European ones.
> Q. Did anybody ever specifically tell you that the European classification system or test results were not relevant to UK customers?
> A. I don't recall, no.

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Q. Can we take it from paragraph $19--$ and maybe this is an unfair reading, but please help me -- is it right that you would ignore anything that you were told about European fire classification test results or the regime itself in relation to Reynobond 55 because you didn't think that it applied to your customer base?
A. A lot of those discussions were very focused on other countries and the effects that those testing certificates were having on other countries. Other countries didn't have their own certifications, but we had certain certifications for the UK. So my focus was on any amendments or updates that went on those documents and not the European ones, specifically in terms of the -- any changes to the BBA, for example.
Q. So in these meetings, when European fire classification results, test results and the regime was discussed, did you listen or did you switch off?
A. No, I didn't switch off but -- I was listening, but I wouldn't have necessarily thought about the -- whether there was any implications or whether I needed to go and seek further assistance over changes to any European certifications. I would have done if it had been to do with the BBA, for example.
Q. Right.

Now, going back to these annual, perhaps
twice-yearly sales meetings, you say "To the extent fire testing was covered"; do you remember whether fire testing was actually covered as a specific topic during those sales meetings?
A. I'm pretty certain they were in some context, yes.
Q. What was that context?
A. I can't recall the context of it, though, but I'd be very surprised if they weren't.
Q. Were you ever shown any documents or reports or presentations about fire testing or classification for the products you were selling at any of those meetings?
A. I don't specifically recall that, but again, I would be surprised if they weren't. But I don't specifically recall
Q. Continuing with Mr Wehrle's evidence, and going back to his statement, please, page 35 \{MET00053190/35\}, can I just ask you to look at paragraph 119, just to confirm one thing, please.

He says there in paragraph 119, at the beginning of that paragraph:
"The technical sales support team also provided information to customers and third parties when queries were raised with the team directly or via the [Arconic] sales' teams and we also met on occasion with competitors to discuss matters including fire

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## performance."

Is what he says there correct, to the best of your knowledge?
A. Yes.
Q. So is it right that a salesperson would be able to refer a customer's technical query to the technical sales support team?
A. We could direct them into the sales technical team directly, yes.
Q. When the answer came back, did the answer come back through you to the customer, or would the technical sales support team generally talk to the customer direct and cut you out?
A. It depends on the nature of it. Sometimes that did happen, sometimes customers did have direct telephone calls with the sales technical team and I wouldn't always be copied in, but not very often.
Q. I'm going to turn to a different topic, which is marketing strategy in the early years, in your very early time at Arconic.

Now, I'm going to show you a document that is before your time which you may very well not have seen, but let 's see how we go with it. It 's in Claude Wehrle's exhibit, part 13, \{MET00053158_P13/162\}. It's a "Visit report - UK meeting" in Luton, dated 21 March 2006. You

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    can see that it's written by Didier Scheidecker. The
    date of the visit is, as I say, }21\mathrm{ March 2006, and
    a number of people were present, including Mr Wehrle as
    the penultimate set of initials under "Copy", as you can
    see there.
    Just looking at that document on the screen, is it
    a document that you would have seen at the time in the
    early days of your employment by Kawneer for
    Alcoa/Arconic?
A. I don't recall seeing that, no.
Q. At the time, I think it's right, isn't it, that
    Guy Sheidecker was the director of sales and marketing?
A. Yeah, he was the sales manager, I believe, his title,
    Guy Sheidecker was the sales director at that time.
Q. Right.
        We could also see that, if we go back to the
    document, Colin Southgate was present at that meeting.
    He is, I think, CSO.
            If we go to page 164 {MET00053158_P13/164}, please,
    in this document, we find item number 5, "Technical
    tools", and underneath that it says:
            "It represents also a very important point on our
        differentiation policy. The competition is always
        higher, customers are squeezing prices and therefore
        those technical tools can help us to have advantages and
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    arguments."
        Then if you look at the third bullet point down:
    "BBA Approval: we have always more and more projects
    coming in the 'Public housing \& private development'
    segment. We have here project of several 10.000 sqm in
    discussion. It could represent in 2006; \(50 \%\) of the
    market; means 70-80.000sqm! In the segment, we have
    always to show the official certification from the BBA.
    Action ..."
            Then there are two bullet points:
            "- Can we organize to have the BBA certification,
    based on our cassette approval by the CSTB? How quick?
    Which costs? Which condition?
            " - The KH35 is a key system on the market, a real
    trend. What are the conditions to have it BBA
    approved?"
            Now, my question there is: first of all, when you
        started at Arconic, were you made aware of any strategy
        on Arconic's part to target public housing in the UK?
    A. No, I wasn't.
Q. Were you told that to target your market, whatever it
was, Arconic would need a BBA certificate?
A. I don't recall -- I can't answer that with certainty
because I don't recall those sort of questions, those
sort of topics. I'm trying to remember if the BBA was
"- The KH35 is a key system on the market, a real trend. What are the conditions to have it BBA approved?"

Now, my question there is: first of all, when you started at Arconic, were you made aware of any strategy on Arconic's part to target public housing in the UK?
A. No, I wasn't.
Q. Were you told that to target your market, whatever it was, Arconic would need a BBA certificate?
A. I don't recall -- I can't answer that with certainty because I don't recall those sort of questions, those sort of topics. I'm trying to remember if the BBA was
Q. The expression or phrase "KH35", can you explain what that was?
A. That was a -- some typical details of a system that was part of the ... I can't remember whether it was -I think it was the cassette system, one of the cassette systems that Alcoa had designed at the time, that would be used in other markets but not necessarily in the UK, but they would generally -- UK fabricators would be making their own systems of similar nature.
Q. Yes, thank you.

Can we go to $\{$ CEP00061429\}, please. This is a piece of Arconic literature on the KH35 system. You can see that it is for Reynobond, so system KH35 is a Reynobond system; yes?
A. Yes.
Q. It's described, just under "System KH35" there on the page, as a "Cassette system, horizontal layout"; yes?
A. Yes.
Q. There are two other languages as well, French and German.

There is a diagram there which you can see which shows a cassette panel and which indicates how it affixes to the substructure. You can see that there.

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At the bottom, under the diagram, there is a caption "Version: 2008", right at the very bottom, do you see?

## A. Yes.

Q. Can we take it from that that this document was dated or created in 2008?
A. Yeah, I can only take it that it was.
Q. If we look - - and I'll show you a little bit more of the document -- at page 2 \{CEP00061429/2\}, you can see an image of a cassette with a breakaway bubble with some details in it. If that's blown up a bit further, you can see that Reynobond Architecture is specifically identified as the rainscreen there.
A. Yes.
Q. That's RB 55 in cassette, isn't it ?
A. Yes.
Q. Yes.

Now, having shown you that, a number of questions about it.

First, did you provide this document to your
customers, do you think?
A. There was a fabrication document which had that system and various other systems in it, and yes, I would have passed that on to fabricators.
Q. I'm asking you about this document. Did you provide this document as either a standalone or part of a suite
of product literature which you gave to your customers?
A. Yes, I would have sent that $--I$ can't see the exact document, the whole document, whether it's just one page, whether it's just that KH35, but I certainly provided details of KH35.
Q. Would you tell customers that the KH35 system was an option for them to have, in other words Reynobond could be fixed as a cassette system?
A. Yes, most customers didn't buy any of the Reynobond systems because they had their own tested systems that they manufactured themselves, so they had no need for the Reynobond designed systems.
Q. I see. So this is a Reynobond, you say, system; what was comprised in the system KH 35 ?
A. So we could also provide the -- Merxheim could also provide the framing behind the Reynobond panel as well. But, again, that wasn't something we ever sold in the UK. Customers had their own tested and designed systems. Each fabricator would have their own that they used, they didn't need KH35.
Q. I follow. So I think what you're telling us is that KH35 was not just the cassette fix, not just the panel fabricated into a cassette, but included a system fixing as well?
A. It included the simple framing structure that went

## behind it.

Q. Right. What about the substrate?
A. I don't believe so, no, it was just the simple framing that the Reynobond went onto to start with.
Q. Did this presentation document that we're looking at here ever change in the years after 2008?
A. I don't recall that it did.
Q. There is no indication in this document that we have been able to see that the Reynobond shown here was PE or FR. Was this brochure to be used with either product, PE or FR?
A. I believe so, yes.
Q. Did you ever successfully sell this product in connection with a KH35 system in the UK?
A. I don't recall ever selling any. As I say, customers had their own. So I don't recall selling any, no.
Q. Even if you didn't sell any, when you used this document as part of your sales pitch, if you like, or sales process, were you ever asked any questions by customers about the fire performance of the panels forming part of the KH35 cassette system?
A. Not that I recall, no.

MR MILLETT: Mr Chairman, I'm going to turn to a different topic. It's probably five minutes ahead of the break. I'm happy to start the topic and break at 3.15 , but it
(3.30 pm)

SIR MARTIN MOORE-BICK: Hello, everybody. We're now ready to continue, so I'm going to check that Ms French can hear me and see me.
THE WITNESS: Yes, I can, thank you, sir.
SIR MARTIN MOORE-BICK: Thank you very much, Ms French, and
I hope you're ready to carry on.
THE WITNESS: Yes, thank you.
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## SIR MARTIN MOORE-BICK: Good, thank you very much. Yes, Mr Millett. <br> MR MILLETT: Mr Chairman, thank you very much.

Ms French, welcome back.
I would like to ask you some questions now about the
BBA certificate from 2008, and start with what you understood about the role of the BBA certificate. You have told us a little bit about that already.

We have already seen, I think, that some of your evidence and your answers are along the lines that your customers would ask for it and, indeed, that was the only thing most customers did ask for. Is that fair? Is that right?
A. That's a general fair sum-up, yes.
Q. We've seen in the 2006 Luton meeting note that you weren't at that there was discussion within Arconic, not involving you, that the BBA certificate was essential to marketing in the UK.

When you arrived at Arconic, did you understand that
the BBA certificate was essential to marketing
Reynobond 55 in the UK?
A. I didn't understand it in the way that you've put that question, but I understood that the BBA was an important document, but not necessarily in the way that you posed your question.
Q. Well, what was wrong with -- well, rather than asking you what was wrong with the question, let me try it again.

When you arrived at Arconic and started working at Arconic, you understood that the BBA document was an important document; how important was that document to your sales efforts?
A. I understood that it was the main document that people would look for when buying the product.
Q. Right.

Do I understand it that you didn't know what the British Board of Agrément did or what a BBA certificate was before somebody at Arconic told you?
A. No, I had never had any reason to deal with them or knew anything about it.
Q. Who was it at Arconic who instructed you or educated you about the importance of the BBA certificate?
A. I can't remember the exact details about it, but ... and I can only - - I can't remember the exact details of how it came up in conversation or whether it was part of my initial training. I can't recall.
Q. Did anybody explain to you what the British Board of Agrément did?
A. It would have been -- again, I can't remember those exact conversations, but it would have been explained

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that we had one. But I don't know whether I had that exact explanation, I can't remember.
Q. Who would you have had a discussion about the BBA certificate with when you first started at Arconic?
A. I'm thinking it was probably while I was having my initial training with the sales technical team, which would have been Claude at the time.
Q. I see. And did Claude Wehrle or, if it wasn't him, somebody else tell you that the BBA certificate was, as I think you've put it, the most important document for your sales efforts in the UK?
A. I can't recall whether they -- we had that exact conversation along those exact lines, but I knew over a period of time that it was an important tool.
Q. Did you understand that the BBA certificate would be telling customers, those who read it, very important information about technical matters?
A. Erm ... yeah, I got to know that that's what the certificate was there for, but I can't recall whether I was specifically told that at the time when I joined.
Q. So did you understand it not only to be a marketing tool, something that would open the door to customers, but also an important document because it contained technical data for those customers?
A. Yes.
Q. Now, when you joined, do you remember that there was a project going on with the BBA to obtain a certificate for Reynobond 55 panels?
A. No, I don't remember.
Q. Can we look at Claude Wehrle's exhibits, part 16, please, at \{MET00053158_P16/165\}.

Now, this is an email chain from December 2007 through to January 2008. Can we please go to the second email from the top on that page. It's an email from Claude Wehrle to you and Colin Southgate dated 2 January 2008, and he says in the second line:
"Can I ask you to read the attached document and to send me any comment ASAP?"

There is an attachment, and take it from me that Claude Wehrle attached a draft of the BBA certificate or certification, 08/4510.

If we look at the top of the page, you reply to him on 2 January 2008, and to Colin Southgate:
"Good morning Claude
"Happy New Year to you ...
"I have had a look through the Draft and all looks OK to me but Colin may have other comments.
"Take care
"Debbs."
And there's your name at the bottom,
"Deborah French".
When you received the request from Claude Wehrle to look at the draft BBA certificate, what did you think were his reasons for asking you in particular for your comments?
A. It was possibly more to do with the English, the way that the English had been written, rather than comments. I was often asked to look at the way documents had been worded when they were translating from different languages and it was coming back into English. So I think it was probably that, and certainly not the technical side of it.
Q. Did you think that what you were being shown was a translation?
A. No, no, no, no, I'm just saying that he wanted to probably look at whether the set-out of the English was as we would want it in that document and that it was -because he wouldn't have been able to see whether it was worded or reading right in the way that we would probably have wanted in the UK. So I often got asked to look at documents of that nature, marketing documents and so forth.
Q. So can I take it from that answer that what he wanted from you wasn't any commentary on the accuracy necessarily of the technical data in it, but really the
A. Yes, it wouldn't have been technical because I wouldn't have been able to give it .
Q. Is the reason he was asking you, as you've suggested it, because you as the salesperson, and perhaps Mr Southgate as well, would be the people issuing this document to customers and therefore expected to be able to answer questions about it in the first instance?
A. Yes.
Q. Had you ever seen a BBA certificate before this moment?
A. No, I hadn't.
Q. Did you realise at the time that this was the first BBA certificate that Arconic had obtained or was in the process of obtaining for Reynobond 55?
A. I don't honestly recall . I don't $--I$ can't answer that with any certainty, whether it was -- whether I knew that it was the first one or whether it was an update. I'm - I can't answer that.
Q. When you said, as we can see from the email, it "all looks OK to me", what did you mean by that? What looked okay?
A. I can't remember, with -- I honestly don't know, other than I'm just saying that it would possibly be that the wording and the way that the English was reading was how
it would normally be read in the UK and that's what he was asking me to look at. I wouldn't have been able to comment on any of the technical detail behind it at all.
Q. When you say the way the English was reading was how it would normally be read in the UK, if this was the first time you had ever seen a BBA certificate, what experience did you have about the way that a BBA certificate would normally be read that would qualify you to answer his question?
A. Well, none, then.
Q. Right. So when you say "normally be read", what do you mean?
A. Just the way that some of the words are put together and the way that a sentence would generally read. Again, I can't recall it, I've got no recollection of it, and I'm just saying that's possibly what I was asked, being -- what I was doing.
Q. When you say "normally read", and I'm sorry to sound pedantic about this, but do you mean normally read to an English reader, a lay reader, or normally read to a sales representative, or normally read to somebody with technical knowledge about the technical matters contained in the certificate?
A. Well, I couldn't say whether it was going to be written in a -- whether it was reading in a technical way
because I wasn't technically astute enough to know whether that was right. I can only say that it was just to check that there was no spelling mistakes, or generally, in terms of the language that was in there, that it was okay.
Q. Do I take it from all of these answers that you didn't check the contents of the draft against any document?
A. I can't recall whether I would have done or not.
Q. For example, did you check the document against Approved Document B?
A. No, I wouldn't have done that.
Q. Did you check the document against any test data?
A. No, I wouldn't have done that.
Q. Did Mr Wehrle give you any documents against which to check the BBA certificate?
A. I don't recall, because I don't remember receiving it.
Q. Did you read the technical claims made in the document for Reynobond 55?
A. I don't recall, because I don't recall -- I can't recall that far back, and those -- and specifically receiving that email and that document.
Q. Let's look at your second statement, please, at page 4 \{MET00053162/4\}, paragraph 17, please. You say there, in the second line:
"At some point during my employment Claude explained

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that customers in the UK might be interested in receiving a copy of the certificate issued by the British Board of Agrement ('BBA') relating to the Reynobond product. I do not remember when this was. As far as I can recall, this was the first time that I had ever heard of the BBA or the certificates that it issues. In the event, the BBA certificate was the only document that most of [Arconic's] customers in the UK ever specifically asked for."

Then at paragraph 18 at the bottom of that page, you say:
"I do not recall reading the certificate in any detail at the time and do not recall ever discussing fire certification in the context of the BBA certificate."

First of all, at paragraph 17, when you say "At some point during my employment", was that at the point when he sent you the draft BBA certificate, in late December/early January 2007/2008 for your comment?
A. Honestly, I can't remember. I don't know. I mean, it was literally a few months after I'd started.
Q. Right.

When you wrote this statement, did you not recall the fact that he had asked you specifically to comment on the BBA certificate at that time?

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A. No, that's the first time I've seen that email.
Q. What, just today, when I presented it?
A. Yes.
Q. Is that right?
    Now, when you say in paragraph 18 that you don't
    recall reading the certificate in any detail, can you
    explain why you told Claude Wehrle that you had read
    through the draft and told him that it looked okay?
A. I don't recall and I can't -- no, I can't answer that.
Q. Because it looks as if you did read it through in
    detail.
A. I can't remember reading it, and I can't answer the
    question.
Q. Well, can we proceed on the basis, from the response
    that you gave him at the time that you had read it
    through and it looked okay, that you did read the
    BBA certificate through in detail, even if you didn't
    check or double-check the technical claims made in it?
A. With my limited -- with only having just seen what a BBA
    was, I wouldn't have been able to have understood a lot
    of the information that was in there. I don't know why
    I've put that onto an email and why my comments are on
    there, and I certainly don't recall looking at it and
    can't answer the question any further than that.
SIR MARTIN MOORE-BICK: Just help me with this, if you
would, Ms French: looking at that email that we've just seen, even known you can't actually remember the process of receiving it and looking at it, do you think it's likely that you did in fact receive it, read it at some level or other and send the comment back?
A. Yes, I've obviously received it, and I would have looked at it and then sent a comment back.
SIR MARTIN MOORE-BICK: Yes.
A. Whether I've looked at and understood all the technicalities in there, probably not.
SIR MARTIN MOORE-BICK: All right. That's helpful, thank you very much.
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## Yes, Mr Millett.

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MR MILLETT: Thank you, Mr Chairman.
Just to be clear, when you were writing your statement, are you as sure as you can be that you weren't shown the email that I've just shown you now?
A. I'm pretty certain I haven't seen it. Again, I don't recall seeing it.
Q. I mean, would you accept this: it would be difficult for you to say what you have said in your statement here and sworn to today if you had been shown that email?
A. Yes, but I don't recall seeing it.
Q. Let's look at the certificate -- well, we will, but let me just ask you about the understanding of it.
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Is it right that, given that this was an important new document, intended by Arconic to be used as part of the sales process for Reynobond 55 in the UK by you, you would have wanted to understand the certificate in some level of detail?
A. Yes.
Q. That would be logical, wouldn't it? Because every time you were asked a question by a customer about the contents of the certificate, you would need to give some kind of answer, otherwise you would be back and forth to Claude Wehrle, wouldn't you?
A. Yes.
Q. Did Claude Wehrle ever organise any kind of training session for you about what this document does and says?
A. Erm ... I don't recall specifically about the BBA, in terms of just a meeting regarding that, no.
Q. Was this document ever discussed at any of the sales meetings that you went to at Merxheim?
A. It would have been brought up in some form or another. But, again, I really can't remember, whether they were brought up in specific country meetings, yearly meetings, I don't know.
Q. Even though you can't remember the details, which I understand, can you remember the context in which discussion of the BBA surfaced at these sales meetings?

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A. No, the conversations I do recall were around the renewal or the -- not the renewal, the auditing of a BBA that was done -- like an auditing every 12 months or two years of a BBA document. That's as much knowledge as I have of it.
Q. So the subject of the auditing is one thing. That wasn't relevant, though, was it, to how you would use the document in making a sale?
A. No, but that's the only time I would recall it was -- if it was going to be discussed in a meeting, that's the only time I would recall it being discussed in a meeting where all the other countries were involved, if there was an amendment to it or there was some other reason why they needed to specifically raise it.
Q. Do you remember whether there ever was a discussion about an amendment to the BBA certificate?
A. No, I don't recall any, only the general audits that were going on with it.
Q. Right. What was the gist of the discussions, can you help me, about the BBA certificate in the context of the general audits?
A. I didn't get involved in those audits, so I really weren't involved in it, I didn't -- all I knew was that I would get an email sometimes to say that the BBA were going to be carrying out an audit on the certificate,
and then I would be sent a - - afterwards it would then be -- I would then be told it was okay and I would be sent another copy of it.
Q. What was the purpose of you being told about the audits, do you know?
A. Just for my knowledge, I suppose, but I didn't engage with the BBA on any of that, and I was just notified that there was going to be an audit taking place. Q. Right.

Can we look at your second witness statement, please, at page 12 \{MET00053162/12\}. I would like to go to paragraph 43. You say here at paragraph 43:
"My knowledge of the requirements for the purposes of fire performance was extremely limited. In the UK I understood that customers often requested the product's BBA certificate and I knew that this certificate made reference to Reynobond having a National Class 0 for the purposes of fire performance although I did not know the technicalities associated with this. After that, whether or not the product could be used for a specific project was a matter for the customer to determine based upon their detailed knowledge of the project and the relevant Building Regulations. I did not have any knowledge of the Building Regulations or associated guidance and would

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## A. Yes, I would have done.

Q. Can we look at paragraph 56 of your second statement, please, at page 16 \{MET00053162/16\}. You say at paragraph 56 , in the second line:
"However I can see by reading the certificate again now that the product may be regarded as having NC 0 classification [that's national class 0 , I think] and that in respect of fire performance there are conditions confirming that only particular colours had received the relevant classifications and that other colours may not and must be confirmed by test or assessment."

Then at 57 you say:
"I was not aware of any discrepancy between the content of [Arconic's] BBA certificate and the products supplied by [Arconic]. Neither was I aware of any issue or problem with [Arconic's] BBA certificate."

Now, before I ask you a little bit more about what you say there, can we look at the certificate itself.
This is $\{$ BBA 00000047$\}$. We can see there, at the top right-hand corner, that this is indeed certificate number 08/4510. Just taking it steadily, product sheet 1 says:
"Reynobond Architecture wall cladding panels.
"Product scope and summary of certificate.
"This Certificate of Confirmation relates to

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Reynobond Architecture Wall Cladding Panels, aluminium/polyethylene composite panels used to provide a decorative/protective façade over the external walls of buildings."

## Do you see that?

At the bottom of that page, if you could just be shown the bottom of page 1, you can see the date, it's 14 January 2008, signed by Greg Cooper. Do you see that?
A. Yes.
Q. If you go up to the heading "Key factors assessed", which you can see at the top of the screen in front of you, it says in the third item:
"Behaviour in relation to fire -- in relation to the Building Regulations for reaction to fire, the panels may be regarded as having a Class 0 surface in England and Wales, and a 'low risk' material in Scotland (see section 6)."

Just note the words, please, if you would, "the panels", you see that, "the panels may be regarded", and also note the words "may be regarded as having a Class 0 surface". I'm going to ask you some questions about that language.

If you go over to section 6 as directed by page 1 here, you will see that on page $5\{$ BBA $00000047 / 5\}$. This
is entitled "Behaviour in relation to fire". At paragraph 6.1, and I' II read this slowly, it says this:
"6.1. A standard sample of the product, with a grey/green Duragloss 5000 coating, when tested for reaction to fire, achieved a classification of $B-s 2, d 0$ in accordance with EN 13501-1:2002. A fire retardant sample of the product, with a gold-coloured Duragloss finish, when tested for reaction to fire, achieved a classification $B-s 1, d 0$ in accordance with

## EN 13501:2002.

"6.2. A fire retardant sample of the product, with a metallic grey PVDF finish, when tested in accordance with BS 476-6:1989, achieved a fire propagation index (I) of 0 and, when tested in accordance with BS 476-7:1997, achieved a Class 1 surface spread of flame.
"6.3. As a consequence of sections 6.1 and 6.2 , the products may be regarded as having a Class 0 surface in relation to the Approved Document B of The Building Regulations 2000 (as amended) (England and Wales) and Technical Booklet E of The Building Regulations (Northern Ireland) 2000 (as amended) and a 'low risk' material as defined in Annex 2C and Annex 2E of The Building (Scotland) Regulations 2004 (as amended). The unexposed side of the products may also be regarded as

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## having a class 0 surface.

"6.4. These performances may not be achieved by other colours of the product and the designations of a particular colour should be confirmed by ..."

Then there are some tests identified below it.
Now, just pausing there, can we take it from your witness statement, Ms French, that you believed that the certificate said that the products were class 0 ?
A. Yes.
Q. What were the products?
A. Reynobond 55.
Q. PE and FR?
A. My recollection at the time was PE and FR.
Q. Right.

Let's just look at the wording of the certificate a little bit more closely.

It says under paragraph 6.3, if we go to page 5 where we were, and again on page 1 which summarises it, it says that:
"As a consequence of sections 6.1 and 6.2 , the products may be regarded as having a Class 0 surface ..."

Did you notice when you reviewed this certificate -either at the time Mr Wehrle asked you to, when it was in draft, or at any time later -- that it said that
A. No, I would have just passed the document on for them to read it and digest it and make the necessary -- pull the necessary information out of it.
Q. Did any of your customers, do you ever remember, ask

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you: "What do these words mean? What does 'may be regarded as having a class 0 surface' mean?"
A. No, I don't recall them asking those questions.
Q. Do you remember ever having a discussion with anybody, either in Arconic or outside Arconic, about that turn of phrase, what it might mean?
A. No, I don't.
Q. Do we take it from your evidence that you thought that those words meant these products have class 0 ?
A. Yes, that's my understanding of it.
Q. Can we also take it from your witness statement that you weren't aware of what documents, whether test reports or classification reports, supported any claim that Reynobond PE was capable of being regarded as having a class 0 surface?

## A. Sorry, say that again.

Q. Can we take it from your evidence, your witness statements, that you weren't aware of any documents, whether they're test reports or classification reports, which supported the claim that Reynobond PE was capable of being regarded as or could be regarded as having a class 0 surface?
A. No, it was the BBA and the -- some of the product datasheets.
Q. You say some of the product datasheets; datasheets

## produced by Arconic?

A. Yes, I believe so.
Q. My question again: did you ever see any underlying test data, test reports, classification reports, which supported the claim to class 0 ?
A. I don't recall seeing anything. I think there were occasions, possibly, that I was sent some information with certainly the Arup -- the Arup email from earlier, that had documentation to it, that would have had - - the information that I wasn't allowed to pass on, that would have had information on there, I believe.
Q. What was the information, do you remember?
A. I can't remember, no.
Q. Did you read that information?
A. Erm ... again, I can't -- I don't recall doing that.
Q. Won't - -
A. I probably would have read it, but not necessarily -I couldn't act on that because I didn't have enough technical knowledge to be able to act on it. I would have probably read it but not necessarily understood it or been able to make technical - - or been able to comment on it.
Q. Did you ask Claude Wehrle or even ask yourself: well, what is it that I'm not allowed to tell my customers?
A. No, I wouldn't have done that.

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[^1]A. No, I -- no, I don't believe so.
Q. Not even from that email exchange we saw, "Oh my Lord"?
A. No, not at all, no.
Q. Going back to the line of questioning we were on, were you ever made aware, whether by Mr Wehrle or anybody else at Arconic, that you were selling Reynobond in circumstances where there had been no test on Reynobond 55 with a PE core which showed that it met class 0?
A. No, I wasn't aware of that.
Q. Would you agree that that was an important fact for you to have known?
A. Er, it ... yes.
Q. Is that a fact that you would have expected Arconic to have told you?
A. Again, I wouldn't have had the knowledge to know exactly what I should know and what I shouldn't know. So I take the information that I'm given, I pass it on to my customers, and then they make the calls and assess the information in the way that they need to for their projects and their work.
Q. I understand that, but given that you agree that the absence of any test on Reynobond 55 with a PE core showing it to meet class 0 was an important thing for you to know, does it follow from that -- and I suggest

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it must follow from that -- that that was something you would have expected Arconic at least to have told you?
A. Yes.
Q. You can't think of any reason, can you, sitting there today, why they would have kept you in the dark about that?
A. No, not at all.
Q. If it's correct that in fact PE-core Reynobond 55 had never been subjected to a test under the relevant British Standards and achieved class 0, on what basis did you understand that Reynobond PE core could be regarded as having a class 0 classification ?
A. Again, I wouldn't be able to -- I haven't got the technical knowledge to know whether -- what they would have done to actually gain those certifications.
Q. How much attention did you really pay to the fire safety of Reynobond 55 when you were selling it to your customers?
A. Not very much. It was not -- it was very, very, very rare for a customer to raise any questions about it. It was not something that was discussed. The majority of what I dealt with was colours, availabilities and those types of things. It was no - - the detail of fire was not part of the discussions.
Q. Do you accept that if it's correct that the claim that

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    PE-cored Reynobond 55 could be regarded as class 0 was
    false, if that was correct, then the claim made to that
    effect in the BBA certificate would tend to mislead
    customers?
A. Again, I can't comment on that, because I just don't --
    one, I don't raise the documents and I don't have the
    right technical background to be able to give a definite
    yes or no answer to that. But ...
Q. Well, Ms French, forgive me for disagreeing with you
    about that, but you were the salesperson responsible at
    Arconic for selling Reynobond PE 55. If you were
    selling that product based upon claims made about its
    fire performance in the BBA certificate, and those
    claims were not in fact supported by any test, do you
    agree that you would be tending to mislead buyers?
A. Yes, I wouldn't - - knowingly I wouldn't have done that,
    but yes, inadvertently, it would have been
Q. Can you explain how it was that you were put in
    a position whereby you were given a document to give to
    customers which made false claims about whether or not
    PE 55 was supported by a test to class 0?
A. No, I can't.
Q. Let's go back to the certificate, 6.1. The reference is
{BBA00000047/5}. You can see there that there is
a reference to PE-cored Reynobond with a grey/green
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coating Duragloss 5000 achieving a $B-s 2, d 0$
classification in accordance with EN 13501-1:2002. Now,
that's the European classification system, and here it
is in a document that you were going to be using to your
English market.
Did you at the time consider the European
classifications relevant to your work?
A. No.
Q. Did you not ask somebody why it was that this
certificate, so important to your work, as you've said
in selling Reynobond 55 to the UK market, claimed
anything about the Euro classifications if they weren't
relevant?
A. No, I didn't
Q. Why not?
A. As I say, it was not something that was ever asked at
the $--I$ didn't get questioned about it, and I didn't --
it didn't occur to me to ask and query it
Q. Surely it would have occurred to you, given that
somebody in Arconic had decided that the BBA certificate
should say something about Euro classifications, that
indeed the UK market did want to know about those Euro
classifications, otherwise what was the point of saying
anything about it in this document?
A. As I say, I used the document to pass the information on
A. No.
Q. Were you ever made aware --
SIR MARTIN MOORE-BICK: No, I'm sorry to interrupt you, but
I sense that you're putting a case to Ms French, that
ought to be put clearly if it 's going to be part of
a submission at a later stage, to the effect that she
should have taken the initiative in challenging her

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employers to produce test data to support what was in an apparently official certificate. Is that what you're putting to her?
MR MILLETT: Mr Chairman, I'm not, I'm just seeking to explore precisely how aware Ms French was of what underlay these claims. The responsibility for the technical data included in this document is very likely to have been a matter for other witnesses, whether we have all the witnesses or not.
SIR MARTIN MOORE-BICK: That's how it occurred to me, but it was just that some of the questions seemed to be suggesting that she should have taken a course which she perhaps didn't take and is to be criticised for it. But if that's not what you're putting, then you have allayed my concerns.
MR MILLETT: I'm not putting it at this stage, which is the early stages, but there may come a time, Mr Chairman, when that question becomes slightly more pertinent, and I'm not sure that I want to get into a debate at this point.
SIR MARTIN MOORE-BICK: No, no, you take your own course.
MR MILLETT: At this point, Mr Chairman, I am only asking her about what she knew and what underlay these documents.

Ms French, I'm sorry to have engaged in this debate.

I hope there was nothing unclear about what I was
putting to you. But let me try and put it a slightly
different way.
Were you ever told that the test result identified
in the certificate -- and perhaps we should look back at
it, please, \{BBA00000047/5\}, paragraph 6.1 . Were you
ever told that the achievement of a classification of
B-s2, d0 was only achieved by PE-cored ACM in rivet fix?
A. No.
Q. Did you know that at the same time as PE-cored ACM in
rivet fix achieved B-s2, d0 classification, Arconic had
also performed a European test on cassette fix?
A. I'm aware of it now, but I wasn't overly aware --
I don't recall it at the time.
Q. Would it follow that at the time you were also not aware
that the test on the cassette-fix variant under the
European test regime was terminated before the test came
to an end because the heat release became too high?
A. No, I wouldn't have been aware of any of that. As
I say, I don't have the knowledge to understand all of
that.
Q. Would it follow -- and I suppose it would -- that the
effect of that failure or that result was that there was
no classification for PE-cored Reynobond in cassette
fix? 161
A. Again, I can't answer that, because I wasn't close enough and didn't -- wouldn't have known the detail enough to know whether it was, whether it did or it didn't.
Q. Were you ever told, doing the best you can with your recollection, that people in Arconic had decided to ignore the results of the cassette test on PE-cored Reynobond 55 and say that all Reynobond PE core, whether rivet or cassette fix, achieved class $B-s 2, d 0$ ?
A. No.
Q. As far as we have been able to find out, Ms French, nobody in Arconic ever told the BBA about that cassette test which failed. Did you know that?
A. No.
Q. In those early years, did you understand that there was any difference at all in fire performance for PE as between the cassette-fix variant and the rivet-fix variant?
A. No.
Q. If it's true that the cassette variant of Reynobond 55 PE core had not only not achieved a Euroclass B, but in fact had the test stopped early and was unclassified, would you agree -- if that's true - - that there was a very serious omission, for your purposes, in the BBA certificate?
A. Well, yes, because it wouldn't have been -- yes.
Q. And that that omission would have made the certificate significantly misleading for your customers?
A. Yes.
Q. Do you also agree that by stating, as it does -- and we can look at it again if you like -- that a standard sample of the product had achieved a class $B$, that would lead buyers to think that the class $B$ applied both to the rivet and to the cassette variant?
A. Yes.
Q. Are you able to account for how such a significantly false and misleading document, on the hypothesis I'm putting to you, was allowed to be put to the market in the UK?
A. No, I don't.
Q. Are you able to account for how it was never withdrawn or corrected for almost a decade following its issue in the January of 2008?
A. No, I can't.
Q. I'm going to show you some of the testing documents to see if you recognise any of them, and, Ms French, forgive me for this, and I strongly suspect from your evidence so far that we can take this quite quickly.

Can we look at \{ARC00000358\}. This is a CSTB test report with classification number RA05-0005A, and we

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call this test 5 A as a shorthand. You can see from the title that it's to European Standard NF EN 13501-1, and you can't see, but take it from me, that this was performed on PE-cored Reynobond with a rivet fix and it's dated 7 January 2005.

If we look at page 2 \{ARC00000358/2\}, under "Product description", we can see that it was Duragloss 5000 with the colour grey/green.

If we go to page $4\{$ ARC00000358/4\}, we can see the classification B-s2, d0, you see that there, and underneath that, under section 4.3, it says under the second bullet point down:
"Only for the system riveted on any metallic substructure."

My first question is: during your time at Arconic, did you ever see this document?
A. I don't recall seeing it, no.
Q. Can we look at $\{A R C 00000536\}$, please. This is another CSTB document, this time called RA05-0005B, tested to the same European Standards, and this was a test performed at around the same time as the one on the rivet-fix, but this was done on the cassette-fix PE-cored Reynobond.

If we can go to page 7 \{ARC00000536/7\}, please, you can see the comments:
A. No.
Q. Right.

Are these documents that you would have been able to

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access if you had wanted to see them?
A. Erm, I can't -- I don't know, because I don't know where they were stored.
Q. Did any of your customers ever ask to see the tests underlying the claims made in the BBA certificate about the fire performance either of PE or FR?
A. No, the only documents I was ever asked for were for the BBA document.
Q. Does it follow from that that no customers ever asked you to justify the claims in the BBA certificate at paragraph 6.1 or indeed 6.2 about --
A. Not that I can recall, no.
Q. If they had asked you to justify the claims made, what would you have sent them?
A. I would have posed the question over to the technical team and asked them for a response. It's not something I would have answered myself.
Q. Right.

Now, going back to your statement -- we can go back to it, if you like, it was at paragraph 56 in the second sentence. Perhaps we should just do that. If we go back to your second statement, page 16 \{MET00053162/16\}, please, paragraph 56. Thank you.

In the second sentence you see, and I think we read it together earlier, you say:
"About 700 sec : large ignition inside the cassettes.
" 850 sec: stop of the main burner because HRR >
[heat release rate exceeded] 400 kW ."
And then in bold:
"The tests were stopped after 850 seconds; the results were not usable but give an idea of the fire behaviour of the product."

And on page $10\{\mathrm{ARC} 00000536 / 10\}$, there are some images.

You can take it from me that these are the PE-cored tests that existed, as far as we know, to the European classification at the time of the BBA certificate.

Again, is this a document you have ever seen before, or saw during your time at Arconic?
A. No, I haven't.
Q. Now let's look at the test report for the FR panel in the gold colour. If we go to $\{B B A 00008288\}$, this is test RA06-0372 and it's dated 19 October 2006, and it's done on Reynobond FR.

Again, is this document a document that you saw at all at that during your time at Arconic?
"... I can see by reading the certificate again now that the product may be regarded as having NC 0 classification and that in respect of fire performance there are conditions confirming that only particular colours had received the relevant classifications and that other colours may not and must be confirmed by test or assessment."

You say that.
Can we go back to the certificate then at page 5 \{BBA00000047/5\}, you can see paragraph 6.4 that I read to you, and also 6.5 where it says:
"For resistance to fire, the performance of a wall incorporating the product, can only be determined by tests from a suitably accredited laboratory, and is not covered by this Certificate."

I've shown you all that again.
My questions are: what colour range or colours specifically did you think were covered by the BBA certificate?
A. Well, at the time of using a certificate, again, I would have just passed the information on to a customer and any questions they had from it then they would have asked me and I would have sought that information for them.
Q. Was the colour restriction stated on the face of the

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certificate something that you appreciated when distributing BBA certificates to customers?
A. No, I don't recall it was.
Q. Did you ever have a discussion with anybody at Arconic about whether and the extent to which, perhaps, this qualification limited the sales of products?
A. No.
Q. Did you ever have a discussion with any customer about whether or not the qualification or caveat in the certificate meant that they might not be able to buy the colour they wanted?
A. No.
Q. Does it follow from that that, to all intents and purposes, these warnings about colours were simply ignored in your dealings with customers and your dealings internally at Arconic?
A. I didn't get - as I say, any questions that were -arose out of the BBA, then I would have passed them to our technical team for responses. We very rarely got asked any questions about the BBA.
Q. Do I take it from that that you never said to any customers, "Look, the colours you want aren't covered by the certificate, you will need to do a test"?
A. No, I didn't.
Q. Why is that, given what the certificate says? Why
didn't you have that --
A. Again, I come back to, again, that very rarely were we asked -- was I asked any questions about the fire implications on the BBA or generally. There was just no discussions about fire performance.
Q. You would be asked routinely -- is this right? -- for colours other than grey/green or gold?
A. Yeah, all the time.
Q. And in those all-the-time instances, you would provide the BBA certificate; yes?
A. Yes.
Q. When you were doing so, did you not point out that the colours that your customer wanted other than the grey/green and the gold were not covered by the certificate?
A. No.
Q. Did you think all the colours were included?
A. No, but, as I say, I'd pass the document on and any questions they'd had, they would come back to me on it. But, no, I didn't highlight that it was specifically for two colours.
Q. So you for a number of years sold all the colours in the range using the BBA certificate as a means to achieve those sales, without ever having a conversation one way or the other about whether the colours were covered by
the certificate or not; is that right?
A. Yeah, I don't recall having those conversations.
Q. What was the purpose of the qualification in relation to these colours if they simply didn't feature in the discussions that you had either with your customers or internally at Arconic?
A. I don't know, I can't answer that.
Q. Did you ever ask yourself that question?
A. No.
Q. Did you not ever wonder why it was that there were these qualifications in respect of these colours?
A. No.
Q. Were you ever asked by a customer in the UK to provide materials so that they could do a full-scale test of their chosen colour?
A. No.
Q. We're on, I think, page 5 of the BBA certificate. Can we go back to page 3, please $\{$ BBA $00000047 / 3\}$.

Now, you can see here that under paragraph 1
"Description", it says, under the more general heading "Technical Specification", paragraph 1.1:
"The Reynobond Architecture Wall Cladding Panels comprise two 0.5 mm thick aluminium alloy sheets ... bonded to either side of a core of low-density polyethylene (LDPE). The panels are available either
plain edged (riveted system) or flanged (cassette
system) to suit architectural requirements (see
Figure 1)."
If you look down the page to the bottom of the page, you will see figure 1 , and that is entitled
"Reynobond Architecture panels and typical fixing systems" and then there are two diagrams: there is the riveted system on the left and the cassette system on the right; do you see that?
A. Yes.
Q. Do you accept that figure 1 in its entirety, read together with the statements about fire performance that we've looked at in detail in section 6 of the certificate, would lead the customer to think that both fixing systems were covered by the statement that PE standard achieved a Euroclass B?
A. Sorry, can you repeat that?
Q. Yes.

Do you accept that this diagram, this figure, when you read them together with the statements about fire performance in section 6, would lead the customer reading this to think that both fixing systems, cassette and rivet, are covered by the claim that PE standard achieved a Euroclass B fire classification ?
A. Yes.

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Q. And do you accept that that was in fact completely false?
A. Erm ... from the information you're talking about, well, yes.
Q. We've seen the test result for cassette, test $5 B$, which showed that cassette had failed the Euro fire classification test. If it's right that it had done so, then it would follow, wouldn't it, that the customer would be misled into thinking that both fixing systems were class $B$ when in fact only the rivet was?
A. Yes.
Q. And far from this certificate saying that cassette would perform differently from what the certificate says in section 6 , it's actually representing positively that it would perform in the same way, isn't it? Do you accept that?
A. Yes.

MR MILLETT: Thank you.
Mr Chairman, we're coming to a different topic, and I'm three minutes short of 4.30 . I' $m$ very happy to continue a little bit longer, to make a little bit more progress, to get to a more convenient point in about ten minutes.
SIR MARTIN MOORE-BICK: Well, Mr Millett, I know we lost time at the beginning of the day, which was unfortunate,

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but I think if we start running over 4.30 for what is ..... 1
projected to be ten minutes, we will find we're runninglater and later. So I think we would be wiser to takea break at that point.
MR MILLETT: Very good, Mr Chairman, I am in your hands,
thank you.SIR MARTIN MOORE-BICK: All right, thank you for raising it
Well, as you can hear, Ms French, we're going to
9
break for the day now. It won't surprise you to know ..... 10
questions tomorrow. ..... 11
We will resume at 10 o'clock tomorrow morning, ..... 12
please, and again I remind you: please don't talk to ..... 13
anyone about your evidence or anything to do with it ..... 14
overnight. ..... 15
THE WITNESS: Okay. ..... 16
SIR MARTIN MOORE-BICK: All right? ..... 17
THE WITNESS: Yes. ..... 18
SIR MARTIN MOORE-BICK: Thank you very much, and we'll look ..... 19
forward to seeing you again tomorrow. ..... 20
THE WITNESS: Okay, thank you very much. ..... 21
SIR MARTIN MOORE-BICK: Thank you. ..... 22
And for everyone else, 10 o'clock tomorrow, please. ..... 23
Thank you very much. ..... 24
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[^0]:    A. The ZCM was a natural zinc skin, and then there was an ACM which was an aluminium skin made -- painted to look like zinc.
    Q. Right.

    Is it right that you were instructed to promote ZCM, ie real zinc, if a zinc or zinc look was requested?
    A. Yes.
    Q. So does it follow -- is this right? -- that if ZCM was chosen, then the fabric would have to have an FR core?
    A. Yes, if it was ZCM.
    Q. Yes, if it was ZCM ?
    A. Yeah.
    Q. But if zinc patina ACM was chosen, then the fabric could have either an FR core or a PE core; is that right?
    A. Yes.
    Q. Or even, I suppose, an A2 core once it became available later?
    A. That would have been for them to decide at the time.
    Q. Yes.

    Now, in what circumstances, do you remember, would your customers be offered the choice between ZCM, which would only come with an FR core, or zinc patina ACM, which could come with either?
    A. As I say, I wasn't allowed -- after the deal had been done with Umicore, I wasn't allowed to actively promote

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    the ACM zinc lookalike, so the majority of what we were offering was ZCM.
    Q. But only where the customer asked for real zinc?
    A. Yes. So if they wanted a zinc lookalike, I would have to offer the natural zinc.
    Q. Right, I see.
    A. That would have been the only thing that they would have been able to have.
    Q. In what circumstances would zinc patina ACM, then, get to be sold?
    A. It was sold early -- when I first joined we were selling it, and then once the development of natural zinc and the arrangement with Umicore had been done, then we weren't -- we were actively discouraged in selling the ACM zinc lookalike.
    Q. When you were selling zinc lookalike ACM, would the customers usually be offered a choice between FR and PE cores?
    A. They would have -- it would have been a standard core and that -- in the way that they would have ordered any other Reynobond ACM.
    Q. Do you remember when the arrangement with Umicore was entered into so that if a customer asked for zinc lookalike or zinc look, you would have to sell them zinc as opposed to patina?

[^1]:    Q. Right.
    A. Sorry, did I miss a question?
    Q. No, I don't think so.

    You say, "I wouldn't have done that". My question was: did you ask Claude Wehrle, or even ask yourself: what is it that I'm not allowed to tell my customers? You answered a moment ago, "No, I wouldn't have done that", and my question is: why not?
    A. Because he's got far more knowledge about it than I ever have, and so, no, I don't believe I would have asked that question.
    Q. Did you not wonder to yourself what it was that Claude Wehrle wanted you to keep a secret from your customers?
    A. I'm not sure I would refer it as a secret. It was probably - - I would necessarily have thought about it as company information that they didn't want, you know, being divulged to customers in the way that it was written on that document.
    Q. Did there come a time when you became aware that Arconic was in possession of technical data about the fire performance of Reynobond 55, PE or FR, that Arconic had but didn't want its customers to see?
    A. Was I aware?
    Q. Yes.

